

28 June 2021

At 5.00 pm

Council

Agenda

1. **Confirmation of Minutes**
2. **Disclosures of Interest**
3. **Minutes by the Lord Mayor**
 - 3.1 Zero Emissions Transport
4. **Memoranda by the Chief Executive Officer**
5. **Matters for Tabling**
6. **Report of the Corporate, Finance, Properties and Tenders Committee**
 - 6.1 Disclosures of Interest
 - 6.2 Adoption - Integrated Planning and Reporting Program and Budget 2021/22
 - 6.3 Investments Held as at 31 May 2021
 - 6.4 Lease Approval - Nita McCrae Park, 17 Argyle Street, Millers Point
 - 6.5 Tender - T2020-09 - SSROC - Sustainable Pavements - Road Construction Materials and Related Services
 - 6.6 Exemption from Tender and Contract Variation - Customer Relationship Management Services for the National CitySwitch Green Office Program
 - 6.7 Exemption from Tender and Contract Variations – Catering Services – Compass Group (Restaurant Associates)
 - 6.8 Contract Variations - Event Infrastructure, Structures and Equipment for Major Events and Festivals

Economic Development and Business Sub-Committee

 - 6.9 Grants and Sponsorship - Round One 2021/22 - Economic Grants
7. **Report of the Environment Committee**
 - 7.1 Disclosures of Interest

Agenda

7.2 Grants and Sponsorship - Round One 2021/22 - Environmental Grants

7.3 Project Scope - Blackwattle Playground, Glebe

7.4 Project Scope - Ethel Street Playground, Erskineville

8. Report of the Cultural and Community Committee

8.1 Disclosures of Interest

Cultural and Creative Sub-Committee

8.2 Grants and Sponsorship - Round One 2021/22 - Cultural Grants

8.3 Ad Hoc Grant - Sydney WorldPride

8.4 Major Events and Festivals Charity Partners 2021/22

Healthy Communities Sub-Committee

8.5 Post Exhibition - Inclusion (Disability) Action Plan 2021-2025

8.6 Grants and Sponsorship - Round One 2021/22 - Social Grants

8.7 Grants and Sponsorship - Round One 2021/22 - Knowledge Exchange Sponsorship Program

8.8 Accommodation Grant Program – Annual Performance Review and Lease Renewals 2021

9. Report of the Transport, Heritage and Planning Committee

9.1 Disclosures of Interest

9.2 Public Exhibition - Planning Proposal - 133-145 Castlereagh Street, Sydney - Sydney Local Environmental Plan 2012 and Sydney Development Control Plan 2012 Amendment

9.3 Post Exhibition - Planning Proposal - 187 Thomas Street, Haymarket - Sydney Local Environmental Plan 2012 and Sydney Development Control Plan 2012 Amendment

9.4 Fire Safety Reports

Agenda

10. **City of Sydney Local Planning Panel - Appointment of Members**
11. **George Street Business Innovation Space – Award of Accommodation Grant and Recommended Operator**
12. **Questions on Notice**
13. **Supplementary Answers to Previous Questions**
14. **Notices of Motion**
 - 14.1 Lighting Assessment for Pirrama Park, Pyrmont
 - 14.2 State Government Changes to Bus Routes
 - 14.3 Meanwhile Use of Student Housing for Transitional Housing and Crisis Accommodation
 - 14.4 Closing the Gap
 - 14.5 Disability Access Hollis Park
 - 14.6 Save Laurel Tree House
 - 14.7 Illegal Dumping in Darlinghurst
 - 14.8 Fenced Off-Leash Dog Exercise Area
 - 14.9 Legal Matters Quarterly Update
 - 14.10 Parking Assessment for Hansard Street, Zetland
 - 14.11 City Architect and Landscape Architect Works Heritage Study
 - 14.12 Local Health District Representative on the Local Pedestrian, Cycling and Traffic Calming Committee
 - 14.13 Signing on to the Better Futures Australia Declaration

Item 1

Confirmation of Minutes

Minutes of the following meeting of Council are submitted for confirmation:

Meeting of 17 May 2021

Item 2

Disclosures of Interest

Pursuant to the provisions of the Code of Meeting Practice – May 2019 and the Code of Conduct – May 2019, Councillors are required to disclose pecuniary interests in any matter on the agenda for this meeting.

Councillors are also required to disclose any non-pecuniary interests in any matter on the agenda for this meeting.

This will include receipt of reportable political donations over the previous four years.

In both cases, the nature of the interest must be disclosed.

Local Government and Planning Legislation Amendment (Political Donations) Act 2008

The Local Government and Planning Legislation Amendment (Political Donations) Act 2008 (“the Act”) requires the disclosure of relevant political donations or gifts when planning applications are made to minimise any perception of undue influence. The amendments to the Act require disclosure to the Electoral Funding Authority of:

- a **reportable political donation** as defined in the Election Funding and Disclosures Act 1981 (a donation of \$1000 or more made to or for the benefit of the party, elected member, group or candidate or made by a major political donor to or for the benefit of a party, elected member, group or candidate, or made to the major political donor), or
- a **gift** (as defined in the Election Funding and Disclosures Act 1981) to any local councillor or council employee (and includes a disposition of property or a gift of money or the provision of other valuable or service for no consideration or for inadequate consideration) when a relevant planning application is made to a council.

A donation of less than \$1000 can be a reportable political donation if the aggregated total of such donations was made by an entity or person to the same party, elected member, group or candidate or person.

Item 3.1

Zero Emissions Transport

File No: S051491

Minute by the Lord Mayor

To Council:

In 2007 Sydney was the first Australian city to become carbon neutral for its operations and this year we met our 2008 goal of 70 per cent emissions reduction by 2030 – nine years early. I am proud of the City leading by example to take action on accelerating global warming.

But we know the world is not on track to meet the Paris Agreement targets and avert catastrophic climate change, we need to do more. We declared a climate emergency in 2019, together with 85 Australian councils representing 7.4 million people.

We are making strong progress toward our targets of reducing carbon emissions in the local area by 70 per cent by 2030 and by setting a new goal to get to net zero emissions by 2035.

In 2019/20, the transport sector contributed 17 per cent of Sydney's carbon emissions. As at September 2020, transport emissions accounted for 17.6 per cent of Australia's total emissions.

We need to continue our shift away from private vehicles in the city, to modes of transport with lower emissions that need less space - public transport, walking and cycling.

That is why the city contributed \$220 million to the Light Rail along George Street, specifically the public domain, to create a world class pedestrianised boulevard down the spine of the city, which we are now extending further to Central with an investment of \$40 million. It is also why the city continues to invest in the bike network and separated cycleways and continuous improvements for pedestrians.

Encouraging active and public transport will continue to be a priority for the City, to reduce congestion, improve amenity and reduce emissions. Major new transport projects, such as the Metro and light rail will make a major contribution to emissions reduction from mode shift. A key priority is for Metro West to extend to Zetland via Central, by 2031.

Supporting the Transition to Electric Vehicles

The introduction zero emissions vehicles, such as electric vehicles and buses, are also an important part of reducing emissions from the transport sector – particularly as the electricity grid becomes green. Major vehicle manufacturers have already indicated a move towards electric cars.

The NSW Government is committed to Net Zero emissions by 2050 with an aim for a 35 per cent cut in emissions by 2030 compared to 2005 levels. I commend the Minister for Transport and Roads on his recent announcements to:

- transition its entire bus fleet to zero emissions vehicles by 2030;
- run trains on renewable energy within four years; and
- provide incentives for or reducing barriers to electric vehicle ownership and use, including removing stamp duty for electric vehicles and providing electric vehicle rebates.

I also commend Minister Kean and Minister Constance for their plans to expand the electric vehicle charging network.

Using the Planning System to Expand the Electric Vehicle Charging Network

Electric vehicle charging should take place primarily off-street, through a combination of charging facilities in residential and commercial buildings; and potentially through market-driven, private approaches to charging stations accessible to the public. For example, Bell Resources intends operating a network of Ultra-Fast Electric Vehicle charging stations, co-located with car washing and takeaway coffee.

The City's planning controls provide an opportunity to introduce Electric Vehicle infrastructure into new development. Having occupant parking spaces built with sufficient infrastructure to enable fast chargers to be installed as needed at a later stage will support the transition to Electric Vehicles.

Planning controls can facilitate buildings providing Electric Vehicle charging facilities and encourage growth in electric vehicle uptake by requiring new developments to provide wiring to support an Electric Vehicle charger in each individual parking bay. Individual owners can install chargers as they buy electric vehicles, and as power demand increases over time building managers can implement load balancing, individual metering and other models that all use the same underlying infrastructure. This requirement will also capture carshare bays, to support carshare operators in their transition to Electric Vehicles.

I recommend that Council request that the Chief Executive Officer prepare draft planning controls for Electric Vehicle ready spaces in new development for consideration.

For existing buildings NSW planning controls allow for Electric Vehicle charging to be installed without a development application.

The Smart Green Apartments program is a key initiative of our Residential Apartments Sustainability Plan. We work with strata communities to improve environmental performance and a building's liveability and value, while reducing operating and maintenance costs for owners. The City should ensure that opportunities to install Electric Vehicle charging are part of the program.

The City should also use its partnerships with commercial owners to install Electric Vehicle charging, for example in hotels and other visitor destinations.

This is a rapidly evolving and complex issue. The City should develop appropriate communication materials so that everyone – residents, businesses, building owners, visitors – can have confidence in the City’s approach, and what the opportunities are for charging, now, and in the future.

Recommendation

It is resolved that:

- (A) the Lord Mayor be requested to write to the NSW Minister for Transport and Roads and the NSW Minister for Energy and Environment commending the NSW Government on its recent commitments to electrify public transport and support the transition to Electric Vehicles, and to advocate for:
 - (i) rapid implementation of public transport projects in Future Transport 2056, including the Metro West extension to at least Central and Zetland by 2031;
 - (ii) accelerated delivery of the City’s proposed bicycle network, continuing the partnership with the City of Sydney;
 - (iii) public transport to operate using renewable energy, with zero emission buses in Green Square and the city centre, trains powered by renewable electricity and ferries powered by renewable energy as soon as possible, and any fleet not suitable for upgrade to have formal emissions offsets; and
 - (iv) partnering with the City to expand the electric vehicle charging network;
- (B) the Chief Executive Officer be requested to:
 - (i) prepare and report to Council draft planning controls in Sydney Development Control Plan 2012 requiring new development to be ‘Electric Vehicle ready’, with car parking spaces enabling individual electric vehicle charging;
 - (ii) investigate opportunities to encourage Strata Communities, through Smart Green Apartments, to install Electric Vehicle charging;
 - (iii) investigate opportunities to encourage commercial owners such as the Better Building Partnership and Sustainable Destination Partnership members to install Electric Vehicle charging in hotels and other visitor destinations; and
 - (iv) investigate opportunities to communicate to residents and businesses so people with or looking to buy electric vehicles, and/or install charging, understand the approach to charging in the City, and can easily navigate the statutory processes.

COUNCILLOR CLOVER MOORE

Lord Mayor

Item 4

Memoranda by the Chief Executive Officer

There are no Memoranda by the Chief Executive Officer for this meeting of Council.

Item 5

Matters for Tabling

5.1 Disclosures of Interest

Disclosure of Interest returns that have been lodged in accordance with the City of Sydney Code of Conduct are being received and collated by staff.

Recommendation

It is resolved that Council note that Disclosures of Interest returns will be received and noted following the resumption of in-person meetings.

5.2 Petitions

(a) Unrestricted Parking Northern Side of Hansard Street, Zetland

Councillor Phelps gives notice that, at the meeting of Council on Monday, 28 June 2021, she will table and speak to a petition (containing 120 signatures) with the following terms:

Petition requesting that the existing and currently approved proposal for unrestricted parking on the northern side of Hansard Street, Zetland, between Portman Street and Joynton Avenue, be maintained and not be revised to 2P 8am to 10pm.

To City of Sydney Councillors:

The petition of concerned citizens of the City of Sydney LGA brings to the attention of Council that petitioners below oppose the revised proposal of enforcing 2P 8am to 10pm time limits in the abovementioned section of Hansard Street because:

1. Due consideration needs to be given to residents of the City West Housing (CWH) community housing development located at 50 Hansard Street / 130-132 Portman Street, Zetland, who do not have access to off-street residential parking and have no option but to park on residential streets during the day and at night – the proposed changes will severely disadvantage many residents who are not entitled to resident parking permits and do not have the financial capacity either to rent a garage or pay potentially ongoing parking fines due to the revised proposal.
2. Proposed parking changes for Portman Street, Zetland, from Zetland Avenue to Hansard Street will result in a net loss of 32 parking spaces on Portman Street for residents which could be helped in some way by access to additional unrestricted parking spaces on Hansard Street.
3. The Neighbourhood Parking Policy should benefit all residents equally and not cause unfair disadvantage to residents who are not entitled to parking exemptions through a residents parking permit scheme.

Your petitioners request that Council not support this change to currently approved unrestricted parking on the northern side of Hansard Street, Zetland.

(b) Two Hour Metred Parking Both Sides of Hansard Street

Councillor Phelps gives notice that, at the meeting of Council on Monday, 28 June 2021, she will table and speak to a petition (containing 122 signatures) with the following terms:

Petition requesting that the revised proposal for all 2 hour metred parking on both sides of Hansard Street, Zetland, between Dunning Avenue and Portman Street revert from 2P 8am – 10pm back to the currently approved time of 2P 8am – 6pm.

To City of Sydney Councillors:

The petition of concerned citizens of the City of Sydney LGA brings to the attention of Council that petitioners below oppose the revised proposal of 2 hour metred parking time limits in the abovementioned section of Hansard Street changing from 8am – 6pm to 8am – 10pm because:

1. Due consideration needs to be given to residents of the City West Housing (CWH) community housing development located at 50 Hansard Street / 130-132 Portman Street, Zetland, who are not eligible for residents parking permits and do not have the same access to parking vouchers for their visitors as has been afforded to a majority of their Hansard Street neighbours.
2. Proposed parking changes for Portman Street, Zetland, from Zetland Avenue to Hansard Street will result in a net loss of 32 parking spaces on Portman Street for residents.
3. The Neighbourhood Parking Policy should benefit all residents equally and not cause unfair disadvantage to residents who are not entitled to parking exemptions through a residents parking permit scheme.

Your petitioners request that Council not support this change to the currently approved time limit for this section of Hansard Street, Zetland.

Recommendation

It is resolved that the Petitions be received and noted.

Item 6

Report of the Corporate, Finance, Properties and Tenders Committee - 21 June 2021

Item 6.1

Disclosures of Interest

No Councillors disclosed any pecuniary or non-pecuniary interests in any matters on the agenda for this meeting of the Corporate, Finance, Properties and Tenders Committee.

The Corporate, Finance, Properties and Tenders Committee recommends the following:

Item 6.2

Adoption - Integrated Planning and Reporting Program and Budget 2021/22

It is resolved that:

- (A) Council note the submissions received from the community on the exhibited suite of the 2021 Integrated Planning and Reporting documents as included in Attachment A to the subject report;
- (B) Council adopt the suite of the draft 2021 Integrated Planning and Reporting documents as endorsed by Council on 17 May 2021, and as amended, including the Operational Plan 2021/22 as shown at Attachment B to the subject report;
- (C) Council adopt the draft Operating and Capital Budget, and future years' forward estimates, reflected in the Operational Plan 2021/22 and Resourcing Strategy 2021, subject to amendments in Attachment B to the subject report;
- (D) Council note that the 2021/22 budgets include:
 - (i) Operating income of \$624.5M, operating expenditure before depreciation of \$514.5M for an Operating Result of \$110.0M, and a Net Operating Surplus of \$27.3M after allowing for interest income, depreciation and capital contributions;
 - (ii) Capital Works expenditure of \$236.3M; including a capital contingency of \$8.0M;
 - (iii) Plant and Assets net expenditure of \$9.2M;
 - (iv) Information/Technology/Digital Capital Works of \$18.3M; and
 - (v) Net Property Acquisitions of \$131.9M;
- (E) Council adopt the proposed Rating structure and policies, Domestic Waste Management Charges, Stormwater Charges and User Fees and Charges reflected in the Operational Plan 2021/22, endorsed by Council on 17 May 2021, as set out in the body of the subject report;
- (F) authority be delegated to the Chief Executive Officer to approve the 2021 Resourcing Strategy as exhibited, including relevant amendments to the Long Term Financial Plan; and
- (G) authority be delegated to the Chief Executive Officer to approve any minor editorial corrections prior to publication and authorise the relevant staff to implement any such corrections.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Scully, seconded by the Chair (the Lord Mayor), and carried on the following show of hands:

Ayes (8) The Chair (the Lord Mayor), Councillors Forster, Kok, Miller, Phelps, Scully, Thalys and Vithoukas

Noes (1) Councillor Chung.)

X025796

The Corporate, Finance, Properties and Tenders Committee recommends the following:

Item 6.3

Investments Held as at 31 May 2021

It is resolved that the Investment Report as at 31 May 2021 be received and noted.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Scully, seconded by the Chair (the Lord Mayor), and carried unanimously.)

X020701

The Corporate, Finance, Properties and Tenders Committee recommends the following:

Item 6.4

Lease Approval - Nita McCrae Park - 17 Argyle Street, Millers Point

It is resolved that:

- (A) Council approve the City entering into a lease with Transport for NSW for Nita McCrae Park (17 Argyle Street, Millers Point, Folio Identifier 1/1175372) for a term of 99 years; and
- (B) authority be delegated to the Chief Executive Officer to negotiate, execute and administer the terms of the lease in accordance with Attachment B to the subject report.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Scully, seconded by the Chair (the Lord Mayor), and carried unanimously.)

X073061

The Corporate, Finance, Properties and Tenders Committee recommends the following:

Item 6.5

Tender - T2020-09 - SSROC - Sustainable Pavements - Road Construction Materials and Related Services

It is resolved that:

- (A) Council accept the tender offer of Tenderers 5, 11, 12 and 24 from the list of Tenderers in Table 2 of Attachment B to the subject report for the provision of Sustainable Pavements - Road Construction Materials and Related Services for the schedule of rates outlined in Confidential Attachment C to the subject report for a period of three years, with the option of a further two extensions of one year each, subject to satisfactory performance;
- (B) Council note that the quantity and value of works undertaken will be subject to the maintenance and individual project funding included in the City's Operating and Capital Works budgets and future year forward estimates;
- (C) authority be delegated to the Chief Executive Officer to negotiate, execute and administer the contracts relating to the tender; and
- (D) authority be delegated to the Chief Executive Officer to exercise the options referred to in clause (A), if appropriate, and negotiate the price to extend the contract accordingly.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Scully, seconded by Councillor Miller, and carried unanimously.)

X080459

The Corporate, Finance, Properties and Tenders Committee recommends the following:

Item 6.6

Exemption from Tender and Contract Variation - Customer Relationship Management Services for the National CitySwitch Green Office Program

It is resolved that:

- (A) Council approve an exemption from tender to extend the term of the existing contract for Customer Relationship Management Services for the National CitySwitch Green Office Program by reason of extenuating circumstances, noting that a satisfactory result for the City would not be achieved by inviting tenders at this time;
- (B) Council note the reasons that a satisfactory result would not be achieved by inviting tenders for this work are:
 - (i) the goods or services can be provided by a supplier already engaged on the specific project with existing knowledge and experience working with national partners;
 - (ii) continuity of services by an existing supplier will provide certainty and confidence to our funding partners during a time of transition to a new program coordinator; and
 - (iii) the underlying system has been heavily customised to provide the CitySwitch Customer Relation Management service. Due to this level of customisation, if a new supplier is required to host, support and maintain the system, they would first need to re-build the system and spend a significant amount of time and effort in verifying and familiarising themselves with the current system to ensure that they could provide effective support and maintenance services;
- (C) Council approve a variation of the contract for Customer Relationship Management Services for the National CitySwitch Green Office Program with Jaythom Pty Ltd to extend the terms of the contract by 12 months with the option of a further extension of 12 months if appropriate;
- (D) authority be delegated to the Chief Executive Officer to negotiate, execute and administer the variation to the contract with Jaythom Pty Ltd; and
- (E) authority be delegated to the Chief Executive Officer to exercise the option referred to in (C), if appropriate, and negotiate the price to extend the contract accordingly.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Scully, seconded by the Chair (the Lord Mayor), and carried unanimously.)

X018227.008

The Corporate, Finance, Properties and Tenders Committee recommends the following:

Item 6.7

Exemption from Tender and Contract Variations – Catering Services – Compass Group (Restaurant Associates)

It is resolved that:

- (A) Council approve an exemption from tender in accordance with section 55(3)(i) of the Local Government Act 1993 to extend the duration of the existing contract to 2 July 2023 on the terms set out in Confidential Attachment A to the subject report, for the management of the City's Catering Services, by reason of extenuating circumstances, noting that a satisfactory result for the City would not be achieved by inviting tenders at this time;
- (B) Council note the reason that a satisfactory result for the City would not be achieved by inviting tenders is the high levels of uncertainty and risk in the market as a result of the ongoing Covid-19 pandemic, which will not result in value for money;
- (C) Council note that the financial arrangements under the existing contract were temporarily modified by the Chief Executive Officer in 2020 in accordance with the City's Covid-19 recovery response to accommodate the effects of the Covid-19 pandemic as further detailed in Confidential Attachment A to the subject report;
- (D) Council approve a variation to the contract for Catering Services to vary the financial arrangements as further detailed in Confidential Attachment A to the subject report for the period 1 July 2020 until 2 July 2023; and
- (E) authority be delegated to the Chief Executive Officer to finalise negotiations and enter into any necessary documentation to give effect to the resolutions above.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Scully, seconded by the Chair (the Lord Mayor), and carried unanimously.)

X079066

The Corporate, Finance, Properties and Tenders Committee recommends the following:

Item 6.8

Contract Variations - Event Infrastructure, Structures and Equipment for Major Events and Festivals

It is resolved that Council:

- (A) note that due to the ongoing Covid-19 pandemic, the City has been required to accommodate changes to the event season as well as deliver Sunset Piazza, Al Fresco activities, Covid overlay costs and other event season program changes resulting in significantly increased contract expenditure;
- (B) approve contact variations for Event Infrastructure, Structures and Equipment for Major Events and Festivals as follows:
 - (i) Part 1 - Portable Toilets and Part 2 - Temporary Site Offices and Site Equipment - Coates Hire Operations Pty Ltd;
 - (ii) Part 3 - Fencing and Part 5 - Smart Infrastructure - The Trustee for Michael Reginald Scarce Family Trust (trading as Camden Hire Pty Ltd);
 - (iii) Part 4 - Generators, Lighting Towers and Power Distribution - Eventpower Solutions NSW Pty Ltd;
 - (iv) Part 6 - Forklifts and Access Equipment - Botany Access Pty Ltd; and
 - (v) Part 8 - Structures, Furniture and Event Equipment - Pillingers Hiring Service Pty Ltd;for the for the revised estimated contract values outlined in Confidential Attachment A to the subject report and in accordance with the previously approved schedule of rates;
- (C) Council approve the additional funds sought from the 2021/22 General Contingency Fund as outlined in Confidential Attachment A to the subject report; and
- (D) authority be delegated to the Chief Executive Officer to negotiate, execute and administer/vary the contracts relating to Event Infrastructure, Structures and Equipment for Major Events and Festivals.

(Note – at the meeting of the Corporate, Finance, Properties and Tenders Committee, this recommendation was moved by Councillor Scully, seconded by the Chair (the Lord Mayor), and carried unanimously.)

X031267.003

The Economic Development and Business Sub-Committee recommends the following:

Item 6.9

Grants and Sponsorship - Round One 2021/22 - Economic Grants

The Corporate, Finance, Properties and Tenders Committee decided that consideration of this matter shall be deferred to the meeting of Council on 28 June 2021.

Officer's Recommendation

The officer's recommendation to the Corporate, Finance, Properties and Tenders Committee was as follows –

It is resolved that:

- (A) Council approve the cash recommendations for the Business Support - Live Music and Performance Grant Program as per Attachment A to the subject report;
- (B) Council note the applicants who were not successful in obtaining a cash grant for the Business Support - Live Music and Performance Grant Program as per Attachment B to the subject report;
- (C) Council approve the cash recommendations for the Business Support - Night Time Diversification Grant Program as per Attachment C to the subject report;
- (D) Council note the applicants who were not successful in obtaining a cash grant for the Business Support - Night Time Diversification Grant Program as per Attachment D to the subject report;
- (E) Council approve the cash recommendations for the Business Support - Place and Industry Grant Program as per Attachment E to the subject report noting that all applications are recommended;
- (F) Council note that all grants amounts are exclusive of GST;
- (G) authority be delegated to the Chief Executive Officer to negotiate, execute and administer agreements with any organisation approved for a grant or sponsorship under terms consistent with this resolution and the Grants and Sponsorship Policy; and
- (H) authority be delegated to the Chief Executive Officer to correct minor errors to the matters set out in this report, noting that the identity of the recipient will not change, and a CEO Update will be provided to Council advising of any changes made in accordance with this resolution.

Officer's Report

The officer's report on this matter can be found at Item 9 on the agenda of the meeting of the Corporate, Finance, Properties and Tenders Committee (Economic Development and Business Sub-Committee) on 21 June 2021.

S117676

Speaker

Mr Clive Lochner addressed the meeting of the Corporate, Finance, Properties and Tenders Committee (Economic Development and Business Sub-Committee) on Item 6.9.

Item 6.10

George Street Business Innovation Space – Award of Accommodation Grant and Recommended Operator

This item was withdrawn from the agenda of the Corporate, Finance, Properties and Tenders Committee (Economic Development and Business Sub-Committee) and will be dealt with at Council at Item 11.

Item 7

Report of the Environment Committee - 21 June 2021

Item 7.1

Disclosures of Interest

No Councillors disclosed any pecuniary or non-pecuniary interests in any matter on the agenda for this meeting of the Environment Committee.

Item 7.2**Grants and Sponsorship - Round One 2021/22 - Environmental Grants**

The Environment Committee decided that consideration of this matter shall be deferred to the meeting of Council on 28 June 2021.

Officer's Recommendation

The officer's recommendation to the Environment Committee was as follows -

It is resolved that:

- (A) Council approve the cash recommendations for the Environmental Performance - Innovation Grant Program as per Attachment A to the subject report;
- (B) Council note the applications not recommended for a cash grant for the Environmental Performance - Innovation Grant Program as per Attachment B to the subject report;
- (C) Council approve the cash recommendations for the Environmental Performance - Ratings and Assessment Grant Program as per Attachment C to the subject report noting all grants in this program are recommended;
- (D) Council note that all grant amounts are exclusive of GST;
- (E) authority be delegated to the Chief Executive Officer to negotiate, execute and administer agreements with any organisation approved for a grant or sponsorship under terms consistent with this resolution and the Grants and Sponsorship Policy; and
- (F) authority be delegated to the Chief Executive Officer to correct minor errors to the matters set out in this report, noting that the identity of the recipient will not change, and a CEO Update will be provided to Council advising of any changes made in accordance with this resolution.

Officer's Report

The officer's report on this matter can be found at Item 2 on the agenda of the meeting of the Environment Committee on 21 June 2021.

S117676

The Environment Committee recommends the following:

Item 7.3

Project Scope - Blackwattle Playground, Glebe

It is resolved that Council:

- (A) endorse the scope of improvement works to Blackwattle Playground as described in the subject report and shown in the Draft Concept Plan at Attachment B to the subject report for progression to relevant approvals, preparation of construction documentation, tender and construction; and
- (B) note the estimated project forecast as outlined in Confidential Attachment D to the subject report.

(Note – at the meeting of the Environment Committee, this recommendation was moved by Councillor Miller, seconded by Councillor Scully, and carried unanimously.)

X038080

The Environment Committee recommends the following:

Item 7.4

Project Scope - Ethel Street Playground, Erskineville

It is resolved that Council:

- (A) endorse the scope of improvement works to Ethel Street Playground as described in the subject report and shown in the Draft Concept Plan at Attachment B to the subject report for progression to relevant approvals, preparation of construction documentation, tender and construction; and
- (B) note the estimated project forecast as outlined in Confidential Attachment D to the subject report.

(Note – at the meeting of the Environment Committee, this recommendation was moved by Councillor Miller, seconded by Councillor Scully, and carried unanimously.)

X038090

Item 8

Report of the Cultural and Community Committee - 21 June 2021

Item 8.1

Disclosures of Interest

The Lord Mayor (Councillor Clover Moore) made the following disclosures:

- a less than significant, non-pecuniary interest in Item 8.2 on the agenda, in that Jess Cook of 107 Projects made a non-reportable donation to the Clover Moore Independent Team prior to the September 2016 Council elections. The Lord Mayor (Councillor Clover Moore) stated that she considers that this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because the donation was approximately \$30 and she was only reminded of this donation when these items were listed on the Committee agenda.
- a less than significant, non-pecuniary interest in Item 8.8 on the agenda, in that Jess Cook of 107 Projects made a non-reportable donation to the Clover Moore Independent Team prior to the September 2016 Council elections. The Lord Mayor (Councillor Clover Moore) stated that she considers that this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because the donation was approximately \$30 and she was only reminded of this donation when these items were listed on the Committee agenda.

Councillor Philip Thalys made the following disclosures:

- a less than significant, non-pecuniary interest in Item 8.2 on the agenda, in that Jess Cook, who is associated with 107 Projects, made a less than reportable donation to the Clover Moore Independent Team prior to the 2016 election. 107 Projects is a recommended recipient of two grants. Councillor Thalys stated that he considers that this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because he was not aware of these recommendations until the committee papers became available and he did not discuss these grants with the recipient.
- a less than significant, non-pecuniary interest in Item 8.2 on the agenda, in that the University of New South Wales is a recommended recipient of a grant at which he is a Fractional Professor. Councillor Thalys stated that he considers this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because he was not aware of this recommendation until the committee papers became available and he has not discussed this grant with the recipient.
- a less than significant, non-pecuniary interest in Item 8.8 on the agenda, in that Jess Cook, who is associated with 107 Projects, made a less than reportable donation to the Clover Moore Independent Team prior to the 2016 election. 107 Projects is a recommended recipient of an accommodation grant. Councillor Thalys stated that he considers that this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because he was not aware of this recommendation until the committee papers became available and he had not discussed this grant with the recipient.

Councillor Jess Scully made the following disclosures:

- a less than significant, non-pecuniary interest in Item 8.2 on the agenda, in that a person associated with 107 Projects, Jess Cook, made a less than reportable donation to the Clover Moore Independent Team prior to the 2016 election. Councillor Scully stated that she considers that this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because she was not aware of this recommendation until the Committee papers were published and she had not had any contact with 107 Projects about their grant application.
- a less than significant, non-pecuniary interest in Item 8.7 on the agenda, in that she has met with representatives from the Inner West and Community Energy group when developing a Notice of Motion relating to sustainable energy infrastructure in heritage conservation areas. Councillor Scully stated that at that time, she informed them about the City's Grants and Sponsorship program and suggested this program may be of interest to them. Councillor Scully further stated that she considers that this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because she has not had any discussions with Inner West and Community Energy about their grant application, and was not aware of this recommendation until the committee papers were published.
- a less than significant, non-pecuniary interest in Item 8.8 on the agenda, in that a person associated with 107 Projects, Jess Cook, made a less than reportable donation to the Clover Moore Independent Team prior to the 2016 election. Councillor Scully stated that she considers that this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because she was not aware of this recommendation until the Committee papers were published and she had not had any contact with 107 Projects about their grant.

Councillor Jess Miller made the following disclosures:

- a less than significant, non-pecuniary interest in Item 8.2 on the agenda, in that Jess Cook of 107 Projects made a non-reportable donation to the Clover Moore Independent Team prior to the September 2016 Council elections. Councillor Miller stated that she considers that this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because the donation was approximately \$30 and she was only reminded of this donation when these items were listed on the Committee agenda.

Councillor Kerryn Phelps made the following disclosures:

- a less than significant, non-pecuniary interest in Item 8.2 on the agenda, in that a person associated with 107 Projects, Jess Cook, made a less than reportable donations to the Clover Moore Independent Team prior to the 2016 election. Councillor Phelps stated that she is no longer a member of this team, she was not aware of the grant, nor was she contacted by the organisation in relation to this grant prior to the meeting.
- a less than significant, non-pecuniary interest in Item 8.8 on the agenda, in that a person associated with 107 Projects, Jess Cook, made a less than reportable donations to the Clover Moore Independent Team prior to the 2016 election. Councillor Phelps stated that she is no longer a member of this team, she was not aware of the grant, nor was she contacted by the organisation in relation to this grant prior to the meeting.

Councillor Robert Kok made the following disclosures:

- a less than significant, non-pecuniary interest in Item 8.2 on the agenda, in that Jess Cook, the CEO of 107 Projects, made a non-reportable donation to the Clover Moore Independent Team, of which he is a member, prior to the 2016 election. 107 Projects is a recommended recipient of two grants. Councillor Kok stated that he considers that this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because the donation was approximately \$30 and he was not aware of their application for the grant and the recommendations until the committee papers became available, and he has not discussed these grants with the recipient.
- a less than significant, non-pecuniary interest in Item 8.2 on the agenda, in that a person associated with the Museum of Chinese in Australia, Daphne Lowe, is known to him and has served in the Chinese New Year Festival Advisory Group from 2009 to 2015, of which he was Chair. The Museum of Chinese in Australia is a recommended recipient of a grant for Tea Salon Sessions. Councillor Kok stated that he considers that this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because he was not aware of their application for the grant and the recommendations until the committee reports became available, and he has not discussed these grants with the recipient.
- a less than significant, non-pecuniary interest in Item 8.8 on the agenda, in that Jess Cook, the CEO of 107 Projects, made a non-reportable donation to the Clover Moore Independent Team, of which he is a member, prior to the 2016 election. 107 Projects is a recommended recipient of an accommodation grant. Councillor Kok stated that he considers that this non-pecuniary conflict of interest is not significant and does not require further action in the circumstances because the donation was approximately \$30 and he was not aware of their application for the grant and the recommendations until the committee papers became available, and he has not discussed this grant with the recipient.

No other Councillors disclosed any pecuniary or non-pecuniary interests in any matter on the agenda for this meeting of the Cultural and Community Committee.

The Cultural and Creative Sub-Committee recommends the following:

Item 8.2

Grants and Sponsorship - Round One 2021/22 - Cultural Grants

It is resolved that:

- (A) Council approve the cash and revenue foregone/value-in-kind recommendations for the Cultural and Creative Grants and Sponsorship Program as per Attachment A to the subject report;
- (B) Council note the applicants who were not successful in obtaining a cash grant for the Cultural and Creative Grants and Sponsorship Program as per Attachment B to the subject report;
- (C) Council approve the cash and revenue foregone/value-in-kind recommendations for the Festivals and Events Sponsorship (Artform) Program as per Attachment C to the subject report;
- (D) Council note the applicants who were not successful in obtaining a cash grant for the Festivals and Events Sponsorship (Artform) Program as per Attachment D to the subject report;
- (E) Council note that all grant amounts are exclusive of GST and all value-in-kind offered is subject to availability;
- (F) authority be delegated to the Chief Executive Officer to negotiate, execute and administer agreements with any organisation approved for a grant or sponsorship under terms consistent with this resolution and the Grants and Sponsorship Policy; and
- (G) authority be delegated to the Chief Executive Officer to correct minor errors to the matters set out in this report, noting that the identity of the recipient will not change, and a CEO Update will be provided to Council advising of any changes made in accordance with this resolution.

(Note – at the meeting of the Cultural and Community Committee, this recommendation was moved by Councillor Kok, seconded by the Chair (the Lord Mayor), and carried unanimously.)

S117676

The Cultural and Creative Sub-Committee recommends the following:

Item 8.3

Ad Hoc Grant - Sydney WorldPride

It is resolved that:

- (A) Council approve a \$500,000 (excluding GST) cash sponsorship to Sydney World Pride Limited to be paid as set out in the payment schedule in Attachment B to the subject report over two years in 2021/22 and 2022/23 and from the General Contingency Fund;
- (B) funding of the applicant is conditional on meeting the requirements set out in the draft Payment and Supply Schedule as shown at Attachment B to the subject report; and
- (C) authority be delegated to the Chief Executive Officer to negotiate, execute and administer a sponsorship agreement with Sydney WorldPride Limited on the terms specified in this report and in Attachment B to the subject report.

(Note – at the meeting of the Cultural and Community Committee, this recommendation was moved by Councillor Kok, seconded by the Chair (the Lord Mayor), and carried unanimously.)

Note – Councillor Phelps stepped away from the meeting prior to the vote on Item 8.3 and did not vote on this item.

Speaker

Ms Kate Wickett addressed the meeting of the Cultural and Community Committee (Cultural and Creative Sub-Committee) on Item 8.3.

X079622

The Cultural and Creative Sub-Committee recommends the following:

Item 8.4

Major Events and Festivals Charity Partners 2021/22

It is resolved that:

- (A) Council approve the appointment of The Kids' Cancer Project as the charity partner for Sydney Christmas 2021, with the option to extend to 2022;
- (B) Council approve the appointment of The Smith Family as the charity partner for Sydney New Year's Eve 2021, with the option to extend to 2022;
- (C) Council approve the appointment of The Benevolent Society as charity partner for Sydney Lunar Festival 2022, with the option to extend to 2023; and
- (D) authority to be delegated to the Chief Executive Officer to enter into agreements with The Kids' Cancer Project, The Smith Family and The Benevolent Society to establish their charity partner status for the respective events.

(Note – at the meeting of the Cultural and Community Committee, this recommendation was moved by Councillor Kok, seconded by Councillor Scully, and carried unanimously.)

X031267.001

The Healthy Communities Sub-Committee recommends the following:

Item 8.5

Post Exhibition - Inclusion (Disability) Action Plan 2021-2025

It is resolved that:

- (A) Council adopt the final Inclusion (Disability) Action Plan 2021-2025, as shown at Attachment A to the subject report;
- (B) Council note the feedback received on the draft Inclusion (Disability) Action Plan 2021-2025, as detailed in Attachment B to the subject report; and
- (C) authority be delegated to the Chief Executive Officer to make amendments to the Inclusion (Disability) Action Plan 2021-2025 in order to correct any minor drafting errors and finalise design, artwork and alternative translations for publication.

(Note – at the meeting of the Cultural and Community Committee, this recommendation was moved by the Chair (the Lord Mayor), seconded by Councillor Thalís, and carried unanimously.)

X030535.004

Item 8.6**Grants and Sponsorship - Round One 2021/22 - Social Grants**

The Healthy Communities Sub-Committee decided that consideration of this matter shall be deferred to the meeting of Council on 28 June 2021.

Officer's Recommendation

The officer's recommendation to the Healthy Communities Sub-Committee was as follows -

It is resolved that:

- (A) Council approve the cash and revenue foregone/value-in-kind recommendations for the Community Services Grant Program as per Attachment A to the subject report;
- (B) Council note the applicants who were not successful in obtaining a cash grant or revenue foregone/value-in-kind for the Community Services Grant Program as per Attachment B to the subject report;
- (C) Council approve the cash and revenue foregone/value-in-kind recommendations for the Festival and Events (Village and Community) Sponsorship Program as per Attachment C to the subject report;
- (D) Council note the applicants who were not successful in obtaining a cash grant or revenue foregone/value-in-kind for the Festival and Events (Village and Community) Sponsorship Program as per Attachment D to the subject report;
- (E) Council approve the cash and revenue foregone/value-in-kind recommendations for the Matching Grant Program as per Attachment E to the subject report;
- (F) Council note the applicants who were not successful in obtaining a cash grant or revenue foregone/value-in-kind for the Matching Grant Program as per Attachment F to the subject report;
- (G) Council note that all grants amounts are exclusive of GST;
- (H) authority be delegated to the Chief Executive Officer to negotiate, execute and administer agreements with any organisation approved for a grant or sponsorship under terms consistent with this resolution and the Grants and Sponsorship Policy; and
- (I) authority be delegated to the Chief Executive Officer to correct minor errors to the matters set out in this report, noting that the identity of the recipient will not change, and a CEO Update will be provided to Council advising of any changes made in accordance with this resolution.

Officer's Report

The officer's report on this matter can be found at Item 6 on the agenda of the meeting of the Cultural and Community Committee (Healthy Communities Sub-Committee) on 21 June 2021.

S117676

Speakers

Ms Sharne Dunsmore and Mr Ken Weldon addressed the meeting of the Cultural and Community Committee (Healthy Communities Sub-Committee) on Item 8.6.

Extension of Time

During discussion on this matter, pursuant to the provisions of clause 8.35 of the Code of Meeting Practice, it was –

Moved by the Chair (the Lord Mayor), seconded by Councillor Thalís –

That Ms Sharne Dunsmore be granted an extension of time to speak on this matter.

Carried unanimously.

S117676

The Healthy Communities Sub-Committee recommends the following:

Item 8.7

Grants and Sponsorship - Round One 2021/22 - Knowledge Exchange Sponsorship Program

It is resolved that:

- (A) Council approve the cash and revenue/value-in-kind recommendations for the Knowledge Exchange Sponsorship Program as per Attachment A to the subject report;
- (B) Council note the applicants who were not successful in obtaining a cash grant for the Knowledge Exchange Sponsorship Program as per Attachment B to the subject report;
- (C) Council note that all grants amounts are exclusive of GST and all value-in-kind offered is subject to availability;
- (D) authority be delegated to the Chief Executive Officer to negotiate, execute and administer agreements with any organisation approved for a grant or sponsorship under terms consistent with this resolution and the Grants and Sponsorship Policy; and
- (E) authority be delegated to the Chief Executive Officer to correct minor errors to the matters set out in this report, noting that the identity of the recipient will not change, and a CEO Update will be provided to Council advising of any changes made in accordance with this resolution.

(Note – at the meeting of the Cultural and Community Committee, this recommendation was moved by the Chair (the Lord Mayor), seconded by Councillor Scully, and carried unanimously.)

S117676

The Healthy Communities Sub-Committee recommends the following:

Item 8.8

Accommodation Grant Program – Annual Performance Review and Lease Renewals 2021

It is resolved that:

- (A) Council note the continuation of the current Accommodation Grant leases and licences for the 74 tenants that have met the performance criteria of their Accommodation grants and are continuing in the Program;
- (B) Council approve the two-year lease renewal from 6 May 2021 to 7 May 2023 be exercised for 107 Projects Incorporated for their Accommodation Grant Program lease at Joynton Avenue Creative Centre, 3 Joynton Avenue, Zetland on the following rental subsidy:

	Market Rental Value	Grant Subsidy	Grant Amount	Rent payable
Year 1	\$347,500	100%	\$347,500	\$0
Year 2	\$357,925	100%	\$357,925	\$0

- (C) Council approve the continuation of the lease for the Australian Design Centre at 101-111 and 113-115 William Street, Darlinghurst for five years on the following rental subsidy:

	Market Rental Value	Grant Subsidy (Rounded)	Grant Amount	Rent to be paid
Year 1	\$288,400	79%	\$228,940	\$59,460
Year 2	\$297,052	79%	\$234,671	\$62,381
Year 3	\$305,964	79%	\$241,712	\$64,252
Year 4	\$315,142	79%	\$248,962	\$66,180
Year 5	\$324,597	79%	\$256,432	\$68,165

- (D) Council note the commercial portfolio premises at Level 3, 101-111 William Street, Darlinghurst will continue to be used as creative office workspace for the cultural sector;
- (E) authority be delegated to the Chief Executive Officer to offer Level 3, 101-111 William Street, Darlinghurst through an Expression of Interest under Accommodation Grants Program terms of up to 100 per cent subsidy, with an initial lease term of up to five years and the option to renew;
- (F) Council approve a new Accommodation Grant lease for Australian Unity at the Alexandria Aged Health Centre, 12A Dudley Street, Alexandria for five years on the following rental subsidy:

	Market Rental Value	Grant Subsidy (Rounded)	Grant Amount	Rent to be paid
Year 1	\$47,500	34%	\$16,150	\$31,350
Year 2	\$48,925	16%	\$8,300	\$40,625
Year 3	\$50,393	Nil	\$0	\$50,393
Year 4	\$51,905	Nil	\$0	\$51,905
Year 5	\$53,462	Nil	\$0	\$53,462

- (G) Council approve the continuation of the Accommodation Grant lease for Creativity Services Limited, 78 Harcourt Parade, Rosebery for five years on the following rental subsidy:

	Market Rental Value	Grant Subsidy (Rounded)	Grant Amount	Rent to be paid
Year 1	\$63,000	60%	\$37,800	\$25,200
Year 2	\$64,890	45%	\$29,200	\$35,690
Year 3	\$66,837	25%	\$16,709	\$50,128
Year 4	\$68,842	10%	\$6,884	\$61,958
Year 5	\$70,907	0%	\$0	\$70,907

- (H) Council approve the continuation of the Accommodation Grant lease for the Junction Neighbourhood Centre Incorporated at St Helens Community Centre, 184 Glebe Point Road, Glebe for five years on the following rental subsidy:

	Market Rental Value	Grant Subsidy (Rounded)	Grant Amount	Rent to be paid
Year 1	\$35,800	100%	\$35,800	\$0
Year 2	\$36,874	100%	\$36,874	\$0
Year 3	\$37,980	100%	\$37,980	\$0
Year 4	\$39,120	100%	\$39,120	\$0
Year 5	\$40,293	100%	\$40,293	\$0

- (I) Council approve the continuation of the Accommodation Grant lease for the Physical Disability Council at St Helens Community Centre, 184 Glebe Point Road, Glebe for five years on the following rental subsidy:

	Market Rental Value	Grant Subsidy (Rounded)	Grant Amount	Rent to be paid
Year 1	\$22,600	53%	\$12,053	\$10,547
Year 2	\$23,278	53%	\$12,415	\$10,863
Year 3	\$23,976	53%	\$12,787	\$11,189
Year 4	\$24,696	53%	\$13,171	\$11,525
Year 5	\$25,436	53%	\$13,566	\$11,871

- (J) Council approve the continuation of the Accommodation Grant lease for the Kil.n.it Experimental Ceramic Studio at St Helens Community Centre, 184 Glebe Point Road, Glebe for five years on the following rental subsidy:

	Market Rental Value	Grant Subsidy (Rounded)	Grant Amount	Rent to be paid
Year 1	\$45,200	100%	\$45,200	\$0
Year 2	\$46,556	98%	\$45,556	\$1,000
Year 3	\$47,953	97%	\$46,753	\$1,200
Year 4	\$49,391	97%	\$47,891	\$1,500
Year 5	\$50,873	96%	\$49,073	\$1,800

- (K) Council approve the continuation of the Accommodation Grant lease for the Radio for Print Handicapped of NSW Co Operative Ltd at St Helens Community Centre, 184 Glebe Point Road, Glebe for five years on the following rental subsidy:

	Market Rental Value	Grant Subsidy (Rounded)	Grant Amount	Rent to be paid
Year 1	\$79,600	79%	\$63,194	\$16,406
Year 2	\$81,988	79%	\$65,090	\$16,898
Year 3	\$84,448	79%	\$67,042	\$17,405
Year 4	\$86,981	79%	\$69,054	\$17,927
Year 5	\$89,590	79%	\$71,125	\$18,465

- (L) Council note that the Feminist Legal Clinic (the Clinic) have been rated a C in their annual assessment, as the City's review found that the Clinic had not satisfactorily met the Accommodation Grants Program general performance criteria over the past 12 months;
- (M) authority be delegated to the Chief Executive Officer to correct minor errors to the matters set out in this report, noting that the identity of the recipient will not change, and a CEO Update will be provided to Council advising of any changes made in accordance with this resolution; and
- (N) authority be delegated to the Chief Executive Officer to negotiate, execute and administer agreements with any organisation approved for an Accommodation Grant on terms consistent with this resolution and in accordance with the Grants and Sponsorship Policy.

(Note – at the meeting of the Cultural and Community Committee, this recommendation was moved by the Chair (the Lord Mayor), seconded by Councillor Scully, and carried on the following show of hands:

Ayes (6) The Chair (the Lord Mayor), Councillors Forster, Kok, Miller, Scully and Thalís

Noes (2) Councillors Chung and Vithoukás.)

Motion carried.

S117676

Speakers

Ms Janet Fraser, Ms Anna Kerr and Ms Helen Pringle addressed the Cultural and Community Committee (Healthy Communities Sub-Committee) on Item 8.8.

Item 9

Report of the Transport, Heritage and Planning Committee - 21 June 2021

Item 9.1

Disclosures of Interest

No Councillors disclosed any pecuniary or non-pecuniary interests in any matter on the agenda for this meeting of the Transport, Heritage and Planning Committee.

Local Government and Planning Legislation Amendment (Political Donations) Act 2008

No disclosures were made by any members of the public at this meeting of the Transport, Heritage and Planning Committee.

The Transport, Heritage and Planning Committee recommends the following:

Item 9.2

Public Exhibition - Planning Proposal - 133-145 Castlereagh Street, Sydney - Sydney Local Environmental Plan 2012 and Sydney Development Control Plan 2012 Amendment

It is resolved that:

- (A) Council approve Planning Proposal – 133-147 Castlereagh Street, Sydney, as shown at Attachment A to the subject report, to be submitted to the Minister for Planning and Public Spaces with a request for gateway determination;
- (B) Council approve Planning Proposal – 133-145 Castlereagh Street, Sydney, as shown at Attachment A to the subject report to public authority consultation and public exhibition in accordance with any conditions imposed under the gateway determination;
- (C) Council seek authority from the Minister for Planning and Public Spaces to exercise the delegation of all the functions under section 3.36 of the Environmental Planning and Assessment Act 1979 to make the local environmental plan and to put into effect Planning Proposal – 133-145 Castlereagh Street, Sydney;
- (D) Council approve the Draft Sydney Development Control Plan 2012 – 133-145 Castlereagh Street, Sydney Amendment, shown at Attachment B to the subject report for public authority consultation and public exhibition concurrent with the Planning Proposal;
- (E) authority be delegated to the Chief Executive Officer to make any variations to Planning Proposal – 133-145 Castlereagh Street, Sydney, following receipt of the gateway determination;
- (F) authority be delegated to the Chief Executive Officer to make any minor variations to Draft Sydney Development Control Plan 2012 – 133-145 Castlereagh Street, Sydney Amendment to correct any drafting errors or ensure it is consistent with the Planning Proposal following the gateway determination;
- (G) authority be delegated to the Chief Executive Officer to prepare a draft planning agreement in accordance with the letter of offer dated 22 April 2021 at Attachment C to the subject report and the requirements of the Environmental Planning and Assessment Act 1979, to be exhibited concurrently with the Planning Proposal.

(Note – at the meeting of the Transport, Heritage and Planning Committee, this recommendation was moved by Councillor Thalís, seconded by the Chair (the Lord Mayor), and carried unanimously.)

X037086

Speakers

Mr Iain Bell and Mr Tim Blythe addressed the meeting of the Transport, Heritage and Planning Committee on Item 9.2.

The Transport, Heritage and Planning Committee recommends the following:

Item 9.3

Post Exhibition - Planning Proposal - 187 Thomas Street, Haymarket - Sydney Local Environmental Plan 2012 and Sydney Development Control Plan 2012 Amendment

It is resolved that:

- (A) Council note the matters raised in response to the public exhibition of Planning Proposal - 187 Thomas Street, Haymarket, the draft Sydney Development Control Plan 2012 - 187 Thomas Street, Haymarket amendment, and draft Voluntary Planning Agreement, as shown in Attachments A and A1 to the subject report;
- (B) Council approve Planning Proposal - 187 Thomas Street, Haymarket, as amended following public exhibition and shown at Attachment B to the subject report, and request the relevant local plan making authority make as a Local Environmental Plan under section 3.36 of the Environmental Planning and Assessment Act 1979;
- (C) Council approve draft Sydney Development Control Plan 2012 - 187 Thomas Street, Haymarket amendment, as amended following public exhibition and shown at Attachment C to the subject report, noting the approved Development Control Plan will come into effect on the date of publication of the subject Local Environmental Plan;
- (D) authority be delegated to the Chief Executive Officer to make any minor amendments to the Planning Proposal - 187 Thomas Street, Haymarket and draft Sydney Development Control Plan - 187 Thomas Street, Haymarket amendment to correct any minor errors or omissions prior to finalisation; and
- (E) Council note the draft Voluntary Planning Agreement, as shown at Attachment D to the subject report will be executed under delegation of Council in accordance with the Environmental Planning and Assessment Act 1979.

(Note – at the meeting of the Transport, Heritage and Planning Committee, this recommendation was moved by Councillor Thalís, seconded by the Chair (the Lord Mayor), and carried unanimously.)

X034468

Speakers

Mr Tom Cook, Mr Fergus Dinwiddie, Mr Mitch Favalaro, Mr Colin Rockliff, and Ms Helena Miller addressed the meeting of the Transport, Heritage and Planning Committee on Item 9.3.

The Transport, Heritage and Planning Committee recommends the following:

Item 9.4

Fire Safety Reports

It is resolved that Council:

- (A) note the contents of the Fire Safety Report Summary Sheet, as shown at Attachment A to the subject report;
- (B) note the inspection reports by Fire and Rescue NSW, as shown at Attachments B to H of the subject report;
- (C) not exercise its power to issue a Fire Safety Order under the Environmental Planning and Assessment Act 1979 at this time but note the compliance action as recommended by the City's Officer at 2 Bridge Road, Glebe, as detailed in Attachment B;
- (D) not exercise its power to issue a Fire Safety Order under the Environmental Planning and Assessment Act 1979 at this time but note the compliance action as recommended by the City's Officer at 55-73 Oxford Street, Surry Hills, as detailed in Attachment C;
- (E) exercise its power under the Environmental Planning and Assessment Act 1979 to issue a Fire Safety Order as recommended by the City's Officer to address the identified fire safety deficiencies at 173-179 Pitt Street, Sydney, as detailed in Attachment D;
- (F) exercise its power under the Environmental Planning and Assessment Act 1979 to issue a Fire Safety Order as recommended by the City's Officer to address the identified fire safety deficiencies at 338-348 Pitt Street, Sydney, as detailed in Attachment E;
- (G) exercise its power under the Environmental Planning and Assessment Act 1979 to issue a Fire Safety Order as recommended by the City's Officer to address the identified fire safety deficiencies at 343-357 Pitt Street, Sydney, as detailed in Attachment F;
- (H) exercise its power under the Environmental Planning and Assessment Act 1979 to issue a Fire Safety Order as recommended by the City's Officer to address the identified fire safety deficiencies at 56 Pitt Street, Sydney, as detailed in Attachment G; and
- (I) not exercise its power to issue a Fire Safety Order under the Environmental Planning and Assessment Act 1979 at this time but note the compliance action as recommended by the City's Officer at 477 Pitt Street, Haymarket, as detailed in Attachment H.

(Note – at the meeting of the Transport, Heritage and Planning Committee, this recommendation was moved by Councillor Thalís, seconded by Councillor Scully, and carried unanimously.)

S105001.002

City of Sydney Local Planning Panel - Appointment of Members

File No: X079022

Summary

The City of Sydney Local Planning Panel (LPP) has been operating since 1 March 2018. The Local Planning Panel is composed of a chair, two expert members and one community representative.

Council, at its meeting of 19 February 2018, appointed members to the City of Sydney Local Planning Panel for a three-year term expiring 28 February 2021. In December 2020, the Minister for Planning and Public Spaces requested that councils reappoint current chairs, alternate chairs and expert members up to 30 June 2021 so that an Expression of Interest could be conducted by the Department of Planning, Industry and Environment to refresh the chair and expert pools from which councils make appointments to local planning panels. The selection and appointment of community representatives is a council responsibility.

Council endorsed the reappointment of the chairs, expert members and community representatives (originally appointed on 19 February 2018) to 30 June 2021 at its meeting of 22 February 2021.

Additional expert members were appointed to the Panel by Council at its meeting of 8 April 2019 for a three-year term expiring 8 April 2022.

This report recommends the appointment of the Minister's approved chair (and alternate chairs), the appointment of seven expert members from the Minister's pool of experts and the appointment of Council's two existing community representatives to the City of Sydney Local Planning Panel for the period commencing 1 July 2021 and ending 29 February 2024.

In order to align member terms, it is also recommended that those eligible additional expert members appointed to the Panel by Council at its meeting of 8 April 2019 be reappointed until 29 February 2024.

In addition, it is recommended that appointed Local Planning Panel expert members fulfil the independent representation on Council's Review of Determinations Panel.

Recommendation

It is resolved that Council:

- (A) endorse the Minister's approval and appoint Abigail Goldberg as the Chair of the City of Sydney Local Planning Panel and Linda Pearson and Steven Layman as alternate Chairs to the City of Sydney Local Planning Panel for a period commencing 1 July 2021 and ending 29 February 2024;
- (B) endorse the appointment of seven expert members from the Minister's pool of approved experts to the City of Sydney Local Planning Panel: Helen Lochhead, Peter Romey, Ron Edgar, Megan Jones, Brendan Randles, Marcus Trimble and Annelise Tuor for a period commencing 1 July 2021 and ending 29 February 2024;
- (C) endorse the reappointment of four expert members from the Minister's pool of approved experts to the City of Sydney Local Planning Panel: Tony Caro, Paul Berkemeier, Penny Murray and Helena Miller for a period commencing 9 April 2022 and ending 29 February 2024;
- (D) endorse the appointment of two community representatives to the City of Sydney Local Planning Panel: Amelia Thorpe and John McInerney AM for a period commencing 1 July 2021 and ending 29 February 2024; and
- (E) endorse the use of the appointed expert members for independent representation on Council's Review of Determinations Panel, subject to their acceptance of the invitation.

Attachments

- Attachment A.** Information on Local Planning Panel Chairs
- Attachment B.** Information on Local Planning Panel Expert Members
- Attachment C.** Information on Local Planning Panel Community Representatives

Background

1. Local planning panels (LPPs) are panels of independent experts and community representatives that determine specified development applications on behalf of Council.
2. Under the Environmental Planning and Assessment Act 1979 local planning panels are mandatory for all Sydney councils, Wollongong City Council and Central Coast Council. Panels are put in place so the process of assessment and determination of development applications (DAs) with a high corruption risk, sensitivity or strategic importance is transparent and accountable.
3. Statutory rules govern the panel's operation, through a code of conduct and operational procedures.
4. The City of Sydney Local Planning Panel (LPP) has been operating since 1 March 2018.
5. When meeting to determine development applications, a local planning panel is comprised of a chair, two expert members and one community representative.
6. Council, at its meeting of 19 February 2018, appointed the following members to the City of Sydney LPP for a three-year term expiring 28 February 2021. Note the chair and alternate chairs are approved by the Minister.
 - (a) Chair - Richard Pearson;
 - (b) Alternate Chairs - Abigail Goldberg and Steven Layman;
 - (c) Expert members - Shaun Carter and Helen Lochhead;
 - (d) Alternate expert members - Steven Kennedy and Peter Romey;
 - (e) Community representative - Amelia Thorpe; and
 - (f) Alternate community representative - John McInerney AM.
7. Additional expert members were appointed to the LPP by Council at its meeting of 8 April 2019 for a three-year term expiring 8 April 2022.
 - (a) Alternate expert members - Paul Berkemeier, Darlene van der Breggen, Tony Caro, Helena Miller and Penny Murray.
8. In December 2020, the Minister for Planning and Public Spaces requested that the Department of Planning, Industry and Environment conduct an Expression of Interest during early 2021 to refresh the chair and expert pools from which councils make appointments to their local planning panels.
9. Following the request from the Minister in December 2020, Council, at its meeting of 22 February 2021, reappointed the following members to the City of Sydney LPP for a period commencing 1 March 2021 and ending 30 June 2021.
 - (a) Chair - Richard Pearson;
 - (b) Alternate Chairs - Abigail Goldberg and Steven Layman;

- (c) Expert members - Shaun Carter, Helen Lochhead, Steven Kennedy and Peter Romey; and
 - (d) Community representatives - Amelia Thorpe, and John McInerney AM.
10. Clause 11, Part 4, Schedule 2 of the Environmental Planning and Assessment Act 1979 states that a member of a local planning panel may not hold office as a member of that panel for more than six years in total.
 11. Council is required to ensure that it is able to appoint chairs, expert members and community representatives prior to 1 July 2021 for a term through to 29 February 2024, to ensure compliance with the six-year maximum term limits of continuing members and the expiry date of the Minister's approval of the appointment of chairs, alternate chairs and expert members.
 12. Since 1 March 2018, the City of Sydney Local Planning Panel has held 56 meetings and determined 209 Development Applications.

Chair and Alternate Chairs

13. On 13 May 2021, the Minister for Planning and Public Spaces advised Council that Abigail Goldberg had been approved as the Chair for the City of Sydney Local Planning Panel, and that Linda Pearson and Steven Layman have been approved as alternate chairs to the panel.
14. The term of the chair and alternate chairs is approximately three years, commencing on 1 July 2021 and ending on 29 February 2024.
15. It is noted that at the completion of their terms Abigail Goldberg and Steven Layman will have reached their maximum six-year term as members of the City of Sydney Local Planning Panel.

Expert Members

16. On 13 May 2021, the Department of Planning, Industry and Environment provided the City of Sydney access to the list of independent experts that the Minister approved. Councils are required to select at least two members to the panel from the Minister's pool of independent experts. The Minister's list of approved independent experts contains the names of 218 persons, of which 133 nominated for the City of Sydney panel.
17. Experts must have expertise in one of the following areas: planning, architecture, heritage, the environment, urban design, economics, traffic and transport, law, engineering, tourism or government and public administration.
18. Advice was provided that an advisory panel consisting of independent persons from Local Government NSW, the Planning Institute of Australia (NSW), and the Department of Planning, Industry and Environment reviewed the expert member applications. The panel recommended, for approval by the Minister, persons suitable for chair roles and persons for the independent expert roles. Each expert was approved on the basis of their professional standing, experience, technical ability and broad understanding of the development assessment process.

19. Advice was also provided to local councils that probity and political donation checks were undertaken for each approved chairperson and each independent expert has provided a statutory declaration that they have not been bankrupt, do not have a criminal record and are not developers or real estate agents.
20. Senior staff from the City Planning, Development and Transport Division have reviewed the independent expert applications and recommend Helen Lochhead, Peter Romey, Ron Edgar, Megan Jones, Brendan Randles, Marcus Trimble, and Annelise Tuor be appointed as the expert members of the Local Planning Panel.
21. The term of the expert members is approximately three years, commencing on 1 July 2021 and ending on 29 February 2024.
22. It is noted that at the completion of their terms Helen Lochhead and Peter Romey will have reached their maximum six-year term as members of the City of Sydney Local Planning Panel.
23. In order to align member terms, it is also recommended that those eligible additional expert members appointed to the Panel by Council at its meeting of 8 April 2019 be reappointed until 29 February 2024. These members are Paul Berkemeier, Tony Caro, Helena Miller and Penny Murray.
24. It is noted that at the completion of the term ending 29 February 2024, Paul Berkemeier, Tony Caro, Helena Miller and Penny Murray will be eligible for a further one year appointment, subject to their continued inclusion on the list of independent experts approved by the Minister, before they reach their maximum six-year term as members of the City of Sydney Local Planning Panel.

Community Representatives

25. It is recommended that Council's two existing community representatives Amelia Thorpe and John McInerney AM be reappointed to the City of Sydney Local Planning Panel to 29 February 2024.
26. The Department of Planning, Industry and Environment issued guidelines to local councils regarding the selection of community representatives. These guidelines stated that community representatives are to be selected from the local community and that mayors, councillors, property developers and real estate agents are not eligible to be appointed as community representatives.
27. The community representatives continue to meet the guideline criteria as they:
 - (a) are current residents within the local government area (LGA);
 - (b) have knowledge and awareness of the local government area and issues of concern to the local community;
 - (c) are able to represent and communicate the interests of the local community;
 - (d) have an understanding of the planning process and assessment issues (but are not expected to be experts);
 - (e) can commit to attending the meetings and contributing constructively to the determination of applications; and
 - (f) are willing to adhere to the code of conduct and operational procedures.

28. The term of the community representatives is approximately three years, commencing on 1 July 2021 and ending on 29 February 2024.
29. It is noted that at the completion of their terms Amelia Thorpe and John McInerney will have reached their maximum six-year term as members of the City of Sydney Local Planning Panel.

Review of Determinations Panel

30. Provisions under Division 8.2 of the Environmental Planning and Assessment Act 1979 allow applicants who are dissatisfied with a determination the City has made on a development application (DA), or a modification to a DA, to apply for that decision to be reviewed.
31. Reviews of decisions that have been made by the City of Sydney Local Planning Panel (LPP) and Central Sydney Planning Committee (CSPC) must be considered by the LPP and CSPC respectively. However, where the original decision was made under delegated authority by City staff, the review of the application may be made under delegation so long as it is conducted by another delegate who is not subordinate to the original decision maker.
32. At the City the review of applications function has, notwithstanding the delegations detailed above, been carried out by a panel which has been in operation in one form or another since January 2013. The panel is known as the Review of Determinations Panel.
33. The Panel has been made up of a number of council officers (generally being two of either the Director City Planning, Development and Transport, the Executive Manager City Planning and Development and the Executive Manager Strategic Planning and Urban Design), and an external expert consultant.
34. Over time the availability of external consultants used on the panel has been reduced.
35. The consultants used in more recent times confirmed at the beginning of the year that they would no longer be available due to retirement or other commitments. Other consultants have also indicated limited availability for the year.
36. It is recommended that appointed Local Planning Panel expert members be invited to fulfil the independent representation on Council's Review of Determinations Panel and those that accept will form the pool for this function.

Key Implications

Strategic Alignment - Sustainable Sydney 2030

37. Sustainable Sydney 2030 is a vision for the sustainable development of the City to 2030 and beyond. It includes 10 strategic directions to guide the future of the City, as well as 10 targets against which to measure progress. This report is aligned with the following strategic directions and objectives:
- (a) Direction 8 - Housing for a Diverse Population - the Local Planning Panel determines development applications which contribute to the housing diversity of the City.
 - (b) Direction 9 - Sustainable Development, Renewal and Design - the Local Planning Panel determines development applications and reviews conditions of consent which provide for sustainability, renewal and design excellence.
 - (c) Direction 10 - Implementation through Effective Governance and Partnerships - the operation of the Local Planning Panel is a collaboration between City staff, applicants, objectors, independent members and the NSW Government.

Organisational Impact

38. City staff provide secretariat and operational support to the Local Planning Panel and the Review of Determinations Panel.

Risks

39. If member terms are not extended, the Minister may appoint Panel members and/or delegate/s without council endorsement to determine these development applications.

Financial Implications

40. There are sufficient funds available in the draft 2021/22 operating budget and future years' forward estimates for the operation of the City of Sydney Local Planning Panel and Review of Determinations Panel
41. The Minister determines the remuneration rates for Local Planning Panel members and these have been provided for in the City's budget. External experts on the review panel will also be paid in accordance with these rates.

Relevant Legislation

42. Environmental Planning and Assessment Act 1979.

Critical Dates / Time Frames

43. Member terms expire on 30 June 2021.
44. There is a Local Planning Panel meeting scheduled on 21 July 2021.
45. The appointment of members is required prior to the July meeting so that quorum for the meeting can be achieved.

GRAHAM JAHN, AM

Director City Planning, Development and Transport

Andrew Thomas, Executive Manager Planning and Development

Attachment A

Information on Local Planning Panel Chairs

Abigail Goldberg

• ADEPT CHAIR AND NON EXECUTIVE DIRECTOR • ROBUST, OPTIMISTIC OUTLOOK •

Abigail is a strategic **Chair** and **Non-Executive Director** (NED) with **Commissioner** and **CEO** experience across public, and private businesses. She is expert in infrastructure, utilities, planning, urban design, resources, property and transport, and specialises in optimising business performance. Abigail pursues a risk-based approach that emphasises customer and stakeholder engagement. She is internationally experienced and qualified, with deep networks.

Respected for her experience in regulatory and environmental compliance, Abigail has the capacity to quickly pinpoint key issues and develop deep questions to uncover the root cause of contentious issues. She is adept at simplifying matters for communication to a diverse range of audiences and stakeholders. Able to work collegiately in the boardroom and in teams, as well as to operate within legislative frameworks, Abigail provides value through:

- **Strategic expertise**
- Financial acuity
- Governance clarity
- **Stakeholder engagement**
- **Outcomes focus**
- Growth emphasis

Boards and Panels (current)

Focus areas:

Development strategy; environmental and design outcomes; stakeholder engagement including industry liaison; customer focus; legislative reform; risk management and negotiation.

Lindfield Learning Village Community Consultative Committee December 2020 - ongoing
Independent Chair of the key stakeholder forum for a new school which is piloting the new education model for NSW in a north-shore Sydney location.

Centennial Western Region Community Consultative Committee July 2020 - ongoing
Independent Chair of this stakeholder engagement forum for Centennial's mines and mine infrastructure in the western region of NSW, including the Springvale and Angas Place mines and related coal services facilities.

Sydney Central City Planning Panel January 2020 – ongoing
Independent Chair of this decision-making panel which determines regionally significant development applications and assists in driving economic growth across the Sydney central region.

South Western Sydney Local Health District August 2019 - ongoing
Member of the **Audit and Risk Management Committee** for the SWS health district, which is characterised by rapid population growth, migrant communities and economic disadvantage.

NorthConnex Air Quality Community Consultative Committee June 2017 - ongoing
Independent Chair of this stakeholder engagement forum that focuses on air quality matters for the Transurban / Transport for NSW NorthConnex tunnel project.

Local Planning Panels, NSW July 2016 – ongoing
Independent Chair of Ryde and Willoughby Local Planning Panels and **Alternate Chair** for the **City of Sydney**. The Panels assist in shaping cities and local areas through property development.

Advisory Committees, Assurance and Education Initiatives (current)

Gateway Review Panels / Assurance NSW August 2014 - ongoing
Member of the Infrastructure NSW, Schools Infrastructure NSW, NSW Treasury, EPA and Finance and Services assurance review panels. Specialised in review of strategic and final business cases.

Sydney Metro: Small Business Advisory Panel April 2019 - ongoing
Independent Chair of a Panel of experts who work with the Sydney Metro project team to provide advice and support to small businesses impacted by Sydney Metro construction projects.

Educator / Mentor February 1990 - ongoing
Guest lecturer and developer of training programs for Universities in Oxford, Johannesburg, Sydney and Copenhagen as well as professional bodies such as the Property Council Australia and PIA.

Management and Professional Qualifications

- 2019: **Strategic Business Innovation and Digital Transformation** Course, AICC / Tel Aviv University
- 2017, 2016 & 2013: **Risk and Audit** Courses, Australian Institute of Company Directors (AICD)
- 2015 & 2012: **Chairman's Course**, AICD
- 2003: **MBA** (Executive Program, AGSM, University of NSW, Australia)
- 1993: **M Urban Design** (Oxford Brookes University, England, distinction)
- 1988: **BSc** **hons** Urban and Regional Planning (Witwatersrand University, South Africa, distinction)

Boards (past) <i>Focus areas: business transformation through growth and ICT upgrades; exercise of statutory and legislative power; environmental protection; regulatory compliance; decision making; governance and business development.</i>	Reflections Holiday Park Trust, NSW NED of this Board managing a portfolio of over 35 holiday park properties with revenue over \$58M. Chair of the Audit and Risk Committee , established to overhaul significant legacy compliance issues.	July 2015 – April 2020
	Frontier SI, Vic and NSW NED for start-up company FrontierSI focused on spatial research, digital and spatial applications.	July 2018 – January 2020
	Icon Water and subsidiary companies, ACT NED to this water and energy Board, which also partners with AGL and Jemena for related ventures. Highly regulated company with EBIT (2017) of \$182M and shareholder return \$64M. Member of the Audit and Risk Committee , overseeing an ICT-driven business transformation program .	July 2017 – February 2020
	Independent Planning Commission (IPCN), NSW IPCN is the independent determination body for major and state significant projects in NSW. Active in both Chairing Commissions and as a Commissioner participating on panels across a range of difficult and complex matters, often requiring negotiation across local communities, interest groups and corporates. A/Chair of the Commission when the Chair was on leave or conflicted.	May 2012 – May 2018
	Cemeteries and Crematoria, NSW Deputy Chair of the body governing the interment sector, worth approx. \$330M pa. Chair of the Industry Liaison Group , working with public (eg Rookwood Trust) and private groups (eg InvoCare).	November 2014 – November 2018
	Central Coast Water Corporation (CCWC) NED driving the rationalisation of water services and infrastructure for the Central Coast.	December 2011 – December 2013
Community Housing Ltd (CHL) NED leading governance overhaul and facilitating business development for this NFP group.	November 2004 – April 2007	
Public Transport Authority (PTA), NSW NED driving strategic approach to customer service and growth across the public transport sector.	August 2001 – February 2004	
Senior Professional Experience <i>Focus areas: leadership, innovation; strategy and business growth across environment, transport, infrastructure and property sectors.</i>	Executive Chair GoldbergBlaise/ Abigail Goldberg et al pty ltd Boutique consultancy specialising in performance optimisation, strategic management, corporate governance, and planning and urban design advice for private and public sector clients including Infrastructure Australia, Department of Premier and Cabinet NSW, Transport for NSW, Sydney Airport, Sydney Light Rail and Sydney Metro as well as Woolworths, ING Real Estate and Goodman.	February 2004 – ongoing
	Chief Executive Officer Metro Transport Sydney (MTS – Monorail and Light Rail company) CEO of Sydney's Monorail and Light Rail company, which was part of the listed portfolios of Australian Infrastructure Fund (AIX), Utilities Trust Australia (UTA) and Commonwealth Bank (CBA). Mandate to grow patronage and revenue, manage risk, engage stakeholders, improve corporate governance and oversee various legal cases. Revenue increased 17.5% by departure, to \$15M p/a.	August 2001 – February 2004
	General Manager South Sydney Development Corporation (Department of Planning NSW) Corporation facilitating renewal in South Sydney ('Green Square') through the <i>Growth Centres (Development Corporations) Act 1974</i> . Oversaw development and design as well as governance; financial performance and infrastructure delivery while fostering partnerships across the local community, local and agency stakeholders, and business groups.	December 1999 – August 2001
	Assistant Director Urban Design Advisory Service (UDAS, Department of Planning NSW) Together with the Director, responsible for start-up, growth and management of this commercial business unit providing consulting services within the Department of Planning and Environment.	October 1996 – December 1999
Memberships and Affiliations	Fellow , Australian Institute of Company Directors Fellow , Planning Institute Australia and Member , Royal Town Planning Institute Member , AGSM Alumni at UNSW	

Curriculum Vitae

STEVEN LAYMAN

Architect & Town Planner

STEVEN LAYMAN - PRINCIPAL QUALIFICATIONS & APPOINTMENTS

Bachelor of Architecture (Hons II), University of NSW

Registered Architect

(NSW No. 3933)

Master of Town and Country Planning, University of Sydney

(Awarded the Mirvac Scholarship for Urban Design)

Inception Member, Wollongong Independent Hearing & Assessment Panel (IHAP)

(Wollongong City Council)

Chairman, Shellharbour Independent Development Assessment Panel (IDAP)

(Shellharbour City Council)

Ministerial Appointment: Alternate Chairperson

City of Sydney Council Local Planning Panel, December 2017

Ministerial Appointment: Alternate Chairperson & Independent Expert

Hornsby Council Local Planning Panel, December 2017

STEVEN LAYMAN - EMPLOYMENT HISTORY SUMMARY

February 1999 to date	Consultant Town Planner & Architect Steven Layman Consulting Pty. Limited, Sydney
September 1994 to January 1999	Principal Planner (Policy & Research) Built Environment Division Liverpool City Council
November 1992 to September 1994	Manager Development and Building Control Kogarah Council
May 1991 to November 1992	Senior Town Planner/ Urban Design Adviser Development Services Dept. Sutherland Shire Council
1985-1991	Senior Architect/Town Planner Graham, Alcock, Giles, Tribe Architects and Town Planners, Mosman
1977-1985	Architect/Town Planner Canterbury Municipal Council
1974-1977	Assistant Architect, Sydney Various Architectural Practices

Steven Layman
KEY ACHIEVEMENTS

January 1999 to date

Principal Steven Layman Consulting
Town Planner & Architect

Principal of urban and regional planning consultancy servicing local government and the development industry.

Projects and clients include:

- **Urban planning:**
 - Preparation of and co-ordination of sub-consultants for successful Planning Proposal for rezoning of land at Punchbowl and subsequent development applications to permit mixed commercial and residential development consisting of 7 x 5 to 7 storey residential flat building towers and Woolworths full line supermarket with specialty shops, restaurants, cafes and medical consulting rooms – Saylor Family/Deicorp
 - Preparation of DA and co-ordination of inputs from sub-consultants (architects and heritage architects) for adaptive re-use of First Church of Christ Scientist, management of DA and MA processes – Mark Carnegie
 - Preparation of part 3A advice and submissions in respect of land at Wilton (4,500 residential lots, town centre, schools and employment land) – Bradcorp/Delfin Lend Lease
 - Briefing and co-ordination of sub-consultants for preparation of Precinct Acceleration Protocol application for Box Hill Precinct land (220 ha, involving future provision for 7,000 dwellings, major town centre, 6 neighbourhood centres, schools and open space) – Scheinberg Family
 - Urban design advice (SEPP 65) to various metropolitan and coastal Councils regarding mixed commercial and residential redevelopment, residential flat buildings, affordable rental housing.
 - Development control: Kogarah Town Centre major mixed use (residential flat building and mixed commercial/residential flat building) development advice and assessment reports to Council
 - Urban design adviser to (Council owned) Kogarah Town Square development tender panel
 - Urban design input to Kogarah Town Centre DCP review

- **Strategic/statutory land use planning:**
 - Revision of Picton Tahmoor Thirlmere Strategy urban growth strategy – Wollondilly Council
 - Co-ordination of sub-consultants, preparation of LES, draft LEP and draft DCP for Wilton Park Release Area (Bingara Gorge - 1000 lots) and adjoining Bingara land (125 lots); Camden Park Urban Release Area (Bridgewater - 600 lots) Bradcorp & Wollondilly Council
 - Reporting, sub-consultant co-ordination and LEP preparation for Manooka Valley residential land (400 lots) – Camden Council
 - Site specific rezoning assessments (major and minor)
 - Mediation services

- **Land & Environment Court:**

Over 25 years experience (including over 170 cases from 1999 to date) acting as expert witness, as Court Appointed Expert/Parties' Single Expert (18 cases) in the NSW Land and Environment Court – State and local government clients have included the Minister for Planning, Director-General of DIPNR, Sutherland Shire Council, Rockdale City Council, Kogarah Council, Bayside Council; Hurstville City Council, Georges River Council; Campbelltown City Council, Manly Council, Warringah Council, Northern Beaches Council, Auburn Council, Holroyd Council, Byron Shire Council, Tweed Shire Council, Kiama Council, Ku-Ring-Gai Council, Waverley Council, Woollahra Council, Wollongong City Council, Wyong Council and numerous applicants (including below).

- Development services for residential, commercial and industrial development:
Recent and ongoing clients include: William Inglis and Sons, Welsh Property Consulting/Schienberg Family, Mark Carnegie (Carnegie Wylie Merchant Bank), Jaycar, Peter Dransfield, Al Amanah College Liverpool, Olsens Funeral Homes, Bradcorp (Wilton West Part 3A advice and submission preparation) Rosecorp (Breakfast Point Masterplanned development); Altenburg Pty. Limited; Haslin Constructions; Claude Neon; Eye Corp; Admark Pty. Limited; Deynal Pty. Limited; Scotcon Builder & Developer Pty. Limited; Hill Young & Associates Merchant Bank; Dimidium Group; Restorations & Creations Pty. Limited; Ken Bowen Motors Pty. Limited; Theissen Architects; and Telstra) –
 - Development application/Statement of Environmental Effects/EIS preparation, lodgment and process management.
 - Rezoning requests
 - Land and Environment Court related matters

September 1994 to January 1999

Principal Planner

Built Environment Unit

Liverpool City Council

- Established and managed new Policy & Research Team in the Planning & Development Business Unit (February 1995)
- Awarded Liverpool City Council Certificate and prize for Outstanding Policy Team Performance (August 1995)
- Managed preparation of and adoption by Council and gazettal of comprehensive consolidating Local Environment Plan for whole of Liverpool Local Government Area
- Managed and co-ordinated staff for spot rezoning of land,
- Local Environmental Study briefing and management of staff and external consultants
- Hands-on management including briefing and management of staff and external consultants of (among others):
 - Two phase preparation and review of major City wide performance-based residential development control plans; also
 - Industrial DCP;
 - Child Care DCP;
 - Car Parking DCP;
 - Draft Energy Smart Homes Policy; and
 - Site-specific DCPs (Landcom and Delfin land including "New Urbanist" and Conventional approaches)
- Planning input to and briefing of staff and external consultants for multi-departmental policies e.g.:
 - Draft Landfill and Earth Dams DCP;
 - Draft Waste Management DCP;
 - Natural Assets DCP
- Facilitated successful policy development meetings and workshops of councillors, professional groups, community groups and precinct committees.
- Conducted and co-ordinated the Carnes Hill Sustainable Urban Design Workshop - an intensive two day simultaneously interactive enquiry by design process for a rapidly growing urban release area
- Prepared successful Council submission to DUAP for exemption from State Environmental Planning Policy No.53 - Metropolitan Development
- Managed review of Council planning controls with respect to the Western Sydney Orbital Road.
- Managed the work of 2 (total 17 professionals plus clerical support) multi-disciplinary development teams (covering both established areas and urban release areas)

November 1992 to September 1994

Manager,

Development and Building Control,

Kogarah Council

- Hands-on management of town planners and building inspectors (total 12 professionals plus clerical support) in multi-disciplinary team environment
- Regular representation of Development & Building Department at Council Standing Committees and at Council meetings
- Successful record of appearances in Land & Environment Court as expert witness
- Managed and co-ordinated the review of residential DCPs

May 1991 to November 1992

Senior Town Planner & Urban

Design Adviser

Development Services Department

Sutherland Shire Council

- Development control officer for eastern region
- Architectural/urban design resource person for Environmental Services Division
- Extensive and successful record of appearances as expert witness in Land & Environment Court
- Land use policy review - East Heathcote Village, Miranda Town Centre,
- Residential Regulations Review (Triple R) Committee representative

Sept. 1990 to February 1991

Senior Architect/Town Planner

Graham, Bell and Bowman

Architects and Planners, Wollongong

- Managed architectural team for completion of the University of Wollongong Campus East project, a master plan for development of a Technology Campus as well as development of concept architectural plans for the 30,000 sq. metre business and technology complex.
- Hands on leadership of a team of consultants including engineering and landscape architecture as well as in-house management of architectural design and computer-aided drafting teams.

1985-1990

Senior Architect/Town Planner

Graham, Alcock, Giles, Tribe

Architects and Town Planners, Mosman

- Extensive experience in private sector context of multi-disciplinary consultant teams in a range of development scenarios, principally in residential and industrial/commercial development types
- Major submissions in relation to draft Local Environmental Plans and draft Development Control Plans - Vincentia and Sussex Inlet (Milallen Estate) for south coast NSW greenfield residential development;
- Project values were up to \$200 million (but typically in the range of \$0.5 million to \$20 million)
- Successfully briefed and co-managed the large multi-disciplinary consultant team and co-ordinated the winning open tender for a new Australian Taxation Office (ATO) in Newcastle (1989 project value \$20 million). The ATO consultant team included developers, real estate consultants, quantity surveyors, geotechnical, civil, mechanical, electrical and structural engineers, architects-in-association (Philip Cox), heritage consultants, transportation planners, landscape architects, and interior designers.

1977-1985

Architect/Town Planner

Canterbury Municipal Council

- Sound local government grounding in residential, commercial and industrial development control including heritage as well as residential policy development
- Expertise in feasibility studies, design, documentation and construction management of major Council building assets including heritage buildings

1974 & 1977

Assistant Architect

Various Architectural Practices

Sydney

LINDA MARY PEARSON

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

QUALIFICATIONS

Bachelor of Arts	University of Sydney 1975
Bachelor of Laws	University of New South Wales 1980
Master of Laws	University of Sydney 1988
Master of Public Policy	University of Sydney 2005

College of Law, 1981

Admitted as Solicitor, Supreme Court of New South Wales, 1981

Accredited mediator, National Mediator Accreditation System, 2010-2020

PROFESSIONAL ASSOCIATIONS AND APPOINTMENTS

Adjunct Professor, Faculty of Law University of New South Wales

Member of Executive Committee, NSW Chapter Australian Institute of Administrative Law Inc (2019-)

Previous appointments:

2008-2015:	Member, Administrative Review Council (appointed 2008; re-appointed for 3 years in 2009, 2012)
2013:	Chair, Reference Group established for the transition to the Civil and Administrative Tribunal of New South Wales (NCAT)
1992-2011:	Member of Executive Committee, NSW Chapter Australian Institute of Administrative Law Inc
2007-2009:	Member, Environment Consultative Committee, Legal Aid Commission of New South Wales
1987-1991:	Member, Board of Management Environmental Defenders Office

EMPLOYMENT

- 2016 – present: **Civil and Administrative Tribunal of New South Wales**
Principal Member – Appeal Panel; Consumer & Commercial Division (2016-2018), Administrative & Equal Opportunity and Occupational Divisions (2018-)
- 2009- 2016: **Land and Environment Court of New South Wales**
Commissioner – Hearing and determining merit appeals, conciliation, mediation
- 2005-2009: **Faculty of Law University of New South Wales**
Senior Lecturer- teaching Administrative Law, Environmental Law
- 2005-2009: **Administrative Decisions Tribunal of New South Wales**
Part time Judicial Member
- 2004-2006: **Guardianship Tribunal of New South Wales**
Presiding Member (part time)
- 2000-2006: **Migration Review Tribunal**
Part time member
- 1996-2004: **Social Security Appeals Tribunal**
Part time legal member
- 1990-1999: **School of Law Macquarie University**
Senior Lecturer - Postgraduate and undergraduate teaching: Administrative Law, Local Government and Planning Law
- 1983-1990: **Faculty of Law University of Technology Sydney**
Lecturer, Senior Lecturer
- 1982-1983: Solicitor, Allen Allen & Hemsley
- 1980-1981: Associate to District Court judge
- 1975-1977: Australian Development Assistance Bureau Department of Foreign Affairs (now AusAID) Graduate Clerk
- 1975 CCH Australia Ltd Editorial Assistant

CONSULTANCIES

- *Indonesia-Australia Specialised Training Project – Environmental Law and Enforcement Training*
Training programs delivered in Sydney and in Indonesia: Australian legal system, civil enforcement and judicial review, and environmental dispute resolution
- *Legal Information Access Centre, State Library of New South Wales*
Preparation of Hot Topics 31: International Law (2000)
- *Administrative Review Council*
Preparation of draft Commentary on the Practical Guidelines for Preparing Statements of Reasons (1999)

PUBLICATIONS

Monographs

R Lyster, Z Lipman, N Franklin, L Pearson & G Wiffen *Environmental and Planning Law in New South Wales* 4th ed 2016 Federation Press [First ed 2007; 2nd ed 2009; 3rd ed 2012]

J Hunter, Z Steel, L Pearson, M San Roque, D Silove, N Frommer & R Redman *Tales of the Unexpected and Refugee Status Decision-Making: Managing and Understanding Psychological Issues Among Refugee Applicants* 2010, Faculty of Law and Psychiatry Research and Teaching Unit, University of New South Wales

L Pearson, C Harlow, M Taggart (eds) *Administrative Law in a Changing State: Essays in Honour of Mark Aronson* 2008, Hart Publishing

D Farrier, R Lyster, L Pearson & Z Lipman *Environmental Law Handbook* 3rd ed, 1999, Redfern Legal Centre Publishing

L Pearson (ed) *Administrative Law: Setting the Pace or being Left Behind?* AIAL, 1997

L Pearson *Local Government Law in New South Wales*, 1994, Federation Press

Book chapters, contributions to edited collections

“Tribunals: Evidence, Satisfaction and Proof” in G Weeks and M Groves (eds), *Administrative Redress Inside and Outside the Courts* (Federation Press, 2019), pp217-234

“Managing Environmental Conflict” (Ch 2); “Land Use Planning” (Ch 3); “Development Control” (Ch 4: with N Franklin) in R Lyster, Z Lipman, N Franklin, L Pearson & G Wiffen *Environmental and Planning Law in New South Wales* Federation Press; 4th ed 2016 [First ed 2007; 2nd ed 2009; 3rd ed 2012]

“The Vision Splendid: Australian Tribunals in the 21st Century” in AJ Connolly & D Stewart (eds) *Public Law in the Age of Statutes: Essays in Honour of Dennis Pearce* Federation Press, 2015, pp 161-199

“*Fair is foul and foul is fair*’: Migration tribunals and a fair hearing” in M Groves (ed) *Administrative Law in Australia: Concepts and Context* Cambridge University Press, 2014, pp 416-439

“The Role of the Australian Judiciary” in L Kotze & A Paterson (eds) *The Role of the Judiciary in Environmental Governance: Comparative Perspectives* Kluwer International, 2009, pp 321-353

“Fact-finding in Administrative Tribunals” in L Pearson, C Harlow, M Taggart (eds) *Administrative Law in a Changing State: Essays in Honour of Mark Aronson* 2008, Hart Publishing, pp 301-323

“Procedural Fairness: The Hearing Rule” in M Groves & HP Lee (eds) *Australian Administrative Law: Fundamentals, Principles and Doctrines* 2007, Cambridge University Press, pp 265-279

Articles in refereed journals

G Weeks & L Pearson “Soft Law and Planning” (2018) 24 *Australian Journal of Administrative Law* 252-270

J Hunter, L Pearson & M San Roque “Mental Health Expertise in Refugee Status Decision-Making: Judging or Caring?” (2014) 18 *International Journal of Evidence and Proof* 310-339

J Hunter, L Pearson, M San Roque, Z Steel “Asylum Adjudication, Mental Health and Credibility Evaluation” (2013) 41 *Federal Law Review* 471-495

K Tay, N Frommer, J Hunter, D Silove, L Pearson, M San Roque, R Redman, R Bryant, V Manicavasagar, Z Steel “A mixed-method study of expert psychological evidence submitted for a cohort of asylum seekers undergoing refugee status determination in Australia” (2013) 98 *Social Science & Medicine* 106-115

L Pearson “Policy, Principles, and Guidance: Tribunal Rule Making” (2012) 23 *Public Law Review* 16-32

L Pearson, L Pearson & C Pearson “Sustainable Urban Agriculture: Stocktake and Opportunities” (2010) 8 *International Journal of Agricultural Sustainability* 7-19

L Pearson & P Williams “The NSW Planning reforms: Undermining external merits review of land use decision-making?” (2009) 26 *Environmental and Planning Law Journal* 19-34

L Pearson “Jurisdictional Fact: A Dilemma for the Courts” (2000) 17 *Environmental and Planning Law Journal* 453-467

Z Lipman & L Pearson “Fast-tracking Mining Projects in New South Wales: State Environmental Planning (Permissible Mining) Act 1996” (1996) 13 *Environmental and Planning Law Journal* 402-416

L Pearson “Amendments to the Environmental Planning and Assessment Act” (1996) 13 *Environmental and Planning Law Journal* 343-347

L Pearson “Incorporating ESD Principles in Land Use Decision-Making: Some Issues after *Teoh*” (1996) 13 *Environmental and Planning Law Journal* 47-53

L Pearson “Environmental Planning Instruments – Consultation and Alteration” (1995) 12 *Environmental and Planning Law Journal* 352-361

L Pearson “Planning and Land Use Decision-Making at State and Local Level: The Look-At-Me-Now Headland Ocean Outfall” (1995) 12 *Environmental and Planning Law Journal* 221-230

L Pearson "Aboriginal Land Rights Legislation in New South Wales" (1993) 10 *Environmental and Planning Law Journal* 398-422

L Pearson "Locus Standi and Environmental Issues" (1980) 3 *University of New South Wales Law Journal* 307-332

Published Conference Papers

"Tribunals and the Public Interest" (2021) *AIAL Forum* (forthcoming)

"The Impact of External Administrative Review: Tribunals" (2007) *AIAL Forum* No 55, 29-38

"Merits Review Tribunals" in R Creyke & J McMillan (eds) *Administrative Law: the Essentials* 2002, AIAL

"Financial Responsibility for Defective Administration" in R Creyke & M Sasella (eds) *Targeting and Accountability: Current Issues in Income Support Law* CIPL ANU, 1998

"Torts, Administrative Law and the Administrative Process: Aiming the Sledgehammer at the Wrong Nutshell?" (1996) 79 *Canberra Bulletin of Public Administration* 33-43; also published in K Cole (ed) *Administrative Law and Public Administration: Form v Substance* 1996, AIAL

"Environmental Factors in Land Use Control: The Implications of the Amendments to the Local Government Act" Chapter 6 in Z Lipman (ed) *Environmental Law and Local Government in New South Wales* 1991 Federation Press

"Recent cases – Their Practical Significance: International Corona Resources Ltd v Lac Minerals Ltd" *Australian Mining and Petroleum Yearbook* 1987 444-452

CONFERENCE PAPERS

"Tribunals and the Public Interest" Australian Institute of Administrative Law National Conference "People, Parliament and the Public Interest", Canberra 18-19 July 2019

"Environmental Expert Evidence: The Good, the Bad and the Ugly" Sydney, Environment Institute of Australia and New Zealand, 27 May 2016

"The Challenges of Environmental Dispute Resolution" 13th IUCN Academy of Environmental Law Colloquium, Atma Jaya University, Jakarta Indonesia, 9 September 2015

"Conditions of Consent" Environmental and Planning Law Association NSW Annual Conference, Orange, 14 November 2014

"The Vision Splendid: Australian Tribunals in the 21st Century" ANU College of Law Public Law Weekend, 23 October 2014

"Expert Evidence in Tribunals" ANU College of Law Centre for International and Public Law, Public Law Weekend, 15 November 2013

"Recent developments: Cases" Environmental and Planning Law Association Annual Conference, Shoal Bay, 20 October 2012

"Procedural Considerations in Undertaking Tribunal Reform" Australian Institute of Administrative Law & NSW Bar Association seminar *The Reform of the NSW Tribunal System*, Sydney 30 March 2012

“Expert Evidence and Expertise in Dispute Resolution” International Built & Human Environment Research Week, Royal Institution of Chartered Surveyors' (RICS) Legal Research Symposium 2011, Manchester 12-13 September 2011 (abstract and draft paper peer reviewed)

“Planning Principles and Precedents” Australasian Conference of Planning and Environment Courts and Tribunals, Sydney 2 September 2010

“Expert Members of the Administrative Appeals Tribunal” Administrative Appeals Tribunal and Law Council of Australia Joint Seminar on the AAT, Melbourne 25 June 2009

“Criteria of Impact in the Study of Tribunals” Research Symposium *The Impact of Adjudicative Tribunals in the Health Sector on the Health System: Criteria, Methodology, Analysis*, University of Toronto, Toronto, 28 May 2009

“External Merits Review and Agency Decision-Making” Socio-Legal Studies Association Annual (UK) Conference, Manchester, 2008

“The Impact of External Administrative Law Review: Tribunals” Australian Institute of Administrative Law 2007 National Forum, Canberra, 14 June 2007

“Jurisdictional Error and Tribunal Review” Australian Institute of Administrative Law NSW Chapter & COAT NSW Chapter seminar 25 August 2005

“Natural Justice and Good Decision-Making: Non-Adversarial Tribunals” AIAL NSW Chapter seminar on recent Developments in Administrative Law: Some Federal and State Reflections, 22 May 2003

“Merit Review Tribunals” AIAL 2001 National Administrative Law Forum, Canberra, July 2001 (published in conference proceedings)

“Jurisdictional Fact: A Dilemma for the Courts” Environmental Law for the New Millennium, Macquarie University Centre for Environmental Law, Sydney, 10-11 August 2000

“Intergovernmental Relations, Federalism and Environmental Policy” Environmental Justice and the Legal Process, University of Cape Town, South Africa, April 1998

“Financial Responsibility for Defective Administration” Targeting, Accountability and Review – Issues in Income Support Law, Centre for International and Public Law, ANU, Canberra February 1998 (published in R Creyke & M Sasella (eds) *Targeting Accountability and Review: Current issues in Income Support Law* 1998)

“National Policy Formulation and the Environment: Australian Local Government and Environmental Management” Annual Conference Resource Management Law Association of New Zealand, Queenstown New Zealand, August 1997

“Torts and Administrative Law: Aiming the Sledgehammer at the Wrong Nutshell?” Decision Making and Administrative Law: Form vs Substance, AIAL National Forum, Canberra April 1995 (published in *Canberra Bulletin of Public Administration* and conference proceedings)

“Environmental Factors in Land Use Control: The Implications of the Amendments to the Local Government Act” Local Government and Environmental Control, Macquarie University, September 1990 (published in Z Lipman (ed) *Environmental Law and Local Government in New South Wales* 1991 Federation Press)

“Environment – The Federal Government’s Role” 1988 Conference of the National Association of Community Legal Centres July 1988

“Recent cases – Their Practical Significance: International Corona Resources Ltd v Lac Minerals Ltd” 11th Annual Conference of the Australian Mining and Petroleum Law Association, Brisbane July 1987 (published in 1987 Yearbook)

Attachment B

**Information on Local Planning Panel Expert
Members**

Curriculum Vitae: Paul Berkemeier LFRAIA BSc.Arch, B.Arch, M.Arch

Qualifications

Master in Architecture Harvard University '83
Bachelor of Architecture (Hons) University of Sydney '75
Bachelor of Science (Architecture) University of Sydney '73

Career Summary

2017 – present Senior Consultant, Berkemeier / Trousdale / Border Architecture Studio.
1988 – present Director Paul Berkemeier Architect Pty Ltd.
1985 – 1988 Associate Director, Denton Corker Marshall.
1983 Architect, Gauchat Associates, Cambridge MA.
1973 – 1985 Commonwealth Department of Housing and Construction.

Professional Affiliations

1975 – present Member Australian Institute of Architects (AIA), Life Fellow since 2010
2013 – 2014 National President, AIA
2009 – 2015 National Councillor, AIA
2006 – 2009 State Councillor, AIA
1980 - present Registered Architect NSW – registration number 4017

Advisory & Related Roles

2020 – present Member, State Design Review Panel
2020 – present Assessor, NSW ARB Portfolio Program of Assessment.
2019 – present Member, Local Planning Panel, City of Sydney.
2019 – present Member, State Design Review Panel (pilot), Tweed Shire nominee.
2018 – present Member, Design Advisory Panel Residential Subcommittee, City of Sydney.
2018 – present Member, Local Planning Panel, Parramatta City Council.
2018 – present Member, Design Review Panel, The Hills Shire.
2014 – present Member / Chair of several Selection Panels for City of Sydney Competitive Design Alternative projects.
1989 – present Ten National Accreditation Panels to Architecture Programs, six as Chair.
2008 – 2013 External Examiner / Program Reviewer to UWA, Uni SA, Newcastle & Canberra.
1995 – 2004 Trustee Historic Houses Trust of NSW, Deputy Chair 2001 – 2004.
2014 Chair AIA National Awards Jury
2013 – 2018 Australian representative to the Canberra Accord Council, Mexico, USA & UK.
2010 International assessor to CA Validation of Korean Architecture Accreditation
2003 – 2004 Member / Chair AIA NSW Awards Jury.

University Teaching

2018 – 2020 Course coordinator, S1 3rd year design studio at Sydney University.
2009 – 2011 Course coordinator – Professional Practice University of Sydney
2009 – 2012 Visiting / Adjunct Professor University of Sydney
1986 – 2009 Design Studio teacher / coordinator at Sydney University, UNSW and UTS.

Major Awards & Competitions

1983 – 2011 Ten AIA National & State Architecture Awards, including the Lachlan Macquarie Award & National Commercial Building Award.
2006 First place East Darling Harbour International Design Competition – with Hill Thalys and Jane Irwin Landscape Architecture.
2000 – 2007 Winner of several design competitions, including Shear Outback, Murwillumbah Museum, Kia Ora Homestead, Tweed Heads Museum.
1981 Commonwealth Post Graduate Scholarship for study at Harvard GSD.



profile

Tony Caro is the principal of Tony Caro Architecture Pty Limited. He graduated from NSWIT with First Class Honours, University Medal and Byera Hadley Travelling Scholarship in 1980, completing post-graduate studies (M.B.Env.) at UTS in 1995.

An associate of the renowned architectural practice Harry Seidler and Associates for twelve years, Tony contributed to the design and delivery of many of the practices signature city and urban architectural projects.

Tony Caro Architecture was formed in 1995 as a small, studio-based practice and has extensive experience in architecture, master planning, interior design and urban design. In 2015 the practice was re-structured to focus on independent expert advisory services to the public and private sectors in the areas of urban planning, urban design and architecture.

Director/Principal:

Tony Caro Architecture

Relevant Qualifications:

Bachelor of Architecture
(1st Class Hons)+Medal,
UTS 1980.

Master of the Built
Environment, UTS 1995

Registration:

Architects Accreditation
Council of Australia
(AACA) Reg.No. 4578

Professional Associations:

Fellow Australian
Institute of Architects
Mem.No. 18524

Tony is currently a member of the Sydney Metro Design Review Panel, Sydney Metro Design Advisory Panel, NSW State Design Review Panel, North Sydney and City of Sydney Local Planning Panels and the City of Sydney Design Advisory Panel (Residential Sub-Committee). He is a member of and chairs The Hills Shire and Canada Bay/Strathfield Council Design Review Panels and is the Independent Expert adviser to The Hills Shire Design Excellence Panel. Tony is also a regular participant and chair of competitive Design Excellence processes, representing both local councils and private sector clients.

key skills

- Extensive experience in conceptual and strategic thinking for briefing and making successful integrated urban projects.
- Extensive experience in design of city workplace environments and multi-unit housing, from the scale of the terrace house to high-density urban projects. The intense commercial focus of the sector brings particular design quality challenges for architects in the areas of affordability, amenity, sustainability and design excellence.
- Ability to work collaboratively on large and complex projects within team environments, offering broad experience in advising and consulting to the public and private sectors.
- Extensive experience in advisory and design review processes for large and complex projects to local councils and state agencies (DPIE, TfNSW)

selected urban design projects (to 2015)

- Circular Quay Planning Study (Sydney City Council) 1998
- Sydney Olympic Park Urban Core 2030 Master Plan 2005
- Sydney Town Hall Square Master Plan (Sydney City Council) 2009-2018
- Hobart Waterfront Master Plan (Tasmanian State Govt) 2010
- Pitt Street and Mall Revitalisation (Sydney City Council) 2012
- Director Barangaroo South Urban Design Strategy (Lend Lease) 2012
- Barangaroo South Retail Waterfront Development 2014
- NWRL Kellyville Station Master Plan (TfNSW) 2013
- Barangaroo South T1 Podium (Lend Lease) 2015



selected multiple housing projects (to 2016)

- Montpellier Estate Housing Stage 3, Manly (Lend Lease) 2011
- Silk Jacksons Landing (Lend Lease) 2013
- VSQ2 Victoria Park Master Plan/Residential Development (Meriton) 2013
- Montpellier Estate Housing Stage 4, Manly (Lend Lease) 2013
- Tribeca Rosebery, (Meriton) 2014
- Illume Residential Development, Little Bay (Charter Hall) 2014
- Altitude, Parramatta (Meriton) 2015
- Rositano Master Plan/Residential Development (Dyldam) 2016

consulting and advisory services

- Sydney Metro Design Advisory Panel (West+Greater West) 2021
- Member NSW State Design Review Panel 2019-present
- Sydney City Council Local Planning Panel member 2019-present
- Chair Hills Shire NW Metro Priority Precinct DRP 2019-present
- Member City of Sydney DAP (Residential Subcommittee) 2018-present
- Member Landcom Design Advisory Panel 2018–2020
- Sydney Metro Design Review Panel (City+South West) 2016 – present
- Co-Chair Canada Bay/Strathfield Councils DRP 2017- present
- The Hills Shire DEP External Expert Adviser 2017 - present
- Member North Sydney Local Planning Panel 2018 - present
- Member IHAP Expert Advisory Panel Pool 2018 - present
- Council Design Competitions - Chair+Panellist (various) 2012 – present
- Chair Sutherland Architecture Review Advisory Panel 2013 – 2018
- Member/Co-chair Parramatta Design Excellence Advisory Panel 2012-17
- Member North Sydney Council Design Excellence Panel 2013 – 2017
- Barangaroo Delivery Authority Design Adviser 2012- 2016
- Member Urban Growth Design Directorate 2016 – 2017
- Chair AIA NSW Chapter Awards program (NSW) 2014
- Parramatta Council SEPP65 Design Panel 2004 - 2012

competitions + awards (to 2015)

- Design Excellence Competition Winner Parkes St Parramatta 2015
- AIA Tasmanian Chapter Urban Design Award Princes Wharf 2013
- AIA National Architecture Commendation Pitt Street Mall 2013
- AIA NSW Chapter Architecture Award Silk Apartments 2013
- AIA NSW Chapter Architecture Award – Pitt Street Mall 2013
- Design Excellence Competition Winner McEvoy St Waterloo 2013
- Design Excellence Competition Winner ODea Street Waterloo 2012
- Design Excellence Competition Winner – Church St Parramatta 2011
- AIA NSW Chapter Architecture Small Projects Award – SOP 2010
- Winner Hobart Waterfront International Design Competition 2006
- AILA NSW Award - Darlinghurst Rd Kings Cross 2006
- National Interior Design Award – LendLease HQ Childcare Centre 2005
- AIA NSW Chapter Award –Broughton College Students Facility 2004
- Winner City of Sydney Sydney Observatory Design Competition 2004
- AIA NSW Chapter Award –Campbelltown Primary School Library 2002
- Winner Sydney Olympic Park 2000 Games Interpretation Project 2001
- Winner Sydney Town Hall International Design Competition (CoS) 2000
- Winner RTA Pedestrian Bridges Competition 2000
- Finalist, Andrew Boy Charlton Pool Competition for City of Sydney 1999
- Highly Commended Circular Quay International Design Competition 1995
- RAlA Byera Hadley Travelling Scholarship 1980



RON EDGAR

FORM architects (aust) pty ltd
RON EDGAR B Arch FAIA nswarb 5022





FORM architects is a team of architects, planner and technicians, who work with associated historians and archaeologists, with the objective of creating an innovative architectural consultancy with a focus on contemporary design – especially in contexts with culturally significant sites and adaptive reuse.

FORM was established in 1992. Between 2008 and 2010 the practice merged with HBO+EMTB and was successful in procuring projects from the SRA, Resitech, Defence Maintenance Management and Brookfield Multiplex as well as a broader range of residential, educational and heritage projects. These included procuring and managing the design and documentation of Holsworthy Railway Station Commuter Carpark and several Seniors Living and Special housing projects. In 2009 I worked with Brookfield Multiplex to procure the BER project for Western Sydney and directed the documentation and certification of 68 schools as well as authoring 16 Heritage

Assessments.

FORM has a portfolio of successful projects in the areas of;

- Conservation planning and restoration,
- Adaptive reuse of significant and redundant buildings;
- Individual contemporary housing;
- Individual, medium density and high rise housing;
- Serviced apartments, guest houses and hotels;
- Student housing;
- Commercial buildings and interiors; and
- Educational and scientific building.

We have highly developed verbal and graphic communication skills, largely as a result of our role as heritage consultants and the necessity to communicate with a broader range of consultants and authorities than in the general architectural practice.

FORM has considerable experience in working within multidisciplinary design teams and as a result have worked in consultation with all disciplines of engineering and service consultants, urban designers, planners, archaeologists, historians and archivists.

CURRICULUM VITAE

RON EDGAR (B ARCH FAIA)

Principal/Director, FORM architects



I bring over 45 years' experience in Architecture and 34 years as a director in my own practice, first establishing ORDER architects with then partner Kim Crestani in Parramatta in 1986, and then FORM architects in 1992 - also in Parramatta. FORM architects specialises in architecture related to culturally significant or sensitive sites.

I have served as a consultant to all levels of government and have represented the Australian Institute of Architects on international architectural bodies such as ARCASIA, UIA (Union Internationale des Architectes) and the World Heritage Committee. Ron also holds longstanding roles as an advisor to, (Canterbury) Bankstown City Council (until 2015) and Holroyd Council (now Cumberland Council) from 1992 to 2020.

I am, currently, an expert member of the Local Planning Panels of Blue Mountains City Council and the Municipality of Hunters Hill. I am, also, chair of Design Excellence Panels at

Cumberland and Hornsby Councils.

I am a former NSW Chapter Councillor of the Australian Institute of Architects and, also former, chair of AIA NSW Chapter committees including Architectural Practice and Heritage Committees as well as AIA National Heritage Committee and the Australian Parliament Heritage Advisory Panel. During this time, I was a member, then chair, of the Australian Government National Cultural Heritage Forum, representing the combined national stakeholder heritage organisations.

Additionally, I have represented the AIA as co-director of the Union Internationale' des Architectes (UIA) Heritage Committee for Region IV (Asia Pacific Region) from 2005 to 2014) and represented the UIA at the UNESCO World Heritage Committee meeting in 2007 in Christchurch NZ. FORM is, also, one of the practices retained as a panel of consultants to the Australian War Memorial.

Qualifications & Associations

Registered Architect NSW No. 5022

Bachelor of Architecture, NSW Institute of Technology (now UTS)

Former Australian Institute of Architects (FAIA)

Professional Experience

2020	Present	Hornsby Shire Design Excellence Panel (Chair)	1992 - 2020	Heritage Advisor, Holroyd City Council and member of the Holroyd (Cumberland) Heritage Committee.
2019	Present	Cumberland Council Design Excellence Panel (Chair)		
2018	Present	Blue Mountains Council Local Planning Panel Hunters Hill Council Local Planning Panel	2005 - 2009	Director (Heritage), UIA Region IV (Asia Pacific) (UIA Union Internationale des Architectes)
2015	Present	Australian War Memorial Consultant Panel	2008	Delegate to UIA General Assembly, Turin, Italy
2010	Present	Principal/Director, FORM architects (aust) pty ltd	2007	UIA Representative UNESCO World Heritage Committee, Christchurch NZ
2008	2010	Director, HBO+EMTB Heritage pty ltd	2000 - 2019	NSW Architects Registration Board Examiner
1992	2008	Principal/Director, FORM architects (aust) pty ltd		

Prior to establishing FORM my career trajectory included working on a broad range projects at: -

- Lipson Kaad & Fotheringham;
- Reuben Lane & Associates;
- Davenport Campbell;
- Buckland Druce & Rieth;
- Kerr Smith & Malone;
- Jackson Teece Chesterman & Willis;
- Lawrence Nield & Partners;
- John Bruce & Partners;
- Kerr Thompson & Malone;
- ORDER architects;
- Altona Architects Group.

I established FORM architects as a team of architects, archaeologists, and technicians with the objective of creating an innovative architectural consultancy with a focus on contemporary design – especially in contexts with culturally significant sites and adaptive reuse.

Since establishing FORM I have worked on projects with several practices including AJ+C and HASSELL. Currently we collaborate with PTW, FJMT and Architectural Projects.

Between 2008 and 2010 the practice merged with HBO+EMTB and I was successful in procuring projects from the SRA, Resitech, Defence Maintenance Management and Brookfield Multiplex as well as a broader range of residential, educational and heritage projects.

These included procuring and managing the design and documentation of Holsworthy Railway Station Commuter Carpark and several Seniors Living and Special housing projects. In 2009 I worked with Brookfield Multiplex to procure the BER project for Western Sydney and directed the documentation and certification of 68 schools as well authoring 16 Heritage Assessments.

I have extensive experience with State and Local Government planning policies through my role as a member – and independent Architect – of the Bankstown City Council Major Projects Review Panel (2006 - 2015), as Heritage Advisor to Holroyd City Council (now Cumberland since 1992, and acting as expert witness at NSW Land & Environment Court preparing objections for individuals and communities impacted by proposed developments and, successfully, defending projects of our own and designed by other architects.

I have a portfolio of successful projects in the areas of;

- Serviced apartments, guest houses and hotels;
- Individual, medium density and high rise housing;
- Individual contemporary housing;
- Student housing;
- Conservation planning and restoration;
- Adaptive reuse of redundant buildings;
- Commercial buildings and interiors; and
- Educational and scientific building.

I have highly developed verbal and graphic communication skills, largely as a result of my role as a heritage consultant, expert witness, panel member and the necessity to communicate with a broader range of consultants and authorities than in the general architectural practice. I have considerable experience in working within multidisciplinary design teams and as a result have worked in consultation with all disciplines of engineering and service consultants, urban designers, planners, archaeologists, historians and archivists.



PROJECT EXPERIENCE

FORM has been involved in the design and documentation of individual residences, alterations and additions, dual occupancy and adaptability reuse projects, including:



RESIDENTIAL & SENIORS' LIVING

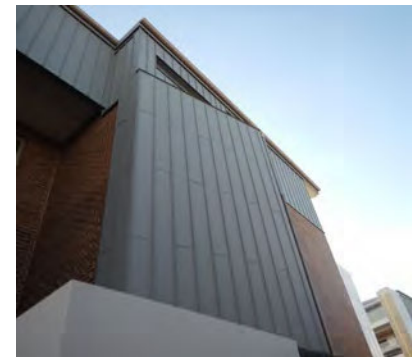
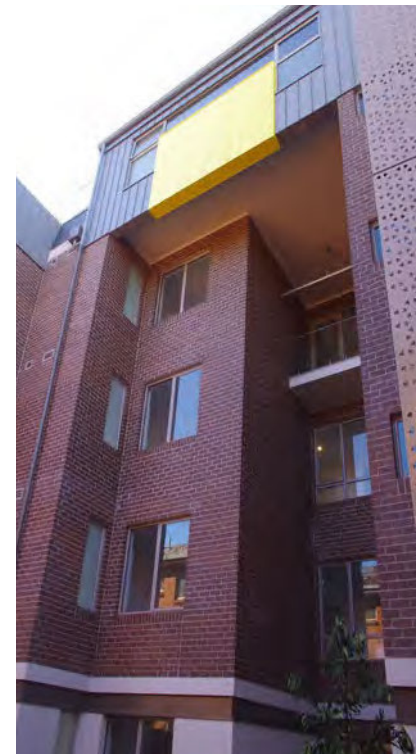
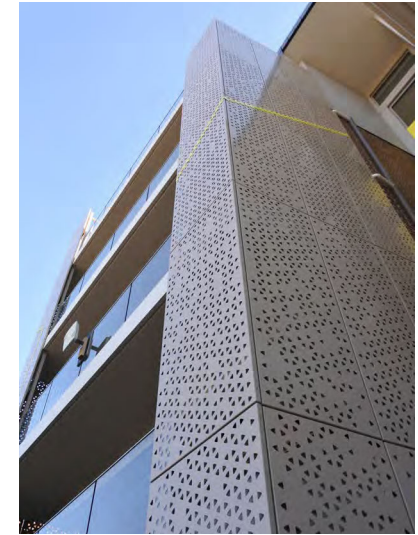
MANDALONG APARTMENTS

27 GEORGE STREET & 32 ENFIELD STREET, MARRICKVILLE NSW

Client: **MILLERCLARKE PTY LTD**

Role: ARCHITECT & HERITAGE CONSULTANT

FORM was responsible for the preparation of documentation for a high-density residential development that was responsive for housing demands within the Inner-West Sydney. The proposal comprises of two residential blocks that address George Street and Enfield respectively. The two blocks are joined by a communal garden. The design of the dual aspect blocks aims to maximise amenity by taking advantage of natural ventilation and solar penetration.



117 BOWDEN STREET

117-119 BOWDEN STREET, MEADOWBANK NSW

Client: **JAMES ST NO.2 PTY LTD**
BOWDENS GROUP AUSTRALIA PTY LTD

Role: Architect & Heritage Consultant

FORM was commissioned to develop the design and produce documentation for the development application up to construction stage and contract administration of a mixed-use development for this project.



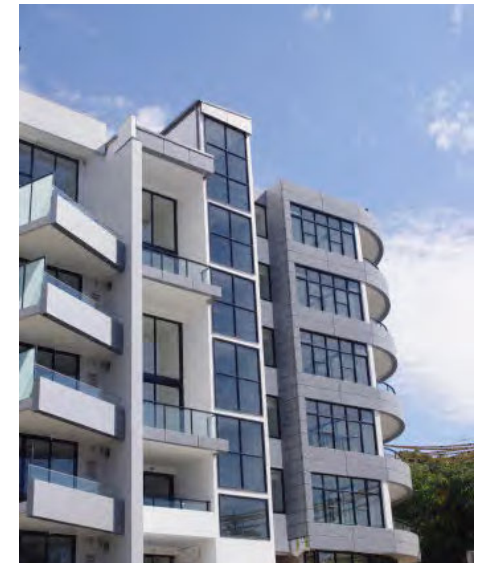
MEADOWBAY APARTMENTS

115 BOWDEN STREET, MEADOWBANK NSW

Client: **JAMES ST NO.2 PTY LTD**
AUSLON PROPERTY GROUP PTY LTD C/O PROFILE-PROJECT MANAGEMENT

Role: ARCHITECT & HERITAGE CONSULTANT

The design of the residential flat building at 115 Bowden Street, Meadowbank that responds to the narrow parcel of land and steep contours of the site. The stepped design maximises solar access for all units. The mixed-use development activates the prominent street corner within the Railway Precinct of Meadowbank.



'CEDAR VIEW' APARTMENTS

105 FOREST ROAD & 1A HILL STREET, HURSTVILLE NSW

Client: **LEDUVA PTY LTD**

Role: ARCHITECT

FORM was commissioned to develop the design and produce documentation for the consolidated site for mixed-use development. A key element of the project was its high regard for accessibility by maximising the potential number of 'adaptable units'.

FORM was responsible not only for the overall design of the 126 unit development but was also responsible for coordinating the services of a large body



ROSEMORRAN APARTMENTS

1574-1578 PACIFIC HIGHWAY, WAHROONGA NSW

Client: **SYDVILLE PTY LTD**

Role: ARCHITECT & HERITAGE CONSULTANT

EXPERT WITNESS TO NSW LAND & ENVIRONMENT COURT

Rosemorrان Apartments was envisioned as a Seniors self-care residential apartment building. In design development stage, FORM was responsible for historical research and the preparation of documentation addressing the heritage impact of the design on the existing dwelling and construction on a consolidated site. The FORM team was also responsible for the preparation of documents in two successful appeals to the NSW Land and Environment Courts.



15 COWPER STREET

15 COWPER STREET, PARRAMATTA

Client: **PLATINUM PROPERTY ADVISORS PTY LTD**

Role: ARCHITECT

EXPERT WITNESS AT NSW LAND & ENVIRONMENT COURT

FORM was commissioned to develop the design and produce documentation for the development application for a mixed-use development of the project.

The FORM team was also responsible for the preparation of documents in a successful appeal to the NSW Land and Environment Court (NSW L&EC).

The amended application to NSW L&EC proposed a nine storey, mixed use development comprised of ground floor retail space and 29 residential units over the remaining upper eight levels with forty car spaces located in three basement levels.



113-117A WIGRAM

& 23-29 HASSALL STREET, PARRAMATTA

Client: DR ASHRAF SAKLA C/O CALADINES TOWN PLANNING PTY LTD

Role: DESIGN EXCELLENCE COMPETITION

FORM was commissioned to develop the design and produce documentation of a mixed-use development (commercial & residential) for an Architectural Design Competition at 113-117A Wigram & 23-29 Hassall Streets, Parramatta that would achieve a high standard of architectural excellence. The project contained in the order of 152 residential units and ground level commercial units.



OAK STREET, ASHFIELD

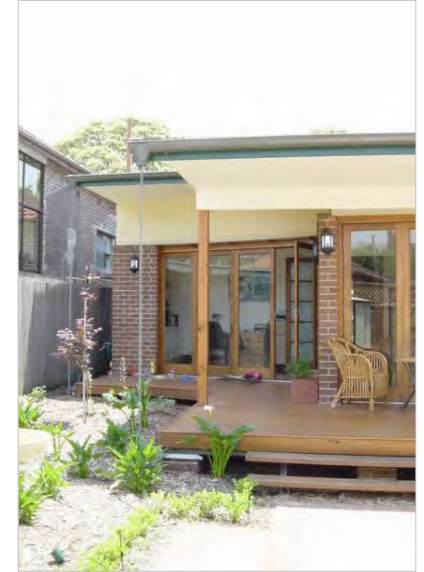
13 OAK STREET, ASHFIELD

Client: **KIRK & TAMARA KIKIREKOV**

Role: ARCHITECT & HERITAGE CONSULTANT

The design for the project included consideration of the 'Federation' period heritage streetscape. The rear additions were designed to be read as separate from the heritage building, and fulfil contemporary lifestyle expectations without interfering with the fabric, character and significance of the original building.

The alterations and additions included in the partial demolition of timber and fibre cement accretions to the rear of the dwelling which was replaced with a new masonry structure to provide a new family, dining, kitchen, study and carport areas.



HURLSTONE AVENUE, SUMMER HILL

9 HURLSTONE AVENUE, SUMMER HILL

Client: **JONATHAN & DIANNE WILSON**

Role: ARCHITECT & HERITAGE CONSULTANT

The project involved the reinstatement of original details of the dwelling to be more sympathetic to the nearby Prospect Hall Conservation area. The alterations to the rear involved the construction of a two-storey addition that would act as the intermediary between the original 19th century detailing of the house and the inclusion of contemporary architecture to meet the accommodation needs of the family.

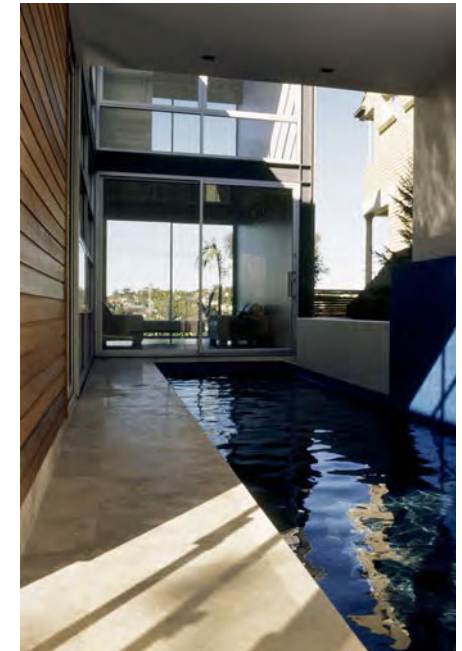
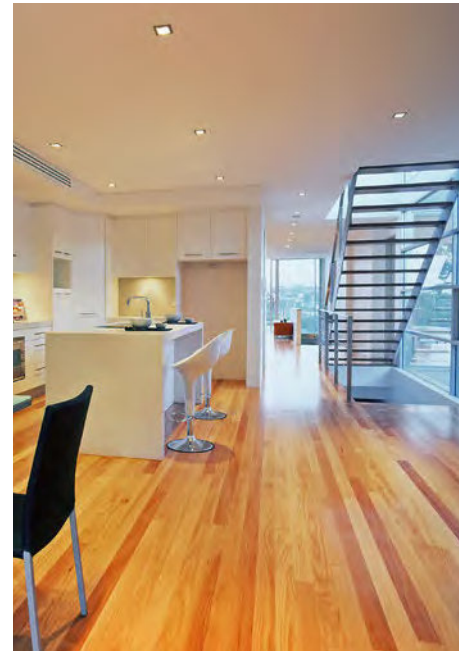
RIVIERA & ALTURA

16A & 16B SEAFORTH CRESCENT, SEAFORTH

Client: **TAVCO GROUP**

Role: ARCHITECTURAL CONSULTATION
Concept Design, DA Documentation &
Construction Documentation

With an open brief to take advantage of the Middle Harbour views, the project involved the demolition of a two-storey dwelling to make way for the construction of a new dwelling on each of the individual Torrens Title lots. The proposed works included the partial demolition of existing building and alterations to the remainder of the dwelling and construction of a new swimming pool with spa. The new dwellings were featured in Contemporary Home Design magazine.



INKERMAN STREET

7 INKERMAN STREET, MOSMAN

Client: **ISAKS DEVELOPMENT PTY LTD**

Role: ARCHITECTURAL CONSULTATION
Concept Design, DA Documentation &
Construction Documentation

Demolition of existing dwelling, design and construction of 2 new luxury houses.
The project included an adjustment to the boundary between Lots 1 & 2 and was
featured in 'Luxury Home Design' magazine.



MARION STREET

81 MARION STREET, LEICHHARDT

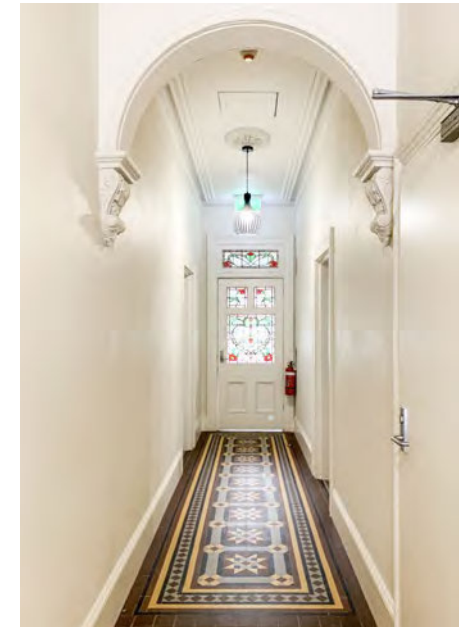
Client: **TOTO MESITI**

Role: ARCHITECTURAL CONSULTATION

Concept Design, DA Documentation &
Construction Documentation

The original house at 81 Marion Street was in extremely poor state of repair as a result of the combination of natural decomposition of materials due to age and increasingly difficult maintenance.

FORM was commissioned to prepare documentation for the retention, refurbishment and adaptive reuse as a 'boutique' boarding house.



ORMONDE

14 VICTORIA STREET, GREENWICH

Client: **DARREN GARDNER**

Role: ARCHITECTURAL & HERITAGE CONSULTATION
Concept Design, DA Documentation
Construction Documentation & Contract Administration

FORM was commissioned to develop the design and produce documentation for the reinstatement of the storm-damaged verandah of a single-storey cottage, that is part of a group of cottages that are representative of the maritime settlement period of this part of Greenwich during the late 1880s/1890s. Our scope of works also, include landscaping of the front garden and replacement of the existing fibro cement garage.





Relevant Project Experience

A

Dong San Uniting Church, Mays Hill (NSW)
 15 Cowper Street, Parramatta (NSW)
 7 Braeside Street, Wahroonga (NSW)
 115 Bowden Street, Meadowbank (NSW)
 28 Seaforth Crescent, Seaforth (NSW)
 16 & 16a Seaforth Crescent, Seaforth (NSW)
 7 & 7a Inkerman Street, Mosman (NSW)
 37 Daphne Street, Botany (NSW) – warehouse conversion
 49 Henderson Road, Alexandria (NSW) – 115 units
 South Terrace, Bankstown (NSW)
 Lord Street, Newtown (NSW) – 12 units
 Ryan Street, Lilyfield (NSW) – 5 units
 Clontarf Residence (WA)
 117 Bowden Street, Meadowbank (NSW)
 66 & 68 Phillip Street, Parramatta (NSW)
 3 Hector Street, Umina Beach (NSW)
 28 Sandbar Place, Lilli Pilli (NSW)

H

Quarantine Station, Manly (NSW)
 Braidwood Central School, Braidwood (NSW)
 ‘Mandalong’, 27 George Street & 32 Enfield Street, Marrickville (NSW)
 ‘Rosemorran’, 1574-1578 Pacific Highway, Wahroonga (NSW)
 Leura Fairways, Gladstone & Fitzroy Road, Leura (NSW)
 Harris Street, Pyrmont (NSW) – 12 units
 18 Hurlstone Avenue, Summer Hill (NSW)
 55 George Street, The Rocks “Harrington’s Buildings” (NSW)

AH

Crest Community Baptist Church, Bass Hill (NSW)
 10-14 Hunter Street, Sydney (NSW)
 Master Plans – Stacy St, Bankstown (NSW)
 Castlereagh St, Liverpool (NSW)
 32 Albert Street, Parramatta (NSW)
 43 landra Street, Concord (NSW)
 81 Marion Street, Leichhardt (NSW)
 221 Annangrove Road, Annangrove (NSW)



Heritage and Conservation Projects

Quarantine Station, North Head, Manly (NSW)
 Braidwood Central School, Wilson Street, Braidwood (NSW)
 Former NSW Sports Club, 10-14 Hunter Street, Sydney (NSW)
 'Willow Grove', Parramatta (NSW)
 Harrington's Buildings, The Rocks (NSW)
 The Former AGL Company Building, Campsie (NSW)
 Lancer Barracks, Parramatta (NSW)
 HMAS Watson, Watsons Bay (NSW)
 Paddington Uniting Church & Market Place (NSW)
 Haberfield Post Restaurant, Haberfield (NSW)
 Kelvin Park Drive, Bringelly (NSW)
 Oatlands Golf Club (NSW)
 Pyrmont Arms Hotel (NSW)
 Oddfellows Arms Inn, North Parramatta (NSW)

Granville Town Hall
 Auburn Town Hall (since demolished)
 Dong San Uniting Church, Mays Hill (NSW)
 David Lennox House, Parramatta (NSW)
 St Francis of Assisi Chapel, St Patrick's Cemetery, Parramatta
 Goodlet & Smith Brickworks, Merrylands (NSW)
 'Norfolk House', North Parramatta (NSW)
 Wesley Lodge, Westmead (NSW)
 128 Pyrmont Bridge Road, Annadale (NSW)
 Epworth House, Parramatta Council Chambers (NSW)
 Freemasons Arms Lane, Parramatta (NSW)
 Peel House, Parramatta (NSW)
 Emu Plains Railway Station (NSW)
 Pasticceria Papa, Haberfield (NSW)

HARRINGTON'S BUILDINGS

55 GEORGE STREET, THE ROCKS

Client: Sydney Harbour Foreshore Authority

Role: Heritage Consultant

FORM architects was commissioned to review and update the Conservation Management Plan for the Harrington's Buildings in The Rocks. The update involved the review of the archaeology and historical context which informed the existing conservation management policies. In addition to updating the CMP, FORM was also commissioned to prepare schedules for conservation works and ongoing maintenance.



THE FORMER AGL COMPANY BUILDING

63 BEAMISH STREET, CAMPSIE

Client: CANTERBURY-BANKSTOWN COUNCIL (FORMER CANTERBURY CITY COUNCIL)

Role: HERITAGE CONSULTANT

FORM architects was commissioned to review and update the Conservation Management Plan for the former AGL Company Building. The scope of the review included changes to the character of the Campsie Civic Precinct located in the Canterbury Local Government Area. In addition to updating the CMP, FORM was also commissioned to prepare schedules for conservation works and ongoing maintenance.



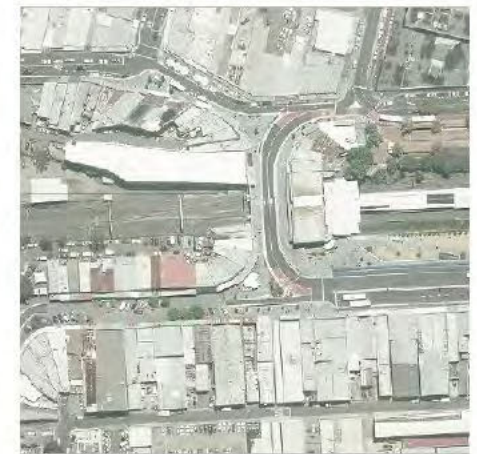
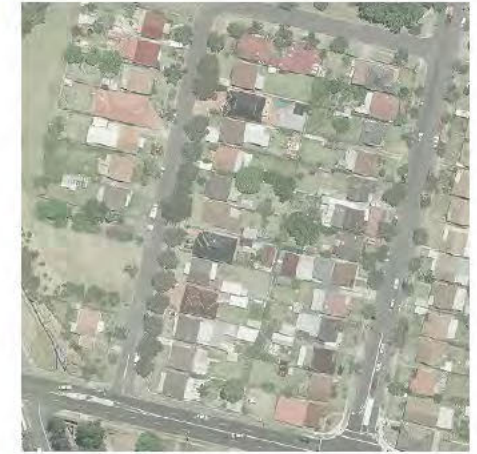
HERITAGE STUDY REVIEW

BANKSTOWN CITY PLAZA & VIMY STREET, BANKSTOWN

Client: CANTERBURY-BANKSTOWN CITY COUNCIL (FORMER BANKSTOWN CITY COUNCIL)

Role: HERITAGE CONSULTANT

FORM was commissioned to undertake a review of the Heritage Studies for the Bankstown Plaza and the Vimy Street War Service Estate precincts. This review was one of the initiatives of the Bankstown CBD Local Area plan to protect the historic places which contribute to the cultural and architectural history of the City of Bankstown.



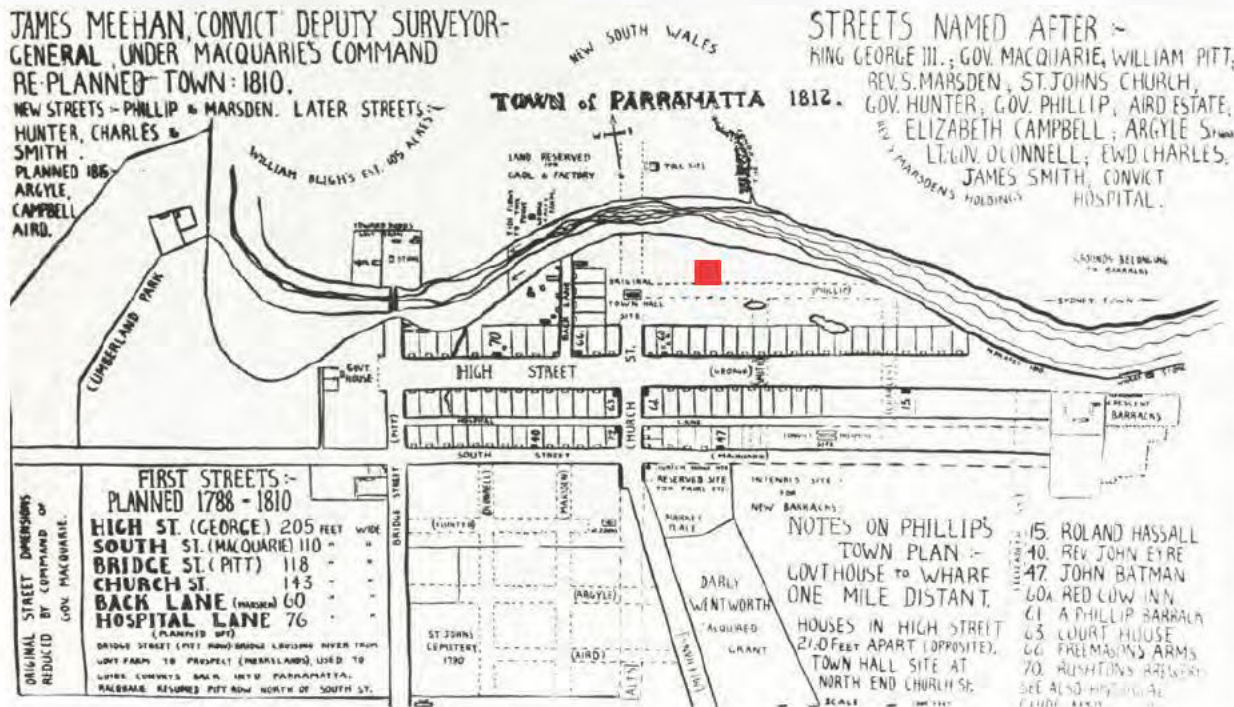
'WILLOW GROVE'

34 Phillip Street, Parramatta NSW 2150

Client: City of Parramatta Council

Role: Heritage Consultant

FORM was commissioned to prepare a Conservation Management Plan for 'Willow Grove'. Our commission include site and project coordination meetings as required to:- (i) review and finalise the Scope of Works; (ii) provide a current Conservation Management Plan; and (iii) compilation of a 10 year works program for planning, scheduling and budgeting purposes of future conservation work and alignment to Council's Building Asset Management Plan.



LILIANFELS RESORT

Blue Mountains NSW

Client: NARA Corporation (Japan) with The Mawland Group

Role: Architectural Consultancy
DA Documentation
Construction Documentation

Ron was commissioned to develop the design and produce documentation up to the construction stage for this project.



FORMER NSW SPORTS CLUB

10 - 14 Hunter Street, Sydney NSW

Client: IEA Investments Pty Ltd

Role: Project and Heritage Consultant

FORM architects was commissioned to provide specialist heritage advise, prepare documentation for a S96 submission and construction documentation as well as coordinate with the archaeologist, heritage advisors at City of Sydney Council and Heritage Council of NSW. In addition, FORM was also commissioned to prepare a heritage interpretation study and archive recording prior demolition.



DONG SAN UNITING CHURCH

125 Great Western Highway (Corner Burnett Street), Mays Hill NSW

Client: Dong San Uniting Church

Role: Architectural Consultancy
Heritage Consultancy

FORM was commissioned to develop the concept design and produce documentation for the development application up to construction stage and contract administration for this project. The proposal involves demolishing a dilapidated service station on the land and construct a "place of public worship" as defined under Council's planning instrument with associated carparking and landscaping for the Dong San Uniting Church.



CREST COMMUNITY BAPTIST CHURCH

59 Johnston Road, Bass Hill NSW

Client: Crest Community Baptist Church
Heritage Consultant

Role: Architect - DA Documentation

FORM was responsible for the preparation of documentation for a development application to construct a new Church and sports hall for the Crest Community Baptist Church to the City of Canterbury-Bankstown Council. The Baptist Church has been associated with the social enrichment and outreach activities at this location since the 1930s and the proposed facilities will ensure that they will be able to maintain their heritage and to reinforce their commitment to the community in the future.

The proposal involves the demolition of the c1905 farmhouse at 59 Johnston Road, Bass Hill as well as two other structures on the site and the erection of a new Church complex comprising a church hall building with associated caretakers' cottage and a multipurpose sports hall.



QUARANTINE STATION (P21 & P23 BUILDINGS)

North Head, Manly NSW

Client: Mawland Quarantine Station Pty Ltd

Role: Heritage Consultant

FORM was commissioned to provide heritage consultancy for application under Section 65A of the NSW Heritage Act to modify approval and submission of documentation to comply with Section 60 conditions at Quarantine Station, North Head (SHR 01003).

Our commission include fortnightly site inspections and verification of 'as built' construction with conditions of consent and documentation approved by the integrated consent authorities.



OAK STREET, ASHFIELD

13 OAK STREET, ASHFIELD

Client: **KIRK & TAMARA KIKIREKOV**

Role: ARCHITECT & HERITAGE CONSULTANT

The design for the project included consideration of the 'Federation' period heritage streetscape. The rear additions were designed to be read as separate from the heritage building, and fulfil contemporary lifestyle expectations without interfering with the fabric, character and significance of the original building.

The alterations and additions included in the partial demolition of timber and fibre cement accretions to the rear of the dwelling which was replaced with a new masonry structure to provide a new family, dining, kitchen, study and carport areas.



LILLI PILLI

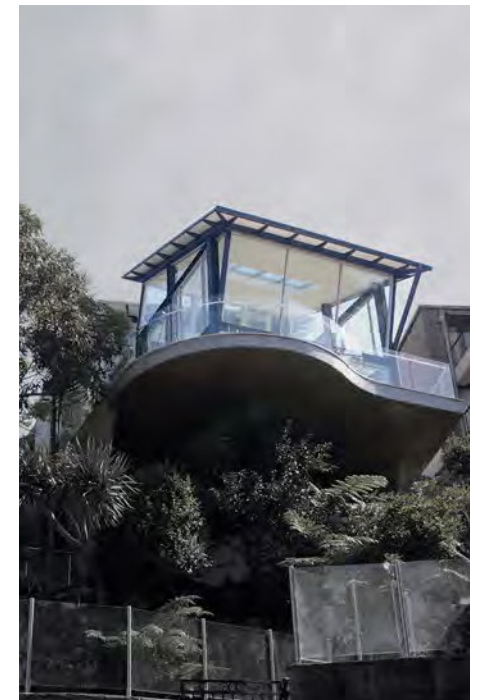
34 SANDBAR PLACE, LILLI PILLI

Client: **ANDRE & REBECCA SHARPE**

Role: ARCHITECTURAL CONSULTATION
CONCEPT DESIGN, DA DOCUMENTATION & CONSTRUCTION DOCUMENTATION

Prepared contract documentation and responsible for contract administration for the alterations and additions to the existing four-storey terrace house.

The design maximises the use of available natural light and ventilation within the house. The alterations to the roof form and pitch have been designed to maximise the view of Port Hacking and remains sympathetic to the streetscape. The objective was to get winter sun and a south facing balcony. The additions included an extension of the billiard room, inclusion of a new cellar and new balcony.



BRAESIDE

7 BRAESIDE STREET, WAHROONGA

Client: **ALEX AND WENDY BERRILL**

Role: ARCHITECTURAL CONSULTANCY
Concept Design, DA Documentation, Construction Documentation &
Contract Administration

FORM was commissioned to prepare and develop the design and produce documentation to prepare a development application for submission to Ku-ring-gai Council for alterations and additions. FORM was also responsible for the preparation of documents in one successful appeals to the NSW Land and Environment Court.



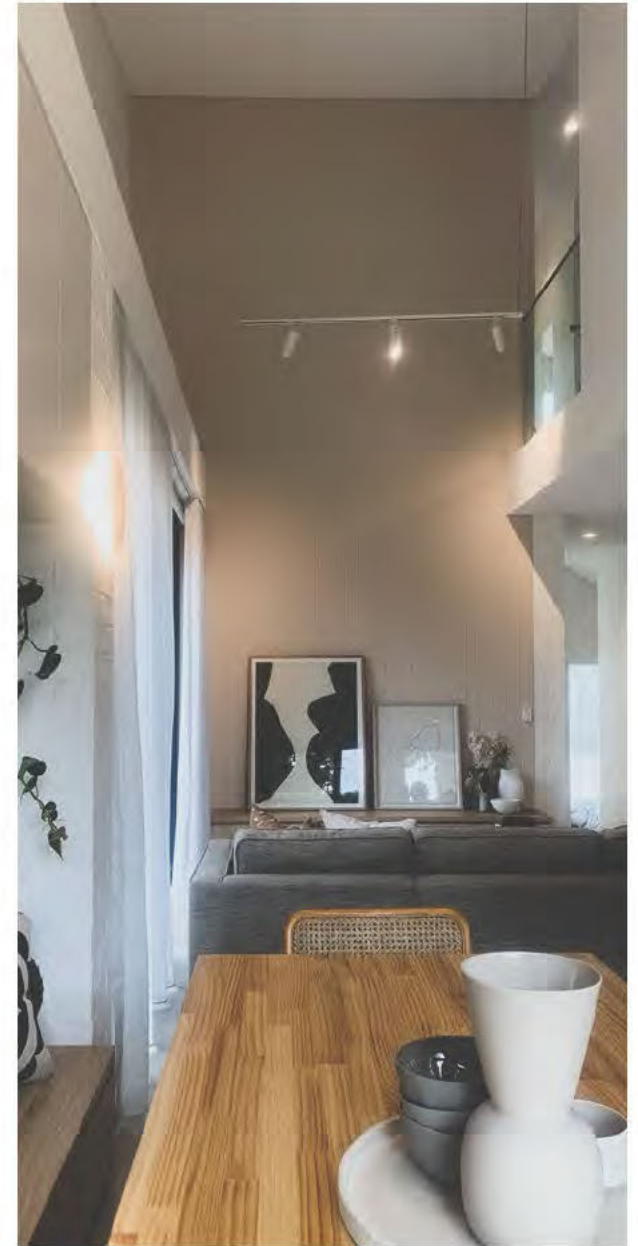
21 WESLEY STREET

TELOPEA, NSW 2117

Client: **SUSAN CHAN**

Role: ARCHITECTURAL CONSULTANCY
Due Diligence, Concept Design & DA Documentation

FORM was commissioned to prepare and develop the design and produce documentation to prepare a development application for submission to City of Parramatta Council for the construction of a new dual-occupancy.



Megan Jones
Principal



B.Arch (Hons)
FRAIA, JP

NSW Registration - 4148
QLD Registration - 4357

Megan joined the practice in 1980 and leads the Heritage Group. Megan's passion since University and demonstrable skill is in the conservation and adaptive reuse of disused and heritage buildings to fit them for a sustainable future. She has considerable experience in heritage architecture and related adaptive reuse projects and provides industry guidance based on this experience

She has undertaken numerous conservation and adaptive reuse projects over the past 35 years, many of which have received local and international awards including UNESCO Asia Pacific Awards for the conservation and adaptation of the St Patrick's College, Manly, the Governor's Stables as part of the Sydney Conservatorium of Music and the Governor Macquarie's Female Orphan School at Western Sydney University Parramatta.

Her recent major projects include the Brisbane City Hall Restoration Project, the extensive re-working and additions to 5 Martin Place, Sydney and the Anzac Square Restoration and Enhancement Project, Brisbane. She is currently leading the conservation and adaptation of the Parramatta North Historic Sites, including the former Female Factory, former Roman Catholic Orphanage and Parramatta Gaol.

Megan is active in architecture beyond TKD Architects, being a member of the AIA NSW Chapter committee for the publication "New Uses for Heritage Places", 2008 and chairing the Chapter committee for the publication "Alterations and Additions to Heritage Places". She is an examiner with the NSW Architects Registration Board, a judge of the NSW OEH Green Globe Awards and lectures occasionally at USYD and UTS. She was a member of the NSW Heritage Council from 2002 to 2005.

Education

- 1978 Bachelor of Architecture (Honours)
University of NSW
Award winning graduating thesis:
"The Role of Rehabilitation in the Revitalisation of Urban Areas"
- 1980 Registration NSW Board of Architects
Chartered Architect
- 1988 Landscape Technician's Higher Certificate
2010 Registration QLD Board of Architects

Professional Associations

- > 1980 Australian Institute of Architects
Member
- > 2002-2006 Heritage Council of NSW
Fire Access and Services Advisory Panel
Member
- > 2002-2005 Heritage Council of NSW
Member
- > 2003 National Association of Women in
Construction Member

- > 2010 Australian Institute of Architects
Fellow
- > 2013 Examiner, Architects Registration
Board

Professional Experience

2011- *Tanner Kibble Denton Architects*
Principal

2002-2010 *Tanner Architects*
Practice Director

1995 *Tanner Architects*
Associate Director

1991 *Tanner Architects*
Senior Architect
Specialising in Heritage and Conservation
Projects, Conservation Plans, Adaptive Reuse
projects and residential work.

1983-current *Michael E. and C. Megan Jones
Pty. Ltd. Architects*
Director of own practice.
Conservation Plans and Conservation and
Restoration of residences.

1980-1983 *Cox Tanner and
Howard Tanner & Associates*
Architect
Renovation and Restoration of Buildings
including Westpac Bank, and residential
properties. Conservation studies.

Recent Major Projects

- > *Parramatta North Historic Sites*
- > *5 Martin Place*
- > *50 Martin Place*
- > *Anzac Square, Brisbane*
- > *Brisbane City Hall, Brisbane*
- > *MacArthur Chambers, Brisbane*
- > *RNA Industrial Pavilion, Bowen Hills*
- > *350 George Street, Sydney*
- > *Female Orphan School, Rydalmere*
- > *St Patrick's College, Manly*
- > *Brush Farm House, Eastwood*
- > *Curzon Hall, Marsfield*
- > *Prince Henry Hospital - Coperture and
The Dickson*
- > *Old Kings School, Parramatta*
- > *Former AGL Buildings, The Bond,
30-38 Hickson Road, Millers Point*
- > *Sydney Conservatorium of Music,
Greenway Stables, Sydney*
- > *School of Arts, Sydney*
- > *Valhalla, Glebe*
- > *Mt Stromlo Observatory, ACT*
- > *Tempe Estate, North Arncliffe*
- > *Mungerie House, New Rouse Hill*
- > *Drill Master's House, Rydalmere, UWS*
- > *Rozelle Hospital*
- > *Gladesville Hospital*

PROJECT

Western Sydney University Female Orphan School

The University of Western Sydney's Parramatta Campus is a culturally significant place, continuously used since 1813 as a public institution - initially as a school for the new colony's orphan girls, then to include boys from 1850 until 1888, then as a psychiatric hospital and since 1998 as a university. The sequential development has resulted in a fine grained built form with a series of non-axial vistas and interstitial places bounded by a cohesive group of buildings.

This project involved the conservation and adaptation of the nationally significant 1813 Female Orphan School, the oldest three storey brick building in Australia, providing exhibition spaces and meeting rooms for the University and the wider community.

Delivered in four stages the careful repair, restoration and, where required, re-construction of original facades, involved extensive research and detailed documentation along with careful monitoring during construction. The introduction of services to suit the new use involved careful planning and detailed documentation. The fragile fabric was repaired and the various periods of the life of the building were interpreted in the interiors.

Stage 1, completed in 2002, comprised conservation works to the exterior of the Central three storey portion of the group and the conservation and adaptive re-use of its interiors. Lost elements were reconstructed, including the paired staircase in the entry foyer, to re-establish the design program of the group and the overriding philosophy for the introduction of new services and elements was established at this initial stage.

Client: Western Sydney University
Location: Parramatta, NSW
Value: \$10 million
Completion: 2003-2014

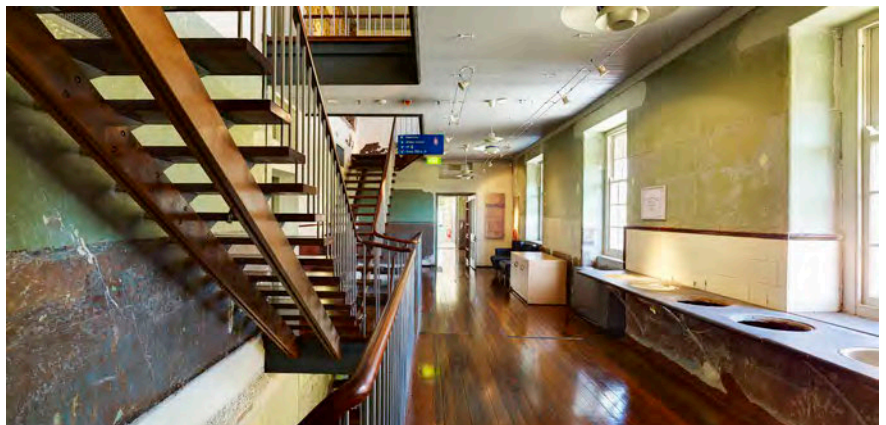
- 1| Exterior
- 2| West Wing Courtyard
- 3| Central Wing Entry Foyer



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PROJECT

Stage 2, completed in 2008, comprised conservation works to the facades and roofs of the West and East Wings to secure the buildings and to halt deterioration through falling and rising damp. Unfortunate and intrusive modifications were removed to allow original elements and fabric to be revealed.

Stage 3, completed in 2009, comprised works to the West Wing, providing flexible exhibition spaces together with meeting and conference rooms for the Margaret Whitlam Galleries. The introduction of disabled access, flexible exhibition display systems and services to suit the new use involved careful planning and detailed documentation.

Stage 4 completes the project and delivers new exhibition, research and administrative space for the Whitlam Institute and Prime Ministerial Library. This stage also included extensive renewal and improvements to the external landscape of the historic courtyard and carriage loop.

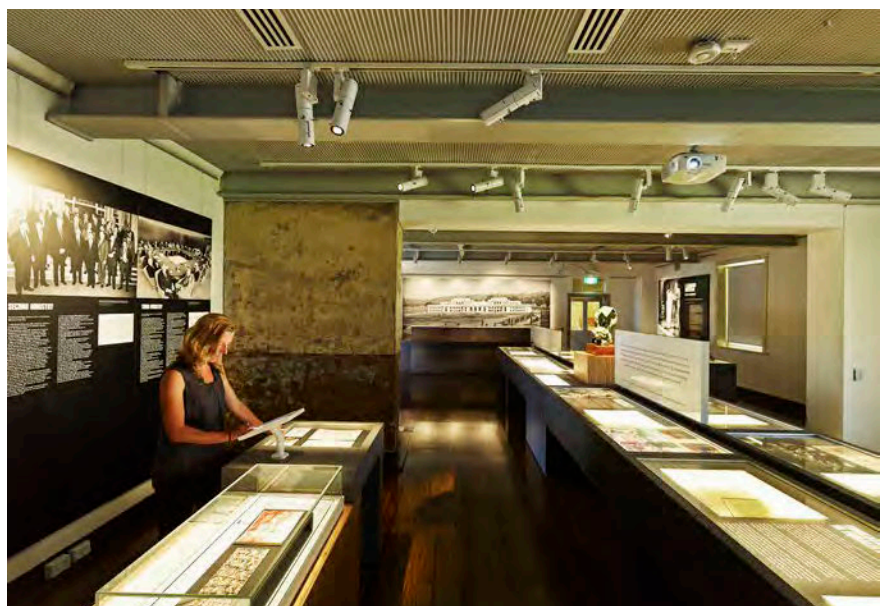
With new cultural uses, including the Whitlam Institute, the Female Orphan School is once again a vital part of the community. The result showcases the building's original architectural qualities and its new contemporary amenity. This project displays a sound technical approach in the conservation of existing significant fabric, while the preservation of all phases of the building's history captures in palimpsest its 200-year history of varied use. The revitalisation of this place reveals the rich layers of meaning and history in a way that is easily understood and offers connections to contemporary Australian society.



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1| Whitlam Institute Education Room

2| Margaret Whitlam Gallery Room

3| Whitlam Institute Education Room

PROJECT

Parramatta North Urban Transformation

TKD Architects has been working with Urban Growth NSW since 2013 on the master plan for the Parramatta North Historic Sites to transform it into a vibrant place that respects and preserves some of our most important heritage, whilst providing housing and employment opportunities for Parramatta and Greater Sydney.

As Principal Heritage Consultant TKD Architects has lead the team of architects, heritage landscape specialists, historians and archaeologists to guide the conservation of this significant site and the location and scale of new development. Our work has included the preparation of: the Consolidated Conservation Management Plan; the conservation works tender documentation; adaptive re-use studies and archival photographic recording.

The Parramatta North Historic Sites have a rich and varied history that extends from the stories of the Darug People. The sites can tell us much about the early development of Parramatta, New South Wales and Australia and changing community attitudes to moral and social reform, welfare and the treatment of mental illness. The site comprises the Cumberland Hospital East Campus including remnants of the Female Factory, the Norma Parker/Kambala Centre and the Parramatta Gaol.



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Client: Urban Growth NSW
Location: North Parramatta, NSW
Completion: 2020

1 | Female Factory Precinct
2 | View over oval
3 | 1943 Aerial Photograph

PROJECT

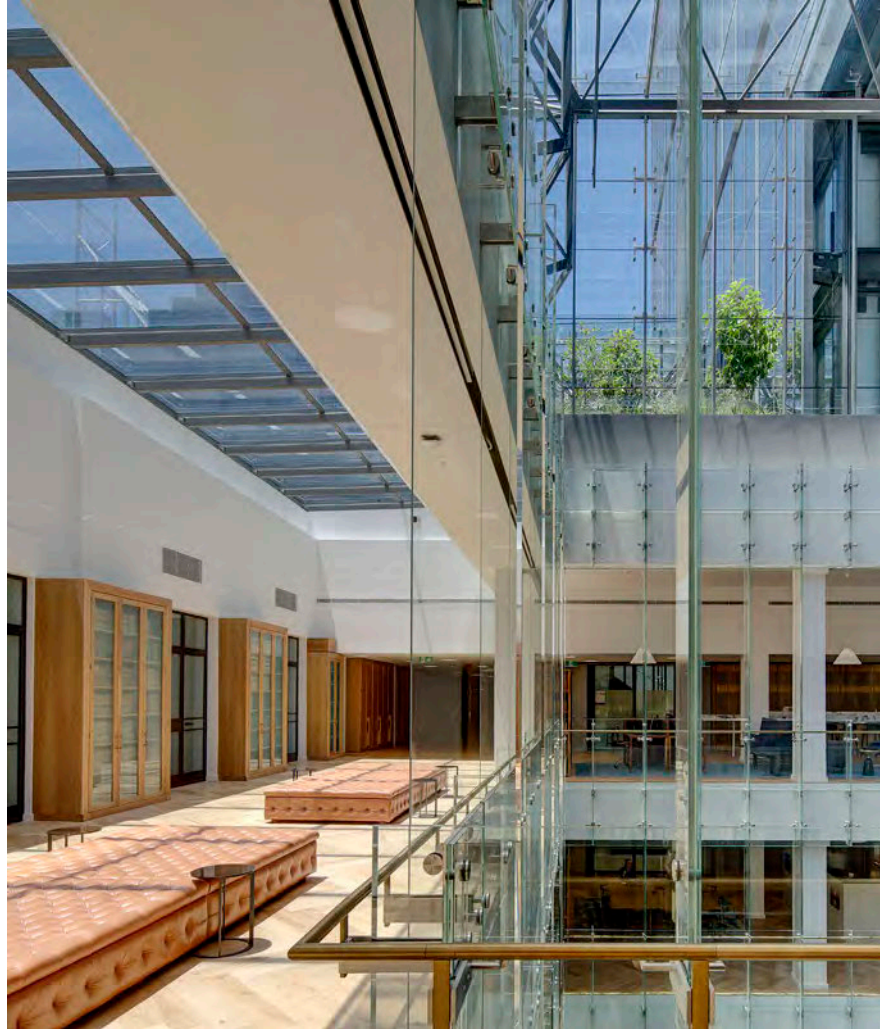
5 Martin Place (120 Pitt Street)

5 Martin Place (formerly 120 Pitt Street), the former Head Office of the Commonwealth Bank, the iconic 'Money Box' building at Martin Place is a significant heritage item.

Undertaken in association with Johnson Pilton Walker Architects, Tanner Kibble Denton undertook the redevelopment of the building, setting new benchmarks for office buildings in Sydney.

The redevelopment of the site comprised the following:

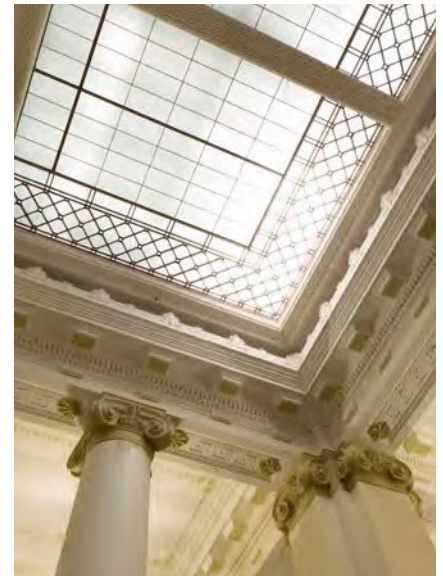
- > Conservation Management Plan
- > The refurbishment of the original 1916 building and 1933 extension, with restoration of significant heritage spaces and reintroduction of lost heritage fabric and spaces like the lightwell and atrium.
- > The replacement of the 1968 annexe with a new addition which is consistent with the materials, scale, design and proportions of the adjoining historic building facing Martin Place.
- > Reactivation of the ground plane with a new through site-link between Martin Place and Rowe Street.
- > A ten storey vertical extension designed by JPW Architects which cantilevers over the 1916/33 building with an innovative steel framed structure, which allows the existing building to be free of any structural intervention.



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Architects: JPW Architects and TKD Architects
Client: CBUS & DEXUS
Location: Sydney, NSW
Completion: 2015

- 1 | New glass atrium at Level 9
- 2 | External view from Martin Place
- 3 | Banking Chamber laylight

PROJECT

Brisbane City Hall

The Brisbane City Hall was rededicated on 6 April 2013 after a comprehensive restoration program to conserve its significant spaces and fabric, to rectify its structural, fire and life safety deficits and to re-equip it for its role as the focus for Brisbane's civic, cultural, and social events.

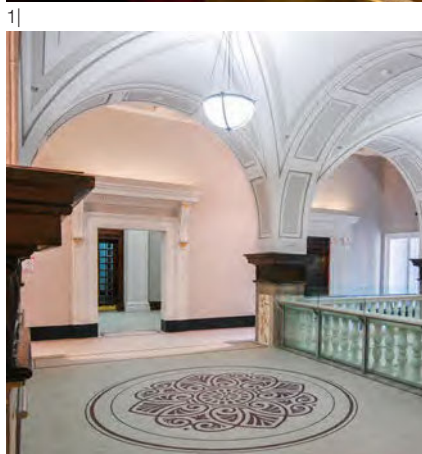
The revitalisation of the most significant heritage building in Queensland involved conservation and adaptation works; refurbishment of existing and new interior spaces; new building services; and the design of new components including new galleries for the Museum of Brisbane at roof level and new catering kitchen within an excavated basement.

The success of this project owes much to the design team's understanding of the original design intent and program of the 1930s City Hall together with the potential of new technologies and materials. A simpler interior colour scheme was overlaid using a restricted palette of cool colours to enhance the original fabric of the building including marble, mosaic tile-work, silky oak joinery, bronzed coffered ceilings, decorative glazing and plasterwork.

The result showcases the building's original architectural qualities and its new contemporary amenity thanks to the design team's creative vision and perseverance.

Client: Brisbane City Council
Location: Brisbane QLD
Completion: 2013

- 1| Main Auditorium
- 2| Ann Street Lobby
- 3| King George Square Lobby Level 1
- 4| King George Square Foyer



PROJECT

Anzac Square, Brisbane

Anzac Square is Queensland's memorial to those Queenslanders who have served their country in conflict and in peace. Anzac Square contains the 'Eternal Flame of Remembrance' held in a continuously lit bronze urn, dedicated on Tuesday, 11 November 1930; with an undercroft containing the WWI Memorial Crypt, WWII Memorial Gallery, Post WWII Memorial Gallery/Education space.

The Anzac Square Restoration and Enhancement Project is a joint initiative between the Queensland Government and Brisbane City Council and will be implemented over a series of stages. In 2013 the Queensland Government and Brisbane City Council recognised the need to undertake an extensive program of structural rectification and restoration works to address the:

- > Conservation of the significance of the site and its components
- > Regular repair and maintenance of its significant fabric and elements
- > Structural upgrade works to maintain structural integrity
- > Adaptations and additions to accommodate new uses to ensure future relevance and usefulness
- > Regular upgrading of technical and building services to suit contemporary amenity for public ceremonies and events and current educational and interpretation theory and practice
- > Building code compliance upgrade for public health, life safety and equitable access etc

The Stage 1 Internal Strip-Out of the later non-significant interiors was undertaken in 2014. This work allowed for the detailed investigation and analysis of the existing structural, waterproofing and drainage systems to inform and guide the scope of the later stages.

Client: Brisbane City Council & QLD State Government
Location: Brisbane, QLD
Completion: 2019

- 1| Night view of the Shrine.
- 2| The conserved Boer War Memorial
- 3| Anzac Day Dawn Service 2019.
- 4| View looking across the Square



PROJECT

The Stage 2 External Restoration Works were completed in February 2015 to provide a structurally sound exterior with restored external finishes and a waterproof interior in time for ANZAC Day 2015. The work included concrete slab repairs (including replacement where needed); installation of new waterproof membranes, new drains, granite stair treads and pavements, new brass handrails and lighting; the repair of the stonework, iron work etc, and the dismantling of parts of the Shrine of Memories for protection and restoration. The Eternal Flame was restored and the pedestrian subway linking Central Station with Anzac Square was refurbished to include opportunities for the introduction of interpretation wall panels.

The Stage 3 Internal Refurbishment Works to provide rejuvenated interiors with improved access were completed in time for Anzac Day 2016. The following functions are accommodated:

- > World War I Memorial Crypt with the WWI memorials restored and curated
- > World War II Memorial Gallery with the WWII memorials restored and curated
- > Post World War II Memorial Gallery with the post WWII memorials restored and curated
- > New Education Centre with AV and data services provision for future exhibitions and presentations
- > New back-of-house Facilities including Toilets, Tea Room, services plant rooms and store rooms

Stage 4 was completed for Anzac Day 2019 in collaboration with Tract Landscape Architects, and included:

- > Enhancement of the parkland to re-define it as a memorial site, to reinforce its role as a commemorative space, and balance these objectives with its role as a strategic urban open space
- > Maximise use of the external and internal spaces to provide exhibition and educative opportunities
- > Enhancement of the experience for pedestrians and visitors.
- > Curation of the undercroft areas and the commemorative parklands with educational and interpretive media for engagement with the public
- > The installation of new commemorative bronze screens on two sides of the Square which commemorate the towns of origin of Queenslanders who served in World Wars I and II.



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5| New bronze commemorative screen

6| Commemorative screen detail

7| The Shrine on Anzac Day 2016

8| The refurbished World War II Memorial Gallery

PROJECT

International College of Management

Moran House, Kelly House and the former Cardinal Freeman Pastoral Centre were conserved and adapted in 1996 to accommodate an international hospitality training school—the International College of Management Sydney (ICMS).

Internal alterations and adaptation works completed to suit the new use included the upgrade of public areas, classrooms, bedrooms, bathrooms. The existing catering kitchen in Moran House was refurbished and a new training kitchen to accommodate a class of 20 students was sleeved into the single storey Pastoral Centre.

The fire safety of Moran House was upgraded through the creation of smoke lobbies at the internal stairways by the introduction of glazed timber screens. New services were introduced throughout (fire sprinkler system, EWIS, smoke detectors, emergency lighting and exit signs, new lighting, power and data, new gas heating to classrooms and new hot water systems, lifts.)

The project was commended as an Outstanding Project in the 2000 UNESCO Asia Pacific Heritage Awards with the following citation: Restoration of the structures of the St Patrick's College gave a new, yet congruent, adaptive reuse as a tourism training institute, preserving the dignity and scholarly character of these buildings. The project successfully incorporated all required services in the face of tough integration issues. The high quality of workmanship is evidenced by the meticulous work and careful attention to every interior and exterior detail. In illustrating the benefits of heritage preservation to students involved in the tourism industry, the project can be expected to have a far-reaching impact upon the heritage conservation movement.

Client: International College of Management Sydney

Location: Manly, NSW

Completion: 1996

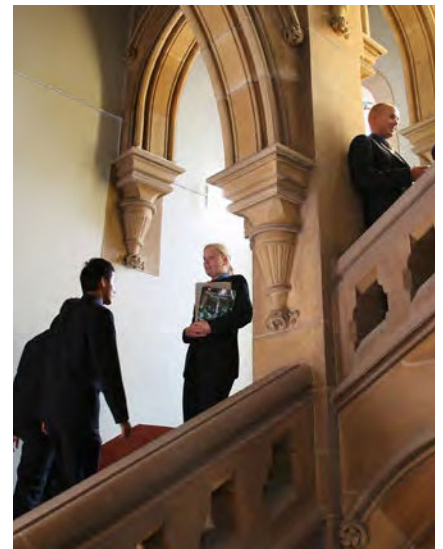
- 1 | Front external view Main staircase
- 2 | Chapel
- 3 | Main Staircase
- 4 | Reception



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PROJECT

Sydney Conservatorium of Music

This project entailed the conservation and adaptation of 1817-21 Government Stables to provide teaching and performance facilities for the Sydney Conservatorium of Music.

Our role included the resolution of the detailed planning within the Greenway Building to achieve an adaptive re-use outcome which fulfilled the dual aims of maximum conservation of the heritage significance of the building and the provision of a world class facility for the Sydney Conservatorium of Music.

The external elevations were carefully repaired and conserved, including the Gothic style stone traceried windows.

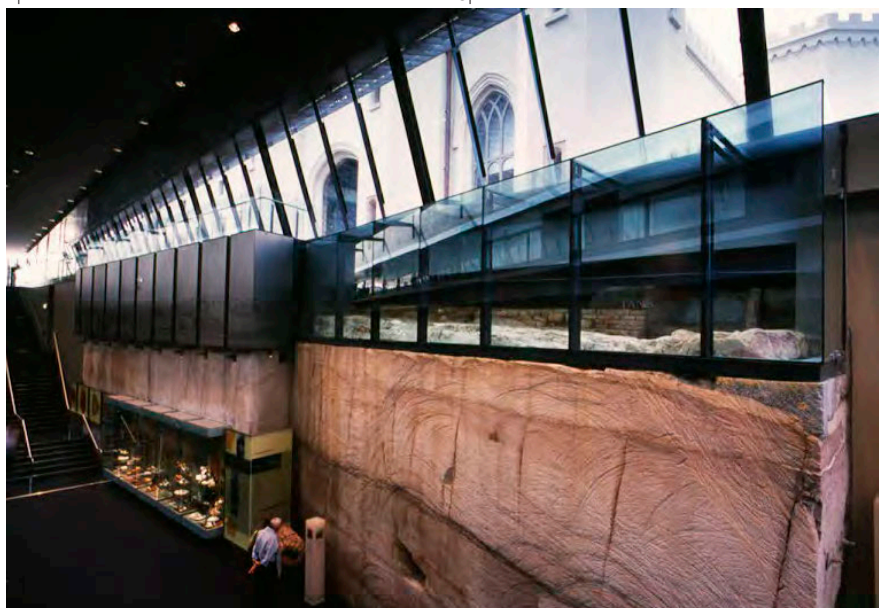
> UNESCO Award 2002
for conservation and adaptation of Governor's stables as part of the Sydney Conservatorium of Music and Conservatorium High School

> World Architecture Award Nomination 2002
for Sydney Conservatorium of Music and Conservatorium High School

> RAI (NSW Chapter) Architecture Award for Public Buildings, 2002
for outstanding architectural work to Sydney Conservatorium of Music & Conservatorium High School.

Client: NSW Department of Education and Training
Location: Sydney, NSW
Completion: 2001

- 1| Greenway Stables Building
- 2| Greenway Gallery
- 3| Verbruggen Hall
- 4| Interior lobby



I have more than 30 years executive leadership experience in the development industry with knowledge spanning government, private sector, universities and not-for-profit entities. Having delivered complex large-scale urban projects and led strategic change and growth through periods of flux and transition, I have a depth of relevant planning, design and development skills as well as governance, finance, audit and risk, HR, and property committee expertise.

CAREER OVERVIEW

- **UNSW Sydney**
 - Pro Vice-Chancellor, Precincts (Part-time) 2020- present
 - Dean, Faculty of the Built Environment 2016-2020
- **Harvard University**, Graduate School of Design, Loeb Fellow 2013-2014
- **Sydney Harbour Foreshore Authority (SHFA)** Executive Director, Place Development 2012–2013
- **Deputy Government Architect, NSW Government Architect’s Office (GAO)** 2007-2012, 2014-5
- **Sydney Olympic Park Authority**, Executive Director, Placemaking, 2004-2007
- **Helen Lochhead Urban Projects Pty Ltd**, Managing Director, consulting to government 1996-2006
- **City of Sydney**
 - Director, Special City Projects 1995-1996
 - Manager, Urban Design 1992-1995

BOARDS (current)

- **NSW Architects Registration Board**, Non-Executive Director 2020-present
- **IBL Ltd**: Non-Executive Director, Insurance 2020- present
- **Australian Institute of Architects (AIA)**, Non-Executive Director, Chair since 2019 2016- present
 - Member, Finance Audit and Risk, People and Culture and Properties Committees
- **Australian Institute of Architects Foundation**, Non-Executive Director, NFP, 2016-19
- **The Anganwadi Project, India**, Non-Executive Director, (NFP building pre-schools in India) 2018-present
- **Council for Tall Buildings and Urban Habitat (CTBUH) Australia**, Non-Executive Director 2018-present

ADVISORY COMMITTEES & PANELS (current)

- **Better Places Advisory Group** (NSW Dept of Planning Industry and Environment) 2020- present
- **Western Sydney Aerotropolis Quality Assurance Panel** 2020- present
- **Local Planning Panels**: City of Sydney, North Sydney 2018- present
- **Sydney South Planning Panel** (Chair) 2018- present
- **Independent Planning Commission (IPC)** 2017- present
- **State Design Review Panels**: NSW, ACT, WA, QLD 2013- present

QUALIFICATIONS & AFFILIATIONS

- M. Sc (Architecture & Urban Design) Columbia University, New York
- B. Arch (Hons 1) B. Sc. Arch (Hons 1) University of Sydney
- Dip Hort (Hons) Ryde School of Horticulture, Sydney
- Registered Architect, NSW Australia, Registration number: 4675
- Registered Planner, Planning Institute of Australia (MPIA)
- Registered Landscape Architect, Australian Institute of Landscape Architects (AILA)
- Life Fellow, Australian Institute of Architects (LFRAIA)
- Fellow, Australian Institute of Company Directors (FAICD)

CAREER HISTORY

Pro Vice Chancellor, Precincts, UNSW Sydney (part-time) 2021 - present

- Strategic direction and oversight of all UNSW campus precincts reporting to the VC and UNSW Council

Dean, UNSW Faculty of the Built Environment 2016-2020

- Leadership of multidisciplinary Faculty, member of University Executive reporting to President/VC
- Faculty: 150+ permanent staff, 400+ sessional staff, Student body: 3000+ students. Annual revenue \$75 m+
- **Notable Achievements:**
- Delivered Faculty strategy, structural change and transformation
- Delivered top Rankings: top 25 Built Environment Faculties globally (QS World University Rankings, 2019)
- Ranked #1 in research performance in Australia in Built Environment (FoR12) (ERA 2019)
- Sustained student growth and reputation over 5 years
- Largest Built Environment higher degree (PhD) student cohort in Australia.
- Introduced new Masters, Dual degrees, work integrated learning (WIL) and CPD programs
- Expanded international partnerships globally

Harvard Graduate School of Design, Loeb Fellow 2013-4

- Fellowship focused on leadership development and the study of innovative strategies and solutions, policies and governance models, to better design and deliver more liveable, climate resilient urban development.

Sydney Harbour Foreshore Authority (SHFA) Executive Director, Place Development, 2012-13

- Reported to the CEO and Board responsible for to strategic direction and planning, business development and management leadership of a multi-disciplinary team of professionals
- Led of interagency government taskforces, high-level negotiation and stakeholder engagement, working with Government Ministers, Boards and Government Executive.
- Led direction, inception and delivery of strategic planning and urban renewal of key foreshore precincts and sites around Sydney Harbour. Responsible for design and delivery of capital program including infrastructure and public domain.
- **Notable achievements:**
- Leadership and facilitation of inter-agency task force and projects for Circular Quay Strategic Framework and Bays Precinct Strategic Framework
- White Bay Power Station remediation and adaptive re-use plan
- Rozelle Rail Yards Master Plan

Deputy Government Architect, Government Architect's Office (GAO) 2007-12, 2014-5

- Management of a multi-disciplinary team of up to 100 design professionals and support staff providing consultancy services to Government agencies on a commercial basis. Annual revenue \$20m+
- Responsible for strategic direction, financial planning, business development, marketing and promotion
- Provided strategic design advice to the Government Architect and Government clients and Government Ministers
- **Notable achievements:**
- Redfern Waterloo Built Environment Strategy (SMDA)
- Sydney Fish Markets redevelopment and feasibility (SPA)

- Harold Park Master Plan (City of Sydney)
- North Parramatta Government Precinct Master Plan (Landcom)
- Oran Park Town Centre Strategy (Landcom/DET)
- Westmead Health Education Precinct: uplift potential due to Metro station (UrbanGrowth)
- Newtown Station renewal (Railcorp)
- Sydney Harbour Bridge and Windsor Bridges urban design (RTA)
- Large Residential Centres Strategic Alignment: 3 Master plans (ADHC)
- Teacher Housing – various regional NSW projects (THA)

Sydney Olympic Park Authority, Executive Director, Placemaking **2004-2006**

- Member of the SOPA Executive team reporting to CEO and Board
- Management of a multi-disciplinary team (including architects, planners, engineers, QSs, environmental scientists and project managers)
- Management of business unit, projects, people and budgets
- Inception, planning, design, stakeholder management and contract management of all SOPA development and capital projects; Development of planning, policy & design standards
- Planning and building assessment and approvals
- Developer negotiation: various projects
- Government Agency liaison: Ministerial briefings, high-level negotiations with Department of Planning, RTA, Parramatta and Auburn Councils, Waterways
- **Notable Achievements:**
- Master Plan 2025, developed new vision and Master Plan for Sydney Olympic Park post-Olympics including stakeholder consultation, transport /traffic strategy, development feasibility, public domain strategy, implementation strategies, Infrastructure Funding Plan; Delivery of parkland capital works program, All award-winning projects; Policy development: energy and waste management and affordable housing strategy

Director, Helen Lochhead Urban Projects Pty Ltd **1996-2006**

- Multiple Master plans and DCPs including Rozelle Hospital & Gladesville Hospital Master Plans, Manly Town Centre, Rouse Hill Town Centre, Northbridge and Mascot Station Precinct; public domain & multi-unit housing projects, University of NSW Master Plan and Richmond TAFE Master Plan (with JTCW), Various projects in The Rocks.
- **Clients:**
- State Government: Sydney Olympic Park Authority, Department of Planning / Urban Design Advisory Service (UDAS), City West Development Corporation, Sydney Harbour Foreshore Authority, Landcom, ACT Land Development Agency
- Local Government: City of Sydney, Willoughby, Canterbury, Manly, Woollahra, Kogarah Councils

City of Sydney, Manager, Urban Design, 1992-5, Director, Special Projects, 1995-96, **1992-6**

- **Notable Achievements:**
- City Improvements Program: inception, development, programming and budgeting of five-year capital works program in preparation for the Sydney Olympics (\$250 million)

- Sydney Spaces: 29 concepts for the city's streets, squares and parks: project director, exhibition publication and City Talks Program, with 50 designers' ideas for Sydney's public realm. Chifley Square design

Perkins Eastman New York, 1983-89

- **Notable Achievements:**
- Kips Bay master plan New York (2.5 ha in Manhattan, 2000 apartments \$324 million development)
- Newport City: Master plan, open space design & development guidelines for mixed-use development on the Hudson River (160ha \$10 billion development)
- La Guardia Airport, New York: Urban design guidelines (\$30 million redevelopment)
- Fells Point, Baltimore: Master plan & development guidelines for a mixed-use waterfront development (10 acres, \$120 million development)
- The Pike, Long Beach, California: Master plan for mixed-use development (5.2 ha \$1.2 billion)
- Festival Marketplace, Birmingham, England: Schematic design for a mixed commercial waterfront development
- Battery Park Master plan: Master plan, open space design & development guidelines
- Downtown Honolulu waterfront redevelopment: urban design framework & water use plan

PROFESSIONAL RECOGNITION

- Royal Institute of British Architects (RIBA) Honorary Fellow, 2020
- RAIC (Canada) Honorary Fellow, 2020
- Australian Financial Review (AFR)100 Women of Influence, 2019
- American Institute of Architects (AIA) Presidents Medal, 2019
- AIA Paula Whitman Prize for promoting gender equality in the profession 2019
- AIA NSW Lloyd Rees Award for Urban Design, 2019, Harold Park Precinct
- City of Sydney Lord Mayor's Prize for urban design excellence, 2019, Harold Park Precinct
- AIA NSW Presidents Prize for contribution to the design of the built environment of Sydney, education & profession
- AIA and AILA Merit Awards for Urban Design 2015, Wollongong Civic Spine
- Lincoln Loeb Fellowship, Harvard University Graduate School of Design & Lincoln Institute of Land Policy, 2013-14
- AIA Marion Mahony-Griffin Prize 2013, for a distinctive contribution of a female architect to the profession
- AILA National Sustainability Award for leadership in adaptation to climate change and promotion of sustainable Australian settlements (with OEH) 2011- Greencover Guidelines
- Winston Churchill Fellowship 2010
- National Association of Women in Construction (NAWIC) Vision Award 2009 for leadership in construction industry
- AIA Merit Award for Urban Design 1993- The Rocks Precinct, Sydney

HELENA MILLER

DIRECTOR

Helena Miller is a founding Director of MG Planning Pty Ltd and is a highly skilled and experienced planning expert with a strong reputation for excellence in the field. Helena has an extensive knowledge of all facets of planning within the New South Wales system specialising in both strategic and statutory projects. She is also an experienced expert witness in Land and Environment Court matters and appointed expert panel member on a number of Local Planning Panels.

EXPERTISE

Helena possesses a thorough and extensive knowledge of development assessment processes having extensive experience in the preparation and assessment of complex and controversial development applications including State significant projects. Her ability to successfully negotiate improved outcomes on behalf of clients is a significant strength. Helena provides high quality analytical advice and brings a practical approach to all projects. She has the ability to balance and weigh the full range of issues and ultimately to arrive at solutions which are pragmatic and which address competing interests.

In addition to the preparation of planning proposals and development application work, Helena also has considerable experience in release area, "green fields" site planning and urban infill planning. She has prepared comprehensive environmental studies and planning instruments and is skilled at identifying appropriate planning controls, particularly for infill development.

RECENT EXPERIENCE

Helena's recent experience includes:

- Preparation and assessment of Planning Proposals for major projects including proposals for a 50 storey vertical innovation village in Haymarket (uplift gained from 9:1 to 21.5:1 FSR), a residential development within St Leonards South and redevelopment of the Rockdale Interchange Precinct and Lindfield Village Hub sites.
- Independent assessment of development applications for Parramatta Square redevelopment on behalf of the City of Parramatta and the Sydney Central City Planning Panel. Projects have included commercial office towers up to 55 storeys adjacent to Parramatta Station, the new iconic Council building connected to the historic Parramatta Town Hall and Parramatta Square Public Domain.

- Preparation and assessment of planning applications for major developments (e.g. Cloud Arch, Barangaroo Headland Park, Sydney Theatre Company, Gunyama Park Aquatic and Recreation Centre, various Solar Farms, Green Square Library).
- Provision of planning advice on highest and best use in relation to compulsory acquisition of land for major infrastructure projects (e.g. Sydney Metro)
- Part 5 environmental impact assessments including preparation and assessment of EIA / REF reports and provision of advice (e.g. NSW Police Stations, Public Housing and HealthNSW Patient Transport Facilities,)
- Provision of expert planning advice on projects (clients include Barangaroo Delivery Authority, Landcom, Department of Planning, Industry and Environment and City of Sydney)
- Preparation of planning controls and development guidelines for release areas, town centres and major redevelopment sites (e.g. Macarthur Gardens North, Edmondson Park South, Wentworth Point)
- Expert witness testimony in Land and Environment Court cases

QUALIFICATIONS

- Bachelor of Urban and Regional Planning, UNE, Grad. Dip. Natural Resources Law (Uni. Wollongong)
- Registered Planner and Member Planning Institute of Australia

EXPERT PANELS

- City of Sydney Local Planning Panel – Planning expert (appointed April 2019)
- Wollongong City Council Local Planning Panel - Planning expert (since 2008)
- Campbelltown City Council Local Planning Panel – Planning expert (appointed March 2018)
- City of Sydney Determination Review Panel - Independent expert member
- Will2Live Charity – pro-bono work for homeless charity

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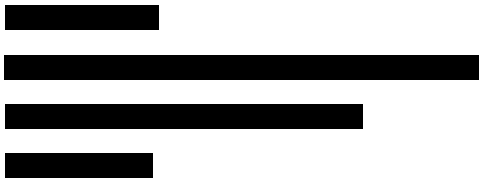


Penny Murray

Partner, Addisons Lawyers

Details

Penelope Louise Murray (nee Hollott)



Qualifications

Bachelor of Science (Resource and Environmental Management), Macquarie University, 1997

Bachelor of Laws, Macquarie University, 1998

Work Experience

Environment and planning specialist lawyer with 20 years' experience in advising on planning approval pathways and appeals (including DA appeals, civil enforcement and judicial review), environmental compliance and enforcement, compulsory acquisitions, valuation of land and property rights such as easements, biodiversity, contaminated land, Aboriginal land rights, local government law, natural resources and heritage.

Advised on a wide range of small, medium and large urban projects, coal mining and infrastructure projects.

Work History

Since 2018: Partner, Addisons Lawyers

2012 –2017: Partner, DibbsBarker Lawyers

1999-Nov 2012: Solicitor and then Partner (5 years), Minter Ellison Lawyers

Selection of Relevant Experience

Australian Technology Park – Penny is advising Mirvac on its planning approval strategy for Australian Technology Park. The land has historical contamination and State and locally listed heritage items. Penny advised on staging, the planning pathway, voluntary planning agreement, draft conditions of approval and reviewed the environmental assessment reports prior to lodgement.

Epping town centre– Provided input to the clause 4.6 objection and assisted in submissions to the Council and the panel for the approval of a residential flat building being transit oriented development at Epping Station.

Gateway, Circular Quay – Advised Dexus on its retail podium redevelopment at Gateway, Circular Quay. Penny's role included advising on the heritage floor space controls, securing heritage floor space transfers, obtaining access for construction purposes and negotiating a voluntary planning agreement with Council.

Willowdale – Penny advised Stockland on a co-operation agreement with a landowner and a works in kind agreement for developer contributions for this residential development.

Westpac head office – Penny advised Mirvac on its redevelopment of the ground plane and podium for 275 Kent Street, Sydney. This site has complicated titling and planning approvals. Her role included ensuring that a new voluntary planning agreement replaced earlier commitments by a developer and considered the underlying and overlying TfNSW (Wynyard Walk) and RMS (Western Distributor) ownership issues. This required detailed stakeholder discussions with TfNSW and the City of Sydney to effect this development.

Inner West Council – advised the Council on multiple land acquisition matters including the proposed resumption of a 9ha parcel of land that was a former tip and required ongoing environmental management.

Perisher Blue – Penny has provided advice to Perisher on a range of planning and environmental issues associated with their operations in a sensitive national park location where it has its own sewage treatment facility and bespoke planning controls.

Macquarie Park – Penny has advised Dexus and Stockland on their office redevelopments in Macquarie Park including negotiations with Council and RMS on the approval and in respect of the Stockland development - a voluntary planning agreement.

Railcorp. Penny advised Railcorp on an agreement with UrbanGrowth for the release of land for development for affordable housing at Eveleigh. Her role was to provide input to the property lawyers on planning and environmental risks and negotiate the clauses relating to such issues.

Coombes Property Group – Advised Coombes Property Group and Mirvac on the planning proposal and voluntary planning agreement for 505 George Street Sydney which if constructed will be the tallest residential tower in the Sydney CBD.

Xstrata – For over 3 years Penny provided advice in relation to the West Wallsend, Ravensworth, Baal Bone and Glendell mines including advice on securing planning approvals, EPBC Act approval requirements, water licensing, compliance with EPA licences, responding to EPA investigations and defending EPA prosecutions. For each large mine expansions Penny was involved in reviewing and advising on draft environmental assessments with the consultant team prior to lodgement with the Minister. Penny also advised on the Statement of Commitments and biodiversity offset strategies.

Eastwood Mall – Penny advised Yuhu on its development application for the redevelopment of the Eastwood Shopping Mall precinct including the clause 4.6 objection and voluntary planning agreement.

Elanor and Dexus – Penny acted for Elanor Investments on its environment and planning due diligence for the purchase of Auburn Shopping Central and for Dexus on the purchase of Sturt Mall in Wagga Wagga and gave planning advice on Tweed Shopping Centre. The due diligence components included consideration of contamination risks, development potential and constraints on existing operations.

NSW Government. Penny provided planning law advice in relation to the strategy for divestment of properties in a confidential location. Her role included advising on subdivision, servicing and infrastructure upon subdivision and managing heritage constraints.

Gannet Developments – Advises Gannet Developments on its residential flat building and boarding house developments on the northern beaches. Acted in multiple Land and Environment Court appeals all of which (excluding one modification and one DA) were settled at conciliation conferences.

Camellia– Penny acted for a landowner on the remediation and divestment strategy of land at Camellia. The land was listed on the significantly contaminated land register and was subject to a voluntary management agreement at the time of its disposal.

RSL Lifecare – Penny has provided planning approval advice to RSL Lifecare for its assets at Port Macquarie, Linton and Dee Why.

Grocon – Provided planning advice in respect of the staged approval for the redevelopment of 161 Castlereagh St now called Liberty Place and the ANZ headquarters including advice on transitional

provisions in the local environmental plan, modification powers, floor space ratio and permissibility for certain uses.

Pagewood contamination – Represented a developer landowner in relation to an appeal by a former owner in respect of a management order issued by the EPA for the remediation of contaminated soil and groundwater. The appeal was resolved by the parties resulting in a voluntary remediation agreement.

Ecologically sensitive land– Provided planning advice in relation to a community title subdivision adjoining a National Park at Seven Mile Beach near Forster. The site was ecologically sensitive and subject to State and local planning controls. Penny advised on the drafting of the planning agreement and the proposed controls in the draft amendment to the LEP and reviewed the various environmental management plans submitted to support the development and ensuring ongoing commitments with respect to environmental protection.

Maritime NSW (as it then was) – advised on planning approval issues, its duty as a landowner and conducted defences of numerous appeals in the Land and Environment Court arising out of Maritime's refusal or deemed refusal to grant development consents for various developments below mean high water mark on Sydney Harbour.

Existing use rights – provided numerous advices on existing use rights including evidence, expansion and rebuilding. This has been for a range of premises including tourism, service stations, registered clubs, fruit shops and recreation facilities.

Industrial – acted for Walker corporation in its planning approvals for Erskine Park, for Crown equipment at Smithfield and for Dintel at Kemps Creek. Advised on numerous acquisitions of industrial properties for Dexis including advice on planning and environmental risks e.g. The Grounds at Alexandria.

Residential – acted for two landowners in Ku-ring-gai Council in relation to applications for demolition and construction of a dwelling in a heritage conservation area and subdivisions and dual occupancy of a heritage item. Advice has also been given on greenfield residential subdivisions in Moss Vale, Muswellbrook, Huntlee, Bonnyrigg and Wilton.

Heritage – have advised on numerous matters with heritage significance including proposals relating to the former post office at Potts Point, St John's Anglican Church at Darlinghurst, an Islamic school, Australian Technology Park, Morpeth House, a boarding house in Stanmore, a former Commonwealth bank branch in Dee Why

Retirement villages – provided advise to Lend Lease Primelife on its retirement village development which incorporated a heritage item being Morpeth House. The development involved a heritage agreement with the heritage Council of NSW to ensure the maintenance of the heritage item in perpetuity. Advice has also been provided in relation to a Becton development in Wahroonga, Aevum (now Stockland) developments at Killara and Ashfield and a proposed development in the Southern Highlands.

Optus – I provided advise to Optus on numerous telecommunication planning approval issues relating to the rollout of their mobile network.

Personal Directory Rankings/Awards

Listed as a recommended lawyer in Asia Pacific Legal 500 for 2017 in real estate.

Listed as an expert in Planning and Environmental Law in Best Lawyers for 2014-2020.

Penny is also listed as a Leading Planning and Development Lawyer and Recommended Environment and Climate Change Lawyer– NSW in Doyle's Guide to the Australian Legal Profession.

Penny received a commendation at the Urban Development Institute of Australia NSW Women in Leadership Awards for Excellence in 2015 and a Distinguished Service Award from Urban Development Institute of Australia NSW in 2018.

Appointments/Committees

Sydney City Council Local Planning Panel (Alternate Member)

Law Society of NSW Planning and Development Committee

Urban Development Institute of New South Wales Planning Policy Committee

Radiation Advisory Council, expert member (lawyer)

Presentations and Publications

“Development appeals and reviews” University of NSW Continuing Legal Education Department program, 2014

“NSW Regulatory Framework for CSG and its limitations” CleanUp 2013, 5th International Contaminated Site Remediation Conference

“Biodiversity offsetting Policy” Akolade’s 3rd Environmental and Planning Law Forum, Sydney, October 2013

“Lessons from objector merit appeals to the Court” Legalwise Seminars, Sydney, September 2013

“Managing risk: obtaining DA approval” Urban Development Institute of Australia, 2013

“Contaminated Land Law and Waste” Legalwise Seminars, Sydney 2013

“Environmental Regulation Issues for valuation and management of properties” Australian Property Institute, 2013

“Contaminated Land: The Original toxic Asset” Australian Property Institute

“Environmental Enforcement: Recent legislative updates and case law” Legalwise

“Environmental Compliance: issues and Opportunities” to Anglo Coal Australia Safety and Sustainable Development Conference

“Taking Control of Development Sites” to Grant Thornton, Deloitte and Ernst & Young

“Conducting Planning Appeals in NSW” NEER Seminars, Continuing Education for the Management of the Built Environment”

“Clause 4.6 objections” Planning Institute of Australia, 2019, 2020

Australian Environment Review Volume 27 No. 5 2012 “Climate change considerations in environmental impact assessment in Victoria, NSW and Queensland, co-author

Australian Environment Review 2012 “New obligations relating to pollution incidents and publishing environmental monitoring results in New South Wales”

Australian Environment Review 2011 “Part 3A of the NSW Planning Act to be repealed and replaced with state significant development and infrastructure regime”.

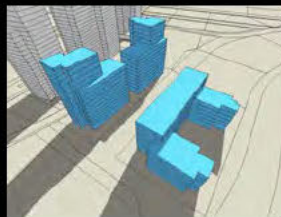
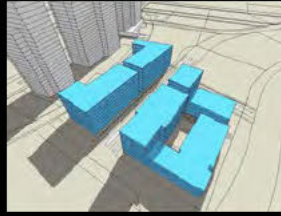
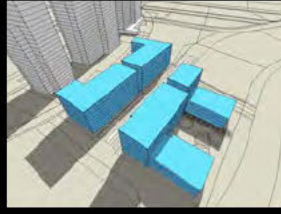
Australian and New Zealand Property Journal 2010 “The original toxic asset: contaminated land”

Australian Construction Law Bulletin, 2006, “End to retrospective construction certificates in NSW creates new risks”

Keeping Good Companies, Journal of the Chartered Secretaries Australia Ltd, August 2003 “Clayton consent: when is a development consent not a consent?”

Local Government Reporter, December 2002 “Adjoining land owner’s right to access a public road held to be a compensable ‘interest in land’”

Law Society Journal, September 2002 “Property owners can claim compensation if an adjoining public road is resumed”.



brendan randles architect



BRENDAN RANDES - PROFESSIONAL BACKGROUND

I have a degree in Architecture from the UNSW (honours, first class), a Masters of Urban Design from the Polytechnical University of Catalunya (UPC) in Barcelona and teach urban design at a senior and masters level at the UNSW; this reflects my genuine interest in the City, the culture of Urban Design, in the design quality of new building proposals, in landscape and the public domain, in sustainability and the environment and residential innovation. I have designed large buildings and residential environments locally and internationally. This gives me a key insight into the nature of development, the environment, local authorities, feasibility, sustainability, structure, construction detail and developmental objectives. It has also given me a keen knowledge of the aims and objectives of local council policies, the various LEPs for each area in which I work, development control plans and the many policies and factors that determine built form throughout a broad range of local government areas.

After many years working for major architectural firms in Sydney, Barcelona, Palermo and Berlin, I was the founding Director of the urban design and architectural firm Randles Hill, which became Randles Straatveit Architects in 2001. This firm successfully completed many projects of all scales locally and internationally, which included dwellings, retail, apartment buildings, residential complexes and large master plans (eg. The city centres of Wellington and Manukau, New Zealand). As director of the firm, I was not only responsible for all major decisions regarding design, documentation, management, employment, property and finance, I also consulted with and presented projects to private and public clients throughout Australia and New Zealand. Please see selected projects below.

I now run my own architectural and urban design consultancy specializing in large-scale architectural and urban design. In this role, I provide urban design advice and design large mixed use projects and competitions for commercial firms; represent Councils on court matters and Section 34 conferences; and teach urban design at Masters level at the University of New South Wales. I am a member and sometimes Chairperson of design review panels at St George (which encompasses Hurstville, Kogarah and formerly Rockdale local government areas), Sutherland Shire, the Parramatta Design Excellence Panel and Wollongong. I am therefore familiar with the broader aims of design panels as well as the specific procedures, requirements and conduct of design review and independent and assessment panels (IHAP). I am a member of the Planning Panel (formerly IHAP) at Wollongong City Council.

Apart from designing large projects, my day to day professional life gives me great experience and insight into design constraints, successful design strategies, local codes (such as Sepp 65 and the ADG), industry norms, performance standards and environmental performance throughout the metropolitan area. I am a registered architect in NSW (Number 6152) and am a respected member of the professional community. My skills and experience include :

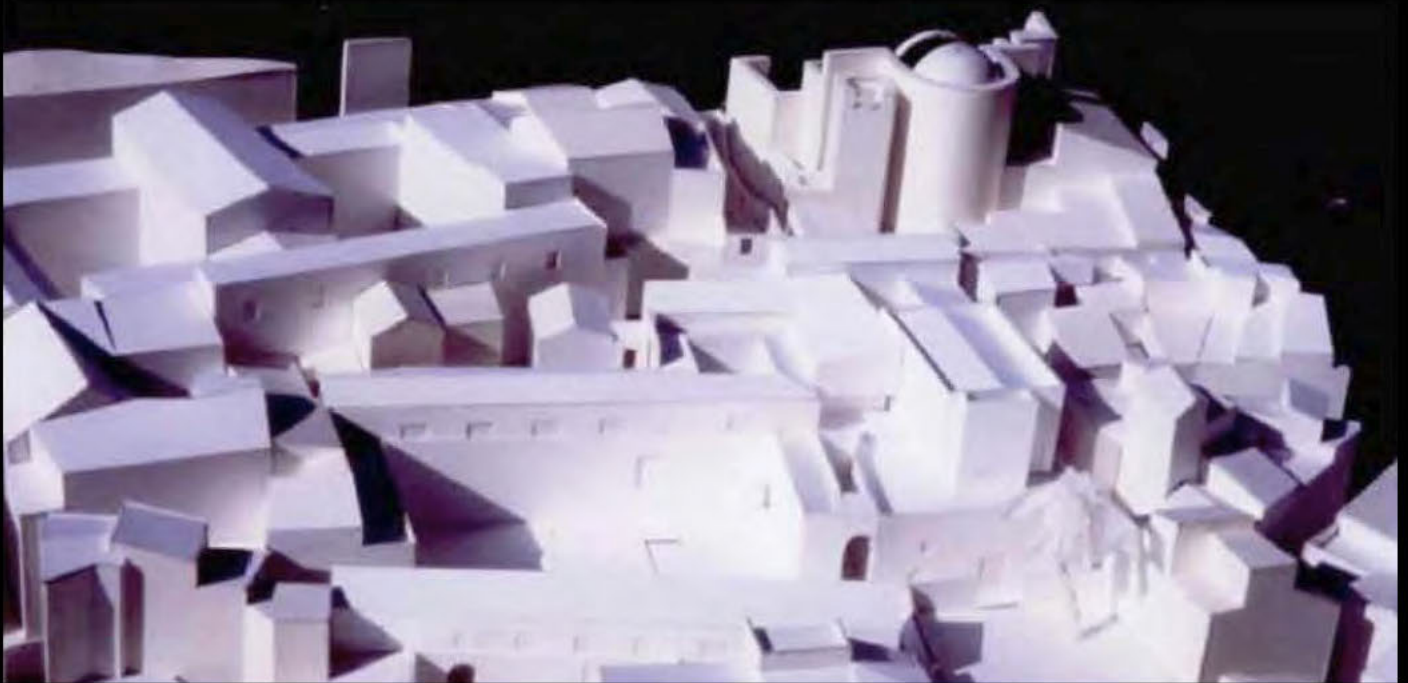
- Bachelor of Architecture, Honours (First Class) UNSW, 1989
- Masters of Urban Design, UPC Barcelona, 1996
- Invited to work with Alvaro Siza Vieira on a town reconstruction project in Sicily, 1992 - 3
- Invited to teach architecture at the University of Palermo, Italy, 1992 -3 and 1996
- Established Randles Hill Architects, 1994 (Randles Straatveit Architects, 2001)
- Numerous large scale projects for public and private clients, locally and overseas (many published)
- Teaching architectural and urban design at each of Sydney's universities for the last 20 years
- Member of the St George Design Review Panel and Parramatta Design Excellence Panel
- Member and Chairperson of the Sutherland Architectural Review and Advisory Panel (ARAP)
- Member of the Wollongong and Bayside Independent Hearing and Assessment Panels (IHAP)
- Currently teaching urban design with Professor James Weirick at UNSW
- Invited jury member on various large scale residential competitions
- First Place, major mixed use building, Harris St Sydney (COS Design Excellence – with Architectus)
- First Place, residential building, Epsom Road Zetland (COS Design Excellence – with Architectus)
- Chairperson of Sutherland ARAP and Wollongong Design Review Panels
- Expert for Wollongong City Council for numerous Court matters and Section 34 conferences
- Invited expert to design juries for numerous design competitions

I have been the recipient of architectural and urban design awards (the most recent being industry and PIA awards for Affordable Housing at North Eveleigh – with Architectus, for whom I have undertaken a number of large scale projects in Canberra, Sydney and China in the last five years). As project architect, I have won two large City of Sydney residential design competitions in the last few years (Harris Street Ultimo – now completed and Epsom Road Zetland), demonstrating a high level of design skill, a thorough understanding of design standards and controls and a capacity to explain complex ideas.

APPENDIX 1

CURRICULUM VITAE

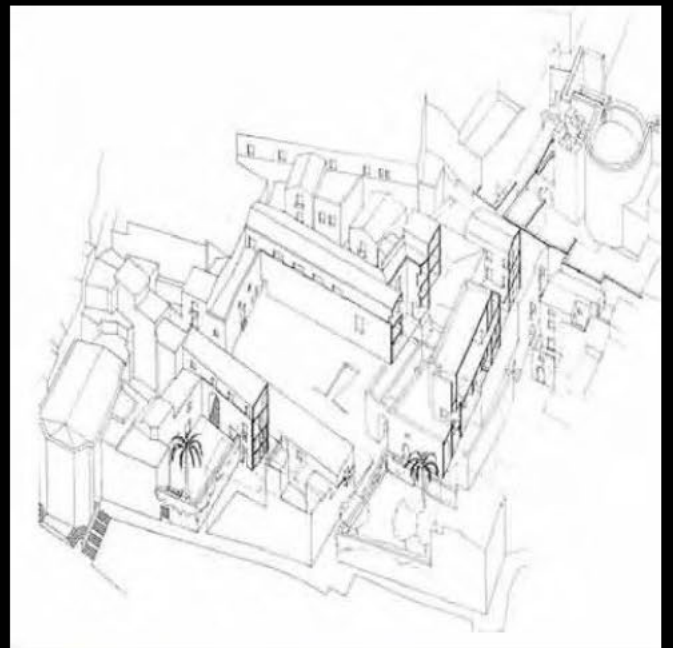
HSC	St. Kevin's College, Melbourne	1978
Bachelor of Architecture	University of New South Wales	1989
	Honours (First Class) Final Project: East Darling Harbour Urban Renewal	
Master of Urbanism	Universitat Polytechnica de Catalunya, Barcelona	1991 – 3
	"Periphery As A Project" Professor Manuel de Sola-Morales, Director	
	Major Urban Projects include Alexanderpolder, Rotterdam (Manuel De Sola-Morales) Frankfurt Port, (Enric Miralles) Princeton, USA (Adrian Geuze, Willem Jan Neutelings) Llobregat Delta, Barcelona (Joan Busquets, Christian Devilliers) Eastern Venice region, Italy (Luciano Semerani) Antwerp periphery (Marcel Smets)	
	Written texts include Americas Middle Landscape (or Peter Rowe, Harvard) Berlin Wim Wenders representative city (or Rancizka Bollerey, Del t) New Centrality and Representation (or Pier Luigi Nicolini, Milano) Hong Kong diet and urban ecology (or Martinez-Alliez, Barcelona) Dubai an urban project in the UAE (or De Sola-Morales, UPC)	
Sydney	Denton Corker Marshall Architects	1988 – 90 Student Architect
	Paul Berkemeier Architects	1988 – 90 Graduate Architect
Barcelona	Serra Vives Architects	1991 Senior Architect
Palermo	Alvaro Siza Vieira (Porto) + Roberto Collova (Palermo) Architects in Collaboration	1992 –3, 1996 Senior Architect
Berlin	Birgitt Welter Architect	1993- 4 Senior Architect
Sydney	Randles Hill Architects (former partnership)	1994 – 2001 founding partner, architect and urban designer
	Randles Straatveit Architects P/L	2001 – 2013 Director
	Brendan Randles Architect	Current Principal
	Projects	large scale residential large scale urban design and masterplanning detached houses design review and independent hearing panels court and section 34 conferences
Design Review Panels	Sutherland Shire Council (ARAP) Georges River Council Parramatta (DEAP) Wollongong City Council	Panel Member and Chairperson Panel Member Panel Member Panel Member and Chairperson
IHAP	Wollongong City Council Bayside Council	Panel Member Panel Member
Teaching	Masters of Urban Design + Development, UNSW Final Year Landscape, UNSW Final Year Architecture, UNSW Final Year Architecture, University of Sydney 4th Year, University of Palermo	Lecturer/ tutor, current Lecturer/ tutor, 2006 – 12 Lecturer, 2007 tutor, 2004 tutor, 1994, 2001
Expert Witness	Section 34 Conference, Wollongong Section 34 Conference, Wollongong	May 2017 August 2017



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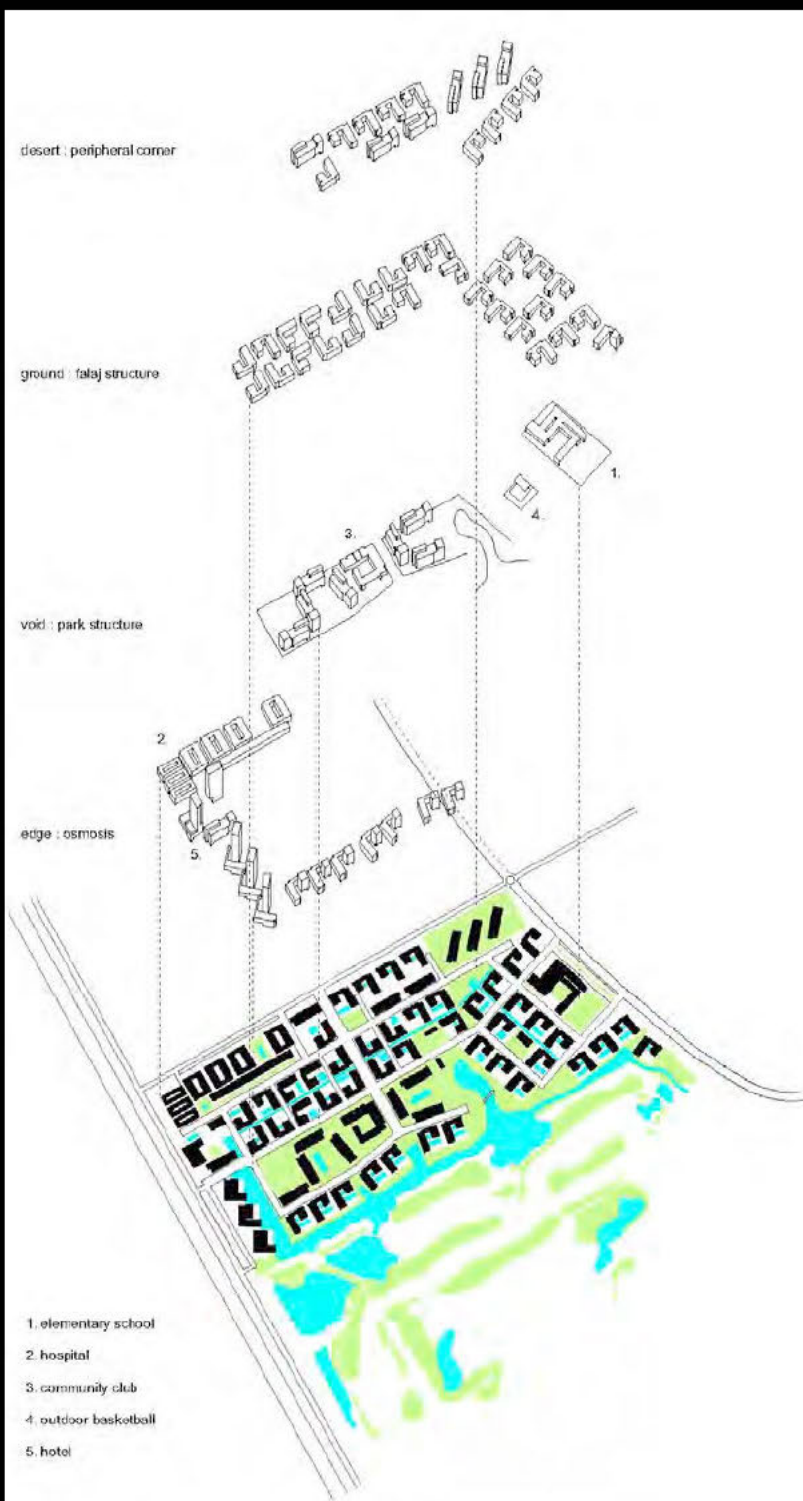
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selection of european work experiences (1992 - 95)



duba (masterplan)



eastwood (study mode)



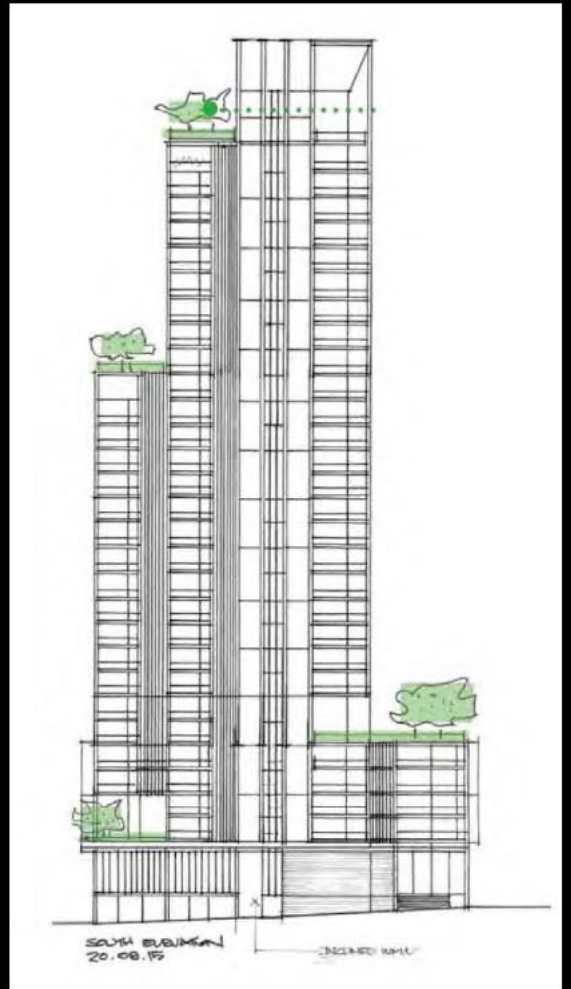
merry beach (tw gh ght shot)



b acktown (mixed use)



north eve e gh affordab e hous ng - bu t



meadow bank apartments - compet t on



k ngston foreshore ACT - bu t



macquar e park - n documentat on

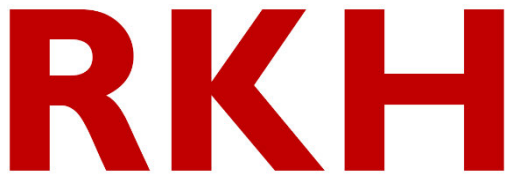


harr s st - compet t on first pr ze - nominated 2020 AIA Awards



epsom road - compet t on first pr ze - n documentat on

selection of residential projects designed for architectus (2014 - 20)



ROMEY.KNAGGS HERITAGE

PETER ROMEY
DIRECTOR



EXTERNAL ROLES

Expert Member, City of Sydney & Randwick City Council Local Planning Panels

Convenor Australia ICOMOS World Heritage Advisory Committee.

Former Member, NSW Heritage Council Approvals Committee.

Former Member, Tasmanian Heritage Council.

Historic Environment Editorial Committee (Journal of Australia ICOMOS).

Deputy Chair & Board Member, AusHeritage.

Member, University of Sydney Master of Heritage Conservation Advisory Committee.

EXPERT WITNESS

3-5 Lynn Ave, Point Frederick—Client: Central Coast Council

28a Water Street, Wahroonga—Client: Mr Adam Frith.

48 Dudley Street, Coogee—Client: Norton Rose Fulbright, for Randwick City Council.

19 Pine Avenue, Little Bay—Client: Marsdens Lawyers, for Randwick City Council.

35 Water Street, Wahroonga*—Client: Storey & Gough, for Bellevue Projects.

114–116 Rooty Hill Road South, Rooty Hill*—Client: Landerer & Co., for Universal Property Group.

106–108 Redfern Street,

INTRODUCTION

Peter has had more than 30 years’ experience in most aspects of heritage conservation, working in consultancy firms, government organisations and as a heritage site manager.

Peter specialises in the provision of strategic input into the development and management of heritage buildings and places. Peter has also participated in many cases at the Land and Environment Court as an expert witness, and in undertaking peer reviews of heritage reports.

Prior to establishing Romey.Knaggs Heritage in 2016, Peter was for eight years a Partner at GML Heritage. Between 1999 and 2006 he was the Director of Conservation and Infrastructure at the Port Arthur Historic Site in Tasmania. He has also held senior heritage posts at the City of Sydney, the NSW Heritage Branch and as an architect in private practice.

HERITAGE ADVICE PROJECTS

Central Coast Conservatorium of Music, Heritage Impact Assessment and Heritage Advice—Client: CCCoM

Hoddle Grid Melbourne Project—Client: Context for Melbourne City Council.

499-501 Kent Street, Sydney, Heritage Peer Review—Client: Oakstand.

St Paul’s Cathedral, Melbourne, Heritage Advice—Client: Root Partnerships.

Oxford St 43-53, Epping, Heritage Peer Review—Client: Currie & Brown.

Davistown & Empire Bay Wharves, Heritage Impact Assessment—Client: Central Coast Council

The Entrance Ocean Pools, Heritage Impact Assessment—Client: Central Coast Council.

Wynyard Place Project, Sydney, Heritage Impact Assessment and Heritage Advice—Client: GML Heritage.

Munn Street Stores, Millers Point, Heritage Advice—Client: GML Heritage.

Former Bonds Spinning Mills Redevelopment Project, Pendle Hill, Heritage Advice*—Client: Dyladam.

Central Park (former CUB Brewery), Chippendale, Heritage Impact Statement, Heritage Advice*—Client: CUB & Frasers.

Common Ground Sustainable Housing Project, Heritage Impact Statement, Heritage Advice*—Client: Grocon and Housing NSW.

Commonwealth Bank, Martin Place, Sydney, Due Diligence Advice*—Client: Savills Project Management.

ANZ Bank, Martin Place Heritage Impact Statement, Heritage Advice*—

Redfern*—Client: Colin Biggers & Paisley, for Mr Randolph Griffiths.
10 Victory Street, Clovelly*—
Client: Marsdens Law Group, for
Randwick City Council.

40 Marcel Avenue, Randwick*—
Client: Marsdens Law Group, for
Randwick City Council.

12-28 Parramatta Road, Summer
Hill*—Client: HWL Ebsworth, for
Prouds Jewellers

232 Macquarie Street, Hobart
(Tasmanian Resource Management
and Planning Appeal Tribunal)*—
Client: Hobart City Council.

Pasadena Hotel, Church Point*—
Client: Boston Blythe Fleming.

Yarralumla Brickworks, Canberra
(ACT Civil and Administrative
Tribunal) (Preliminary Opinion)*—
Client: Clayton Utz.

119–212 Queen Street, Woollahra
(Preliminary Opinion)*—Client:
Luise Elsing.

1 Lawrence Road, Kenthurst*—
Client: Hills Shire Council.

EMPLOYMENT

Director, Romey.Knaggs Heritage,
2016 – Present.

Partner, GML Heritage, 2008–2016.
Senior Associate and Team
Manager, GML Heritage, 2006–
2008.

Director, Conservation and
Infrastructure, Port Arthur Historic
Site, 1999–2006.

Manager, Heritage, City of Sydney,
1992–1999.

Senior Heritage Architect, Heritage
Branch, NSW Department of
Planning, 1989–1992.

Principal (sole practitioner), Peter
Romey, Architect, 1987–1989

*GML Heritage projects

Client: Charter Hall.

WestConnex Parramatta Road Revitalisation Project, Thematic History*—
Client: Urban Growth NSW.

REVV Site, Pyrmont, Heritage Impact Statement and Heritage Advice—
Client: Citta Property Group.

Intermodal Freight Terminal Project, Moorebank, Peer Review of European
& Aboriginal Heritage Impact Assessments—Client: Department of Finance
& Deregulation.

MAJOR INFRASTRUCTURE PROJECTS

Metro West Project, Heritage Advice—Client: GML Heritage.

WestConnex Stage 3, Heritage Advice—Client: GML Heritage.

Sydney Metro Project, Heritage Advice—Client: GML Heritage for Cox
Richardson/Hassell/Parsons Brinckerhoff/AECOM.

Sydney CBD and South East Light Rail Project, Heritage Impact Assessment
and Heritage Advice*—Client: Parsons Brinckerhoff.

North West Rail Link, Sydney, Heritage Impact Assessment and Heritage
Advice*—Client: AECOM.

WestConnex Project Stage 1B, M4 East, Sydney, Heritage Impact
Assessment and Heritage Advice*—Client: AECOM.

Canberra Capital Metro Project, Preliminary Heritage Assessment and
Heritage Advice*—Client: Parsons Brinckerhoff.

Parramatta–Epping Rail Link Preliminary Scoping Study, Heritage Advice*—
Client: Transport for NSW.

Western Express Program and City Relief Line, Sydney, Heritage
Advice*—Client: Transport for NSW.

Sydney Metro Network Stage 2 (Central to Westmead), Heritage
Advice*—Client: Sydney Metro Authority.

Sydney Metro Network Stage 1 (Rozelle to Central), Heritage Advice*—
Client: Sydney Metro Authority.

CONSERVATION MANAGEMENT

Kangaroo Bluff Historic Site (Tas.) HAMP—Client: Clarence City Council.

Sydney Harbour Bridge, Conservation Management Plan—Client: NSW
Roads and Traffic Authority.

Munn Street Stores, Millers Point, CMP—Client: GML Heritage.

Museum Station, Sydney, Conservation Plan*—Client: Transport for NSW.

Commonwealth Offices Building, Melbourne, Conservation Plan*—Client:
Department of Finance & Deregulation.

HMAS Penguin, Balmoral, Heritage Management Plan*—Client:
Department of Defence, Australian Government.

Royal Tasmania Botanical Gardens, Conservation Management Plan*—
Client: Royal Tasmania Botanical Gardens.

Millers Point Properties, Sydney, Conservation Management Plans and
Strategies*—Client: NSW Department of Housing.

Legion House, Sydney, Conservation Management Plan*—Client: Grocon.

MARCUS TRIMBLE

Academic Qualifications

B.Arch (Hons I), Sydney University 2002

Bsc.(Arch) Sydney University 1999

Professional Affiliations

Royal Australian Institute of Architects

NSW Architects Registration Board, Registration #7626

Scholarships, Fellowships and Awards

- Byera Hadley Traveling Scholarship 2010
- First Class Honors 2002
- Royal Australian Institute of Architects Graduate Prize for outstanding proficiency in Architecture 2002

Teaching Experience

- Design Tutor, UTS 3rd Year Program, 2015
- Design Tutor, UNSW 2nd Year Program, 2011, 2012
- Design Tutor, USYD Graduate Studio, 2009
- Design Tutor, UNSW 3rd Year Murcutt Studio, 2007, 2009
- Design Tutor, UNSW 2nd Year Program, 2006
- Design Tutor, Sydney University, 2003, 2004, 2005
- Professional Practice, UTS, 2012-2014

Professional Experience:

Bennett and Trimble

- Commercial Buildings Design Guide, DPIE 2021 - ongoing
- Complying Development Code - Industrial Buildings, DPIE 2020
- Carlingford West Public School Masterplan, SINSW 2019 - 2020
- Cumberland High School Masterplan, SINSW 2019 - 2020
- Rouse Hill High School Concept Masterplan, SINSW 2019
- Epping South Public School, Site Capacity Study and Concept Options, SINSW, 2019
- Parramatta North Public School, Capacity Study and Concept Options, SINSW, 2019
- Parramatta East Public School, Capacity Study and Concept Options, SINSW, 2019
- 4 Schools Concept Masterplans (Trance 2 and 3 Metro West), SINSW, 2018 - 2019
- Wentworth Point Community Centre and Childcare Facility 2018- 2019
- Devonshire Street Mixed Use Development, 2014 - 2020
- Macquarie University Property Offices, 2018 -
- Epping Developable Lands Concept Plans, Sydney Metro, 2017
- Australian Peacekeeping Memorial, 2008-2017
- Seymour Centre Everest Theatre Upgrades, 2016
- Bank Street Commercial Marina and Temporary Facility, 2017
- Sans Souci Apartments, 2017
- Kensington to Kingsford Design Competition First Place, 2016
- Bays Precinct, Bays Market District Site 2 Capacity Study, 2016
- Bays Precinct, Bank Street District Master Plan, 2016
- Cudgegong Developable Lands Concept Plans, Sydney Metro, 2016
- Volvo Headquarters and Distribution Centre, Brisbane, 2015-2016
- NSW Secondary Schools Entry Renewal Pilot Program, 2015

- 74 Church St Parramatta Masterplan and Planning Proposal, 2015
- Carringbah Town Centre Masterplan and Concept Studies, 2015
- Lidcombe Town Centre Concept Studies, 2015
- Volvo Workplace Accommodation Review, 2014 - 15
- New Public School Facade, Cammeray, 2014 - 15
- Macquarie University Cultural Facilities, 2014
- Sydney University Architecture Homebase Studios, 2014
- William Lane Warehouse, 2013-ongoing
- Eve St Apartment Competition (with SJB), 2014
- Green Square Park and Pool Competition, 2014
- Newcastle CBD Entertainment Precinct Redevelopment, 2014
- Macquarie University Social Learning Space, 2013-2014
- Seymour Centre Masterplan and Refurbishment, 2011-2014
- Devonshire Street Residential Development, 2014 - ongoing
- Epping Town Centre Masterplan, 2013 - 2014 (with Grimshaw)
- Tennyson Masterplan, North Ryde, 2013 (with Grimshaw)
- Brisbane Airport Property Masterplan, 2011-12
- Riverview House, 2009 - 2014
- Paddington Terrace, 2011-2013
- SCAF Fugitive Structures Pavilion Competition, 2013
- Bronte House, 2012 - ongoing
- Student Housing Masterplan, University of Newcastle, 2010-2011 (with Space.Logic)
- Institute for Energy and Resources Masterplan, University of Newcastle, 2010-2011 (with Space.Logic)
- Gold Coast Cultural and Civic Precinct Masterplan, 2009 (won in competition)
- Northbourne Avenue Housing Competition, Canberra, 2011
- Parramatta River Cultural Precinct Competition, 2011
- Kai Tak Hospital Masterplan, Hong Kong, 2010 (with Studio Nield)
- Queen Elizabeth Hospital Redevelopment, Hong Kong, 2010 (with Studio Nield)
- Rose Bay Roof, 2010
- Marrickville House, 2010
- Hurlstone Park House, 2010
- Maroubra House, 2008-09
- Cardboard Cubby House, 2008
- Elizabeth Bay Apartment, 2007-08
- Watsons Bay House, 2007-09

BVN

- UNSW L5 Building, 2005
- UNSW Campus Asia Masterplan, Singapore, 2005
- Carlton and United Breweries Built Form and Urban Guidelines, 2004-05
- Milsons Point, Alfred St Development, 2002-2007, \$50M
- Venice Football Stadium, Italy, 2004-06
- Hurstville Link Building, 2007

Lahz Nimmo Architects

- Student Architect 1999-2001

Articles

27/06/09	Mark Magazine	Durbach Black Practice Review
21/01/07	Mark Magazine	O'Connor Houle - Heide Extension Review
23/04/07	Architecture Bulletin	AIA National Conference Review
10/10/0	Architecture Review	Abundance Venice Bienale Review
08/11/07	Dwell	David Langston Jones - Alexandria Houses Review
07/04/08	Monument	Marsh Cashman Kooloos - Longueville House Review
03/06/08	Monument	Chenchow Little - Bronte House Review

23/09/08	Dwell	Zulaikha House Review
29/04/09	Architecture Review	Welsh Major - Redfern House Review
26/05/09	Architecture Australia	Lahz Nimmo - Armory Wharf Review
05/06/09	Monument	TZG - Paddington Reservoir Review
29/07/09	Monument	Neeson Murcutt - Whale Beach House Review
24/08/09	Architecture Australia	Urban Islands Review
17/11/09	Artichoke	Hassell - Leo Burnett Review
24/11/09	Monument	Terroir Practice Profile
13/01/10	Architecture Review	Terroir - Burnie Maker's Workshop Review
15/03/10	Houses	Mac Interactive - Redfern House Review
23/03/10	Architecture Australia	Barangaroo Report
18/08/10	Volume/Archis	Megaexterior
12/11/10	Architecture Australia	UTS Masterplan Review
10/01/11	Architecture Australia	The Shape of Things to Come Exhibition Review
12/05/11	Topos	Barangaroo Masterplan Review
26/08/11	Houses	Anthony Gill - Surry Hills House Review
17/12/11	Architecture Australia	Glenn Murcutt Interview

Lectures prepared and presented

11/10/07	AIA Curated Art and Architecture Talks
01/05/09	Parralaxed - AIA National Conference Presentation
06/07/09	Re:Discuss - SONA Conference Lecture
07/07/09	Re:Member - SONA Conference Lecture
14/08/09	Architecture Australia Roundtable on Writing, QLD
19/08/09	Newcastle University Lecture
01/09/09	COFA - Pathways to Practice Lecture
17/09/09	UTS - Architectural Writing Lecture
30/03/10	Monolithic - University of Queensland Public Lecture Series
04/08/10	Adelaide University Public Lecture Series
22/03/11	AIA Tusculum New Media Forum
09/08/11	University of Newcastle Public Lecture Series
11/04/12	AIA Tusculum Emerging Architects Forum

Annelise Tuor



Qualifications and affiliations

Bachelor of Science (Architecture), University of Sydney

Bachelor of Architecture, University of Sydney

Master of Urban and Regional Planning, University of Sydney

Mediation, Australian Commercial Dispute Centre

Fellow Planning Institute of Australia

Member Environmental Planning Law Association

Awards

Royal Australian Planning Institute President's Award (1999)

Australian Planning Ministers' National Award for Planning Excellence (2000) "Sydney - Planning for a Living City"

Referees

On request

Career summary

I was a Commissioner of the Land and Environment Court of NSW from 2002 to October 2016. During this period I conciliated and/or determined numerous appeals on a range of development matters with different levels of complexity and controversy.

Prior to my appointment as a Commissioner, I had been the Acting Director, Development Division, City of Sydney, having worked at the Council since 1994 in various roles. I managed the assessment of major development proposals and the preparation of planning policies, including the implementation and comprehensive review of the City Plan for which I was jointly awarded the Australian Planning Institute President's Award (1999) and the Australian Planning Ministers' National Award for Planning Excellence (2000). I have also worked in various branches of the Department of Planning and as a policy advisor to the NSW Minister for Planning and Environment. I began my career in architecture and then as a planner in private enterprise.

I am currently a member of the NSW Independent Planning Commission and Chair of the Coastal Council of NSW. I am the Chair of Woollahra and Randwick Local Planning Panels and an expert member on a number of planning panels.

I hold university degrees in both architecture and planning and qualifications in mediation. My experience in planning and environmental management is wide ranging, with particular expertise in statutory and strategic planning, urban design, heritage, planning law, research as well as management, decision making and dispute resolution.

Professional employment

2017 – Present	Member - NSW Independent Planning Commission - Sydney North Planning Panel (Northern Beaches Alternate Member) - Northern Beaches, Waverley, Inner West and North Sydney Local Planning Panels - Chair Woollahra, Randwick Local Planning Panels and Alternate Chair Waverley Local Planning Panel (from March 2018) - Chair NSW Coastal Council (from May 2020, member from 2018)
October 2002 - October 2016	Commissioner Land and Environment Court of NSW
June 2001 - January 2002	Acting Director Development Division, City of Sydney
1994 - 2002	Deputy Director Development Division, City of Sydney Manager Planning Policy, City of Sydney Manager Development and Conservation, City of Sydney Area Manager Development and Conservation, City of Sydney
1988 - 1994	Specialist Architect/Senior Architect/Acting Deputy Manager Heritage Branch, Department of Planning
1986 - 1988	Specialist Urban Designer Urban Design Unit, Department of Environment and Planning
1985 - 1986	Assistant Policy Adviser Office of the Minister for Planning and Environment
1985	Executive/Technical Assistant to Director Department of Environment and Planning
1984 - 1985	Assistant Town Planner/Assistant Specialist Sydney Central Branch, Department of Environment and Planning
1984	Planning Assistant Wellings Smith and Byrnes
1983	Architect/Planner Davenport, Campbell & Partners
1983	Part Time Lecturer University of Technology
1982 - 1983	Architect/Planner (Student position) DCP McInnis Rigby
1980 - 1981	Architectural Assistant (Student position) RIAG Luzern Switzerland
1979 - 1980	Architectural Assistant (Student Position) Government Architects Branch DPWS

Dispute resolution and development decision making

Resolve appeals under the Land and Environment Court Act through hearings, conciliation conferences and other dispute resolution measures. Interpret Acts, statutory planning instruments and policies. Understand and evaluate evidence of experts and legal submissions. Facilitate amendments to applications to assist parties to reach agreement and, where this is not possible, adjudicate the dispute and clearly explain reasons for a decision in published judgments. Determine a wide range of matters with different levels of complexity and controversy in a timely and efficient manner. Ensure that the evidence of both parties, as well as objectors, is given appropriate weight and considered in a professional, legally correct, procedurally fair and respectful manner. Significant appeals include:

- Waldrip v Lake Macquarie City Council and Johnson Property Group Pty Ltd [2016] NSWLEC 1365 - third party appeal of designated development for water recycling facility
- Dellara Pty Ltd v Minister for Planning and Penrith City Council [2012] NSWLEC 1186 - appeal against the Minister for Planning's refusal of a Major Project under Part 3A of the EPA Act for a waste and resource management facility that attracted over 10,000 submissions.
- Urbis Pty Ltd v Inner West Council and Transport for NSW [2016] NSWLEC 1444 - development application for the redevelopment of the Balmain Leagues Club site
- Vision Land Glebe Pty Ltd v Council of the City of Sydney [2016] NSWLEC 1488 - staged development application for the concept redevelopment of the Bidura Childrens Court

Determine development applications under delegated authority of councils, Minister, Heritage Council and as a chair/expert member of planning panels, including state significant development as a Commissioner of the Independent Planning Commission. Recent applications include:

- Aloysius College, Kirribilli
- Orange Grove Solar Farm, Gunnedah
- Bayview Golf Course - infill seniors housing
- 351-353 New South Head Road, Double Bay - residential flat building
- 145 Hall St, Bondi Beach - boarding House

Policy and Research

As chair/expert member of planning panels provide advice to councils/Minister on planning proposals including:

- 55 Aird St, Parramatta
- Ralston Street, Belrose
- Amendment to Woollahra LEP - local character areas
- War Memorial Hospital, Waverley

Manage the strategic, urban design, heritage, economic and transport planning framework of City of Sydney through:

- City Plan comprising: Central Sydney Local Environment Plan 1996, Development Control Plan 1996 and Heritage Local Environmental Plan 2000.
- City Plan amendments including:
 - design excellence and competitive process
 - Heritage floor space system
 - Visitor and tourist accommodation and residential amenity
- Annual development monitoring report (1997-2001): Statistical information and analysis of development trends, including residential, commercial, visitor accommodation and heritage floor space
- Land use and employment survey (1997 and 2002): Census of commercial floor space, use and employment
- Post occupancy survey of Ultimo/Pymont and Central Sydney: Survey of residents in recent developments
- Review of Section 94 and Section 61 contributions plans

Skills and selected projects

Urban design

Prepare and manage urban design studies/masterplans/guidelines including:

- Model design competition brief
- Small sites study
- Special areas study
- Elizabeth McArthur Bay Masterplan
- Town Hall precinct study
- Regent Street Urban Design Study
- Wattle Street Urban Design Study
- Site-specific studies such as former George Patterson site, George Street
- Parramatta Road Urban Design Study
- Bondi Junction Urban Design study

Heritage

Policy Papers including:

- Heritage floor space system
- Discussion paper and technical paper on review of heritage system
- Review of permanent conservation orders and exemptions
- State heritage inventory project
- Economic benefits of heritage

Identification and assessment of significance for heritage Items including:

- Customs House, Sydney
- Grace Building, Sydney
- Albion Place, Sydney

Review of conservation management plans and assessment of applications for heritage items, including:

- Capitol Theatre, Sydney
- GPO, Sydney
- Aberglasslyn House, Maitland
- Kirkbride Block, Rozelle Hospital

Coastal Management

As Chair of Coastal Council, provide advice to the Minister administering the Coastal Management Act on a range of matters including:

- Annual surveys of councils on implementation of the Coastal Management Framework
- Review of the implementation of the Lake Cathie Coastal Zone Management Plan
- Review of Coastal Vulnerability Area mapping

Management

Management of multi-disciplinary teams of up to 70 people, budgets and developer contributions plans. Member of City of Sydney Council's Executive team (as Acting Director Development) during period of organisational change which involved review of Divisional structure and budget to determine appropriate staff resources, core business and level of service in response to proposed amalgamation of Council and implementation of voluntary redundancy programme. Part of Council's senior management team in lead up to the Sydney Olympics.

Attachment C

**Information on Local Planning Panel
Community Representatives**

CURRICULUM VITAE

FEBRUARY 2021

John Michael McInerney

B. Arch (Melbourne), Dip TP (London), LFPIA, FRAIA, AM



AWARDS + QUALIFICATIONS

- 2017 Awarded a Member (AM) in the Order of Australia for significant service to town planning and architecture, to professional organisations, to local government, and to the community.

- 2013 Recipient of the Local Government Association of NSW Lifetime Appreciation Shield for services to the community and local government.

- 2008 Recipient of the Sydney Luker Memorial Medal for “A notable contribution to Town and Regional Planning in Australia”

- 2006 Life Fellow of the Planning Institute of Australia;
Citation reads: “John is an Architect/Planner with around 42 year’s distinguished service to the profession of Planning and to the community. He has held most senior Planning positions in the Cities of Sydney, Melbourne and Canberra. John’s CV stands alone in demonstrating his extensive range of professional roles, publications and services to the profession.

- 2004 Exemplar Award, Year of the Built Environment 2004:
“John McInerney has guided the development of Sydney and Melbourne for more than two decades with exemplary foresight. His work has consistently served the public interest by improving our urban environment through the planning process. He has demonstrated exemplary skill in balancing social and economic objectives in the context of a commitment to achieving good design outcomes for the public domain.”

- 2003 Fellow of the Royal Australian Institute of Architects

- 1996 Fellow of the Planning Institute of Australia

- 1984 Senior Manager Certificate, Australian Administrative Staff College, Mt Eliza

- 1967-1969 Diploma in Town and Regional Planning, Northern Polytechnic, London
Honours thesis on “Historic Preservation in Town Centres”

- 1958-1963 Bachelor of Architecture with Honours in Town Planning, University of Melbourne
Resident, Newman College, Parkville

SENIOR POSITIONS

- 2018 – Expert Member, a number of Inner Ring Council’ local Planning Panels
Advisor to Infrastructure NSW on a number of “Gateway” Reviews

- 2017 Expert Member, Inner West Council Planning Panel

- 2013 – Patron, Walter Burley Griffin Society

- 2013 – 2015 Chair, 10,000 Friends of Greater Sydney

- 2013 – 2015 Board Member, Darling House Aged Care Association Inc

- 2004 – 2012 Councillor, City of Sydney (2004 – 2012) and Deputy Lord Mayor (2004 – 2005)
Council Nominee, Central Sydney Planning Committee (CSPC)
Chair, Strategic Planning Committee

Chair, Traffic Committee
Chair, LEP/DCP Review Committee
Chair, Small Permits Appeals Panel (SPAP)

- 2009 – 2012 Executive member, Local Government Association, NSW
- 2010 – 2012 Board Member, Cooks River Alliance Board
Member, Sydney Water Corporate Customer Council
- 2004 – 2014 Managing Director, Spatial Planning Pty Ltd
- 2002 – 2004 National President of the Planning institute of Australia (PIA)
- 2003 – 2006 Chairman, National Capital Planning and Land Council.
Member, Perisher Design Review Panel
Member, Griffin Legacy Review Committee
- 1999 – 2001 Appointed as Member, Independent Public Hearing Panel – Warringah Council
- 1997 – 2003 Appointed as inaugural Commissioner for Land and Planning, A.C.T.
- 1996 – 2004 Managing Director, City Plan Services Pty Ltd
- 1991 – 1996 City Planner, City of Sydney
- 1985 – 1991 Manager, City Planning and Development, City of Melbourne
- 1974 – 1985 City Architect/Planner, City of Heidelberg, Melbourne

EMPLOYMENT HISTORY

June 2017 – **Planning Consultant**

Various planning and design Consultancies including roles with local planning panels, Infrastructure NSW, and PIDCOCK Architects.

March 2004 – **Managing Director, Spatial Planning Pty Ltd**

June 2017 This company managed the consulting services of John McInerney

March 2004 **Councillor, City of Sydney**

Sept 2012

“John McInerney is an Architect and Town Planner with special interests in transport and heritage. John is committed to overhauling city planning instruments, developing his concept of “Sydney a City of Villages” and implementing an integrated transport strategy with emphasis on light rail and pedestrian/bike paths.” (Extract from Council Year Book).

As a Councillor and Deputy Lord Mayor (2004-2005), I was deeply involved in the development of policies and programs to create what we called “Sustainable Sydney 2030”. This involved the revitalization of the City’s villages, a new urban design vision for the CBD, including the promotion of small bars and laneways, the creation of bicycle and pedestrian networks, the expansion of light rail, and a new set of city-wide planning controls.

As an extension of my local government role I was elected to the Executive of the Local Government Association and subsequently to the office of Treasurer. Consistent with my interests in water resource planning I was appointed as local government representative on Sydney Waters Corporate Customer Council.

Sept. 1996 to **Managing Director, City Plan Services**

March 2004

This consulting group was established to provide services to the public and private sector in urban planning, architecture and the approval process. As well as directing the group, I was personally responsible for:

- Successful operation of the Office of the Commissioner for Land and Planning. This government appointment entailed two days a week in Canberra assessing and deciding

on significant development applications in the ACT. This position was reorganized in 2003 into the National Capital Planning and Land Council;

- Chairmanship of the above Council until late 2006 when it's role was absorbed, for budgetary reasons, into the ACT Planning and Land Authority. The Council comprised 7 nationally recognized professionals from the areas of Architecture, Landscape Architecture, Planning, and Urban Design. The Council recommended to the Minister on issues related to the above areas;
- Advisor to the Auditor-General of Victoria for review of the role, function and performance of the Victorian Building Control Commission.
- Advisor to the RTA (NSW) on Urban design issues particularly related to the development of Transit ways and the design of noise walls;
- Consultant member with the Office of the Commissioners of Inquiry for Environment and Planning for the inquiry into all environmental aspects of the proposed conservation and adaptive re-use of the North Head Quarantine Station, Manly local government area;
- Consultant to the Sydney Opera House Trust on Planning issues and procedures associated with proposed changes to the structure and surrounds;
- Appointed by the Minister for Planning, Craig Knowles, as Independent Planner to Gosford City Council responsible for the preparation of a new Central Gosford LEP and DCP.

City Plan Services incorporates City Plan Heritage and City Plan Landscape with offices in Melbourne, Brisbane and Gosford with around 20 staff.

Jun 1991 to
Sept 1996

**City Planner and Manager, Planning Building and Transport
Division - CITY OF SYDNEY**

Appointed as one of four Divisional Heads, comprising with the CEO, the Senior Management Team of the Council. In that capacity general responsibility was assumed for management of the City of Sydney with a total workforce of 1,100.

The Division employed 110 people with an annual expenditure of \$10 million and an income of \$6 million. Around 800 development approvals and 1,000 building approvals were processed annually.

Key responsibilities of the position included:

- The development of plans, proposals and strategies for the Central City and associated local planning areas. A key achievement was the completion of the current Central City Planning Controls 1996;
- Provide policy direction to Council and the community in the area of transportation planning and pedestrian systems;
- Development of strategic plans for key areas of the City, in particular Circular Quay and the redevelopment of George Street.

Represented Council on a number of bodies including:-

- City West Co-ordination Group set up to prepare plans for, and oversee development of, the Ultimo/Pymont area. This area is one of the largest inner-city redevelopment sites in Australia;
- The Civic Design Sub-Committee. This group, set up from an initiative of the City Planner, included external appointees and Councillors and was given reference responsibility for the design and development of Sydney's public domain.

Feb 1985 to
June 1991

**Manager City Planning and Development
CITY OF MELBOURNE**

Responsible for the management and control of the Planning, Building Surveying and Economic/Employment branches of Council. The staff complement of 130 included professional planners, architects, urban designers, economists, building surveyors and conservation specialists. The total budget of the Division was \$8 million and income was of the order of \$6 million.

Initiatives developed by the Division under my control included:-

- The creation of a private system of building surveying "certification", now being implemented Australia wide;

- Initiation of the “Creative City” concept, leading to the 1988 Creative City Seminar, and continued involvement in the development of links between city development and cultural activity.

April 1974 to
Jan 1985

**City Architect/Planner
CITY OF HEIDELBERG**

Member of the City Executive under the City Manager responsible for a planning and building department of 20 people which covered strategic and transport planning as well as statutory building and statutory planning.

One activity of the Department was the preparation of the Heidelberg Heritage Study. This Study classified buildings and streetscapes of the city into various control categories with controls based on an integration of the planning and building processes from the “counter” level to the certificate of occupancy inspection. This project received a national award from the Australian Government.

April 1970 to
April 1974

**Senior Planner
NATIONAL CAPITAL DEVELOPMENT COMMISSION, CANBERRA**

Responsible for the development of primary construction projects for Tuggeranong New Town (population 180,000) for a period of 3 years. I was associated with an inter-disciplinary professional team from within the NCDC and had management responsibility for consultants to the NCDC. This work included the design and construction of major infrastructure and social facilities for new town development.

Feb 1969 to
Jan 1970

**Senior Architect/Planner
HUDSON RIVER VALLEY COMMISSION**

105 White Plains Road, Tarrytown, New York, 10591, USA

Member of an inter-disciplinary team set up to prepare a long term strategic plan for the 300 mile long Hudson River Valley. I was directly responsible for the evaluation of proposed projects within 3/4 mile of the river and preparing acceptable alternatives; the marshalling of local and state opinion against undesirable projects; and the development of the “Hudson River Tourway”

Feb 1966 to
Aug 1967

**Architect/Planner
WHITING ASSOCIATES INTERNATIONAL**

Via Barnaba Oriani, 32 Rome, ITALY

Infrastructure analysis for the Benghazi Master Plan. Particular responsibilities included housing, the coastline and regional aspects of rural areas. I was assisted by staff averaging four full time professionals and eventually took part in the presentation of a strategic plan to the Libyan Government in April 1967.

1963 to
1964

**Architect
VICTORIAN PUBLIC WORKS DEPARTMENT**

SELECTED PAPERS AND PUBLICATIONS

- “Centenary of Castlecrag and Sesquicentenary of Marion Mahony Griffin” Foreword to brochure
- “Visionaries in Suburbia – Griffin Houses in the Sydney Landscape” Anne Watson 2015 – Foreword
- “Sydney – love at first sight” Chapter in “Urban Voices – Celebrating Urban Design in Australia” 2013
- “Design with Landscape” Bruce Mackenzie 2012 – Foreword
- “Building a City of Villages (or Why every Village needs an idiot)” – Sidney Luker Lecture 2011
- “Experiences of Village Life” – Local Government Managers Association, May 2009
- “The City Perspective” – Planning Institute of NSW, Annual Conference, October 2007
- “Urban Design” – Urban Design Forum Brisbane, March 2006
- “Healthy and Green Cities” – Fabian Conference, November 2005
- “Airports and Communities – A Practitioner’s Perspective” – Australian Mayoral Aviation Council Conference, August 2005
- “Big Box Centres” – Presentation to Launceston City Council, August 2005
- “City of Villages – What, Why and How” – AIUS Seminar Series: Urban Villages Forum, May 2005
- “Metro Strategy and the City” – Paper presented to IPAA (NSW), April 2005
- The Pursuit of Design Excellence in Cities and Town Centres – International Cities and Town Centres, Conference, Caloundra August 2002
- “The Professional Town Planner – Philosophy King or Municipal Dog Catcher” – Thursday Night Lectures, University of Sydney October 2001
- “Planning Canberra’s Future” – Conference on Future Canberra May 2001
- “Speeding up the Development Approvals Process” - Urban Planning and Management 2000, June 2000
- “The Role of Planning in Managing Change in the Neighbourhood” - LG PRO Victoria Conference, 1999
- “Local Government Planning and Legislative Reform” - article Australian Planner, Vol.35, No.3 1998
- “Planning Reform” - Paper to the Institute of Municipal Management, March 1997.
- “International Pacific Rim Planning” - Paper presented to the RAPI Conference in Cairns, August 1996
- “Office Buildings of the Future” - Paper presented to the Institute of Valuers and Land Economists - Kiparra Day, August 1996
- “Accessible City” - An Integrated Transport Strategy for Central Sydney: Sydney City Council 1995
- “The Future of Australia Lies in its Cities” - booklet published by New College University of NSW, 1994
- “The Challenge of Strategic Planning and Governance in the City” - Perth “City Challenge” Conference, September 1992
- “Planning Future Sydney” - Philip Cox Exhibition Lecture Series 1992, Art Gallery of NSW
- “State and Local Government Interaction in Central City Development” - paper presented to RAPI Congress, Sydney 1990
- “Speeding-up Development Approvals” – paper presented to the RAPI Congress, Adelaide 1986
- “Restructure of the MMBW – A Local Government Response” – 1983 paper prepared for the MAV
- “Environmental Design”, RMIT School of External Studies, 1980 - Course study book and lectures.

Amelia Thorpe

Associate Professor, Faculty of Law & Justice, UNSW Sydney



Amelia is an expert in urban governance with over 20 years' experience working across the built environment sector, including strategic planning and design, urban policy, transport planning, housing, heritage and infrastructure. As Associate Professor in Law at UNSW, Amelia convenes the postgraduate specialisation in Environmental Law, and teaches and researches in planning, property, local government and environmental law. She currently serves on the boards of Shelter NSW and the Association for Law, Property and Society, the editorial boards of *Australian Planner* and *Environmental & Planning Law Journal*, and the City of Sydney Local Planning Panel, and co-chairs the PIA NSW Women in Planning Network. Amelia is the author of *Owning the Street* (MIT Press) and more than 30 scholarly articles, chapters and reports. Amelia's work has been recognised with numerous awards and fellowships, from organisations including the International Union for Conservation of Nature, the Centre for Canadian Architecture and Lexis Nexis.

EDUCATION

Australian National University, PhD, 2018

Harvard Law School, LLM, 2007

University of Oxford, BA (Jurisprudence) (Hons), 2006

Australian Institute of Management, Certificate IV in Project Management, 2003

Murdoch University, B Pol St (City Policy) (Hons), 2000

University of Western Australia, B Env Des, 1997, B Arch (Hons), 2003

PROFESSIONAL REGISTRATIONS

New York Bar, attorney, 2008 -

Planning Institute of Australia, member, 2013 -

ACADEMIC EXPERIENCE

UNSW Law, Lecturer, 2012–14, Senior Lecturer 2014–2018, Associate Professor, 2019 -

School of Law and Justice, Southern Cross University, Adjunct Professor, 2020 -

University of California, Berkeley, Centre for the Study of Law and Society, visiting scholar, 2016

McGill University, Faculty of Law, visiting scholar, 2015

Macquarie University, Faculty of Law, sessional lecturer, 2009–2010

Boston College, Lecturer in Law, 2008

University of the West of England, WHO Healthy Cities Collaborative Centre, Research Fellow, 2004

Murdoch University, Institute for Sustainability & Technology Policy, Research Associate, 1999–2000

PROFESSIONAL EXPERIENCE

City of Sydney, Local Planning Panel, Community Representative, 2018 -

Determining applications for development consent for projects up to \$50 million within the City of Sydney.

Republic of Nauru, Legal Advisor, 2009–2011

Provided advice to Nauru and other Alliance of Small Island States members prior to and at UN climate negotiations.

Environmental Defenders Office (NSW), Programs Director 2008–2011

Led international, indigenous and community outreach and capacity-building programs in planning and environmental law.

Department of Housing and Works, Western Australia, Urban Planner, 2003–2004

Planning, design and land acquisition for housing, schools, hospitals and other government projects on both brown and greenfield sites, including community engagement and negotiation with stakeholders in government and industry.

WA Government Railways Commission, Project Officer, 2001–2002

Masterplanning for *New Metro Rail*, a \$16 billion project that doubled the passenger rail network (then the largest public infrastructure project ever undertaken in WA). I then managed tendering and design for two new railway stations.

Department for Planning and Infrastructure, Western Australia, Project Officer, 2000–2001

Urban design, transport planning, strategic planning, policy and project management, including for the award-winning *TravelSmart* travel demand management program and *Liveable Neighbourhoods* urban design code.

HONOURS AND AWARDS

Centre for Canadian Architecture, Research Fellowship, 2020

UNSW Presidents Awards, People's Choice Award (WiRN executive committee), 2017

Lexis Nexis Legal Innovation Index (individual category winner), 2016

Lawyers Weekly Women in Law Awards, Academic of the Year (finalist), 2016

Vice-Chancellor's Award for Teaching Excellence (early career), 2014

Australian and New Zealand Law and History Society prize, 2014

Distinguished Environmental Law Education Award (junior scholar), IUCN Academy, 2014

Salzburg Global Fellow, 2013

Future Thought Leader, HC Coombs Policy Forum, Australian National University, 2012

Salstonstall Scholarship, Harvard Law School, 2006

Collections Prize, Mansfield College, University of Oxford, 2005

National Emergency Services Memorial Design Competition, commendation, 2002

RECENT LEADERSHIP AND COMMITTEE ROLES

RMIT Walking and Cycling Research Priorities Project Technical Working Group, member, 2020 –

Shelter NSW, board member, 2020 –

PIA NSW Women in Planning Network, co-founder and co-chair, 2020 –

Association of Law, Property and Society, member, 2014 –, board member, 2019 –

Equity, Diversity & Inclusion committee, UNSW Law, member, 2013 –, chair, 2019

Centre for Crime, Law and Justice, steering committee, member, 2018 –

UNSW Women in Research Network; executive committee member, 2017–, co-chair, 2018 – 2019

Research Director (Impact and Engagement), UNSW Law, 2017 – 2019

Sydney Urbanistas, organizing committee member, 2017 –, co-director, 2019 –

UNSW Law Indigenous Legal Education, Research & Reconciliation committee, member, 2015 – 2016

Republic of Nauru, Legal Advisor during UNFCCC negotiations, 2009 – 2011

Climate Action Network (CAN) Australia, steering committee, member, 2009 – 2010

IUCN Commission on Environmental Law, commissioner, 2008 –

RECENT GRANTS AND FUNDED RESEARCH

'Electric Vehicle and Grid', *Reliable, Affordable, Clean Energy for 2030 Collaborative Research Centre*, 2020 (with R Dargaville, D Kuch, I Meegahapola, L McIntosh, P Newman, P Paevere, CSIRO and industry partners) AU\$526,000

'Electric Vehicle Charging Infrastructure – Risks and Opportunities in Urban and Electricity System Planning', *Digital Grid Futures Institute*, 2020 (with D Kuch, N Sheffi and S Adams) AU\$25,000

'Creating the City We Want: Tackling the Barriers to Housing Diversity in NSW', *Landcom University Roundtable*, 2018 (with G Reinmuth, L Crabtree, B Jackson and N Perry) AU\$156,000

'Urban Renewal and the Privatisation of Public Space', *Cross-Faculty Research Grant*, 2018 (with L Crommelin, C Martin, A McGovern, L McNamara, N Sheffi, P Wadds), AU\$10,000

'International & Comparative Urban Law Conference' *Law Workshop Scheme*, 2018 (with C Sherry) AU\$10,000

'Constituting Cities: Multi-disciplinary perspectives on the governance of urban spaces' *Law Workshop Scheme*, 2017 (with L McNamara), AU\$10,000

'Co-Producing Multi-Media Resources' *Learning & Teaching Innovation Grant*, 2014 (with C Holley) AU\$25,000

'Reducing Corruption Risks in Climate Change', *United Nations Development Programme*, 2010 US\$24,000

'Negotiation Training for Multilateral Environmental Agreements', *Secretariat for the Pacific Regional Environment Programme*, 2010 US\$5,000

EDITORIAL APPOINTMENTS

Journal of Law & Society, guest editor, vol 45, issue 1, 2018 (with Bronwen Morgan)

Environmental and Planning Law Journal, editorial board member, 2015 -

Australian Planner, editorial board member, 2014 -

Harvard Environmental Law Review, casenote editor, 2006 - 2007

Oxford University Commonwealth Law Journal, associate editor, 2005 - 2006

SELECTED PUBLICATIONS

Books

Owning the Street: The Everyday Life of Property (MIT Press, 2020)

Book chapters

"Pandemic pop-ups and the performance of legality" in B Doucet, R van Melik and P Filion (eds.) *Global Reflections on Covid-19 and Urban Inequalities* (with A Flynn) (Policy Press, forthcoming)

"Between rights in the city and the right to the city: Heritage, character and public participation in planning" in A Durbach and L Lixinski (eds.) *Heritage, Culture and Rights: Challenging Legal Discourses* (Hart, 2017), pp. 121-147

"Pop-up justice? Reflecting on relationships in the temporary city" in J Hennebury (ed.) *Transience and Permanence in Urban Development* (Wiley, 2017), pp.151-169 (with T Moore and L Stickells)

"Land Use Planning" in Peter Williams (ed.) *The Environmental Law Handbook: Planning and Land Use in NSW* (Thomson Reuters, 6th edition, 2016), pp. 89-130 (updated 7th edition in press)

Journal articles

'Reclaiming the streets: Possibilities for post-pandemic public space' (2021) 92 *Town Planning Review* 75-80

'Regulatory Gentrification: Documents, displacement and the loss of low-income housing' (2020) *Urban Studies*

'Pop-up Property: Enacting Ownership from San Francisco to Sydney' (2018) 52 *Law & Society Review* 740-772

'"This Land is Yours": Ownership and agency in the sharing city' (2018) 45 *Journal of Law & Society* 99-115

'Introduction: Law for a New Economy' (2018) 45 *Journal of Law & Society* 1-9 (with B Morgan)

'Hegel's Hipsters: Claiming Ownership in the Contemporary City' (2018) 27 *Social & Legal Studies* 25-48

'Rethinking Participation, Rethinking Planning' (2017) 18 *Planning Theory and Practice* 566-582

'Participation in Planning: Lessons from the Green Bans' (2013) 30 *Environmental & Planning Law Journal* 93-105

'Changing climates, changing cities? Planning reform and urban sustainability in New South Wales' (2013) 16 *Australasian Journal of Natural Resources Law and Policy* 133-156 (with M Hart)

'Planning with the Public?' (2013) 38 *Alternative Law Journal* 272-273

'Too little, too soon? An assessment of Australian carbon capture and storage legislation against the new standards set for the Clean Development Mechanism' (2012) 3 *Climate Law* 139-163

'Country Profile: Australia' (2012) 3 *Carbon and Climate Law Review* 261-265

'Green Buildings: Are codes, standards and targets sufficient drivers of sustainability in NSW?' (2009) 26 *Environmental and Planning Law Journal* 486-500 (with K Graham)

'Community-based Monitoring, Reporting and Verification of REDD Projects: Innovative Potentials for Benefit Sharing' (2009) 3 *Carbon and Climate Law Review* 303-313 (with K Graham)

'Tort-based Climate Change Litigation and the Political Question Doctrine' (2008) 24 *Journal of Land Use & Environmental Law* 79-105

'Déjà vu: Memory in Architecture' (1999) 4 *Architectural Theory Review* 64-73

'Version to Version: ARM's Architecture Revisited for a New Landscape' (1999) *Kerb: Landscape Journal* 23-33

Commissioned reports

Staying on Track: Tackling Corruption in Climate Change (UNDP, 2010, 2nd ed. 2011) (with L Ogle)

Locational advantage and disadvantage in public housing, rent assistance and housing loan assistance in Perth, Final Report No 52 (Australian Housing and Research Institute, 2003) (with P Newman, S Grieve and R Armstrong)

Media and professional publications

'On an electric car road trip around NSW, we found range anxiety (and the need for more chargers) is real' *The Conversation*, February 8, 2021 (with D Kuch and S Adams)

'Delivery rider deaths highlight need to make streets safer for everyone' *The Conversation*, 27 November 2020

'Reclaiming the streets? We all can have a say in the 'new normal' after coronavirus' *The Conversation*, 4 May 2020

'Labor pledges \$14m funding boost to Environmental Defenders Offices – what do these services do?' *The Conversation*, 28 March 2019

'The case for parklets' (2018) 25 *Australian Local Government Yearbook* 68-70

'People love parklets, and businesses can help make them happen' *The Conversation*, 6 December 2017

'The homeless have no choice but to live life in public' *Sydney Morning Herald*, 29 June 2017

'Bush democracy wins out but council mergers continue in Sydney' *The Conversation* 24 February 2017

'A Day for Turning Parking Spaces into Pop-up Parks' *The Conversation*, September 14, 2016

'Tiny houses, big queues' *Australian Design Review* 21 October 2015

'The Block shows up limitations in definition of ownership' *Sydney Morning Herald*, 7 July 2014

'Bringing Plan-making Back into Planning' (2010) 99 *Architecture Australia* 25

Recent presentations

'Owning the Street' *International Association of Planning Law and Property Rights*, online, February 2021

'DIY infrastructure' *Centre for Canadian Architecture*, online, October 2020

'Life as a Woman Planner' Opening address, *PLA NSW International Women's Day breakfast*, Sydney, March 2020

'Paint, posts and productive polities: (re)constructing city-citizen relationships in the street' *Common Infrastructure*, Sydney, February 2020; *Royal Geographical Society/Institute of British Geographers*, London, August 2019; *Law & Society Association of Australia & New Zealand*, Wollongong, December 2018; *Constituting Cities*, UNSW, May 2018

'Regulatory Gentrification: Battling over boarding houses in Sydney' *Legal Geography Symposium*, University of Sydney, February 2020; *Association of Law, Property and Society*, Syracuse University, May 2019

'Urban Law and Translocal Politics: Reimagining Enterprise, Ownership and Democracy in the City' *Legal Geography Symposium*, University of Sydney, February 2020; *Royal Geographical Society/ Institute of British Geographers*, London, August 2019; *International and Comparative Urban Law Conference*, Sydney, July 2019 (with B Morgan)

'Better Housing Now: Circling the Square', *Sydney Architecture Festival*, November 2019

'What have we learnt from the Opal and Mascot Towers?' *King & Wood Mallesons*, September 2019

'Pop-Up Property' *School of Law and Justice*, Southern Cross University, August 2019

Briefing for planning panel members, *NSW Department of Planning and Environment*, March 2019; October 2018

'Rights in and to the City' *Property and Human Rights*, Monash University, August 2018

'Remaking Regulation in the Street' *Law and Society Association*, Toronto, June 2018; *Socio-Legal Studies Association Conference*, University of Bristol, March 2018

'Infrastructure & Participation' *Unsettled Sydney*, MLC Centre, Sydney, July 2018

'Pop-up Justice? Reflecting on relationships in the temporary city' (with L Stickells and T Moore, in conversation with A Forsyth) *Festival of Urbanism/ Sydney Ideas*, University of Sydney, August 2017

'Landscape, law and legality,' *Penn Landscape Dialogues*, Penn Design, University of Pennsylvania, March 2017

'Embeddedness and the practice of property,' *Property in the City*, UBC, Vancouver, March 2017

'Planning, park(ing) and property' *International Junior Faculty Forum*, University of Pennsylvania, November 2016

'Hegel's hipsters: Claiming ownership in the contemporary city,' invited seminar, *Faculty of Law*, University of Tasmania, April 2018; *Center for the Study of Law and Society*, UC Berkeley, October 2016

George Street Business Innovation Space – Award of Accommodation Grant and Recommended Operator

File No: X004710

Summary

The City of Sydney's Business Innovation Space is located at 180 George Street, Sydney. It is being delivered under a Voluntary Planning Agreement (VPA) with Lendlease as part of the construction of a new 56-storey commercial tower, new public plaza fronting George Street and new public laneways.

Central Sydney plays a critical role in the continued growth and economic success of wider Sydney and the national economy. The City of Sydney's Tech Startups Action Plan, adopted by Council in June 2016, identifies access to space as one of the key initiatives the City can deliver in order to support technology entrepreneurs and grow the startup ecosystem.

The Business Innovation Space at 180 George Street is an exciting step forward for the City's innovation economy. It consists of approximately 3,800sqm of net lettable area contained within the first three floors of the commercial tower above ground level. The intended use of the Business Innovation Space is for "use by technology entrepreneurs and business promoting business innovation and economic development and any ancillary or supporting uses." Under the terms of the Voluntary Planning Agreement, the Business Innovation Space will be leased to the City from Lendlease for a rent-free period of 20 years commencing in mid-2022. The terms of the Voluntary Planning Agreement also provides that Lendlease make a monetary contribution to the City to offset the cost of the fit-out of the Business Innovation Space. The City is passing the monetary contribution of \$7 million onto the selected operator to assist in the cost of the final fit-out of the three floors.

In October 2019, the City commenced a two-stage procurement process to select a preferred operator for the management of the Business Innovation Space. Seven submissions were received to the first stage Expression of Interest. Four submissions from suitably qualified shortlisted participants progressed to the second stage Request for Proposals. One of the four participants withdrew from the process during the second stage.

This report recommends that an Accommodation Grant for the George Street Business Innovation Space be awarded to Innovillage Pty Ltd (Greenhouse).

Recommendation

It is resolved that:

- (A) Council note the outcome of the Expression of Interest and Request for Proposals for the sublease of the Business Innovation Space (BIS) at 180 George Street, Sydney (the Property);
- (B) Council approve Innovillage Pty Ltd as the selected operator and award an Accommodation Grant to lease the Property for a ten (10) year period generally on the terms contained in Confidential Attachment B to the subject report and the draft Heads of Agreement contained at Confidential Attachment D to the subject report, noting the recommended subsidy rates in (C) below;
- (C) Council approve an Accommodation Grant to Innovillage Pty Ltd for the Property:
 - (i) at 100 per cent subsidy (as detailed in Confidential Attachment B to the subject report) for a four (4) year period subject to a four per cent annual increase, commencing on the completion of fit-out construction works and at a 50 per cent subsidy (valued at 50 per cent of the market rental to be determined at the commencement of year five of the sublease and subject to a four per cent annual increase) for a further six (6) year period; and
 - (ii) otherwise generally on the terms contained in the draft Heads of Agreement contained at Confidential Attachment D to the subject report;
- (D) authority be delegated to the Chief Executive Officer to negotiate, execute and administer relevant agreements with Innovillage Pty Ltd in accordance with the Grants and Sponsorship Policy, including a Heads of Agreement and sublease; and
- (E) authority be delegated to the Chief Executive Officer to make a payment of \$7 million to Innovillage Pty Ltd being the monies received by the City of Sydney from Lendlease for the fit-out of the Business Innovation Space (BIS) as part of the approved Voluntary Planning Agreement for 180 George Street, Sydney and note that a ten per cent payment will be paid immediately to Innovillage Pty Ltd to offset design costs for the fit-out of the Business Innovation Space (BIS) and then equal monthly progress payments will be made until the balance of the monies remaining of the \$7 million are exhausted; and
- (F) Council note that all grants are awarded on the condition that any required approvals, permits and development consents are obtained by the applicant.

Attachments

- Attachment A.** Consultation Report on Business Innovation Space Theme and Priority Focus
- Attachment B.** Expression of Interest and Request for Proposals Evaluation Summary (Confidential).
- Attachment C.** Application Summary (Confidential)
- Attachment D.** Draft Heads of Agreement (Confidential)
- Attachment E.** Summary of Innovillage Operating Model (Confidential)

Background

1. In December 2013, Council adopted the Economic Development Strategy – a ten year strategy which aims to strengthen the city economy and support business. The Tech Startups Action Plan (endorsed by Council in June 2016) is consistent with this strategy. It identifies how the City can support entrepreneurs, with a focus on innovative, new businesses - tech startups, centred on technology and designed for fast growth.
2. The Tech Startups Action Plan focuses on creating an ecosystem that enables knowledge based, innovation-driven businesses to flourish and highlights the importance to Sydney’s entrepreneurs of access to entrepreneurship information, mentors and investors.
3. The Tech Startups Action Plan recognises that supporting entrepreneurs is integral to the vision for the city's economy and outlines the City's commitment to exploring opportunities to influence the success of entrepreneurs and small business operators.
4. A key action of the Tech Startups Action Plan is for the City to assist in the delivery of an “entrepreneurship centre”, to provide a critical mass of office and event space for entrepreneurs in tech startups and the organisations that support them. The Business Innovation Space aims to deliver on this key action.
5. Lendlease’s Circular Quay precinct sits between George and Pitt Streets and includes a 56-storey premium grade commercial tower including an end of trip facility, a public plaza building, generous public open spaces, retail-lined laneways, a public cycle facility, and a new hospitality venue on the former Jacksons on George site.
6. On 25 July 2016, a Voluntary Planning Agreement was executed between Lendlease and the City. The agreement provides for the transfer of land from the City to Lendlease, the payment of a monetary contribution by Lendlease, the transfer of land in stratum to the City, and the completion of works by Lendlease including:
 - (a) George St Plaza;
 - (b) George St Public Cycle Facility;
 - (c) Plaza Building;
 - (d) Laneway Level Public Plaza;
 - (e) Laneways;
 - (f) Public Artwork;
 - (g) Business Innovation Space (Base Building Works), in the podium of the commercial tower to be leased to the City from Lendlease for a rent-free period of 20 years commencing in mid-2022 ; and
 - (h) A monetary contribution from Lendlease to the City to offset the cost of the fitout of the Business Innovation Space. (Note that the City is passing the monetary contribution of \$7 million onto the selected operator to assist in the cost of the final fitout of the three floors).

7. The Business Innovation Space (BIS) will occupy levels 1, 2 and 3 of the 56-storey commercial tower. The net lettable area of the Business Innovation Space is 3801m² (including the interconnecting stair voids) equally spread out over three floors.
8. Some features of the Business Innovation Space include:
 - ceiling heights of approximately 5m to the underside of the slab;
 - base building design to accommodate an interconnecting central stair across all three levels;
 - maximum capacity of 495 person across the three floors;
 - male, female and unisex accessible bathroom facilities on each floor;
 - 24/7 access for Business Innovation Space members; and
 - access to the shared commercial end of trip facilities.

Purpose of the Business Innovation Space

9. The Business Innovation Space will be a future-focused innovation hub that supports and enables Australian tech startups to expand into global markets, with a focus on Asia. It is expected the Business Innovation Space will play an important role as a commercial hub for tech startups that are in the growth and scale up stage and are Australian IP based.
10. The Business Innovation Space will leverage its visibility and premium location in Sydney's Circular Quay to act as a showcase of Sydney's tech startup ecosystem to Australia and the world.
11. The Business Innovation Space will support scaleups in future focused sectors commercialising technology developed in Australia and provide below market rental desk and office space to such scaleups.
12. The Business Innovation Space seeks to improve the success rates of tech startups and help them access international markets and share the benefits of economic growth with targeted demographic groups.
13. Through an Expression of Interest (EOI) and Request for Proposals (RFP) process, the City described seven goals for the Business Innovation Space :
 - (a) To support the commercialisation of innovation in Australia;
 - (b) To increase the success rates of tech startups with Australian based IP;
 - (c) To assist tech startups in reaching overseas markets and attracting investment;
 - (d) To provide a suite of programs relevant to the needs of scaleups;
 - (e) To complement other existing tech startup hubs and to provide a key networking hub for the ecosystem;

- (f) To encourage economic inclusion within the Business Innovation Space (e.g. women, First Nations People, culturally and linguistically diverse communities and people with a disability); and
 - (g) For the operational expenses of the Business Innovation Space to the City to be cost neutral.
14. The purpose of the Expression of Interest and Request for Proposals process was to identify a preferred operator who will manage and operate the Business Innovation Space for a 10-year period and receive a rental subsidy via the Accommodation Grant Program providing they demonstrate an ongoing community benefit to the tech startup ecosystem.

Accommodation Grant Program

15. Through the Accommodation Grant application process, community, cultural or economic organisations apply to occupy a specific City-owned property at a reduced rental rate. The City offers this grant in the form of a value-in-kind rental subsidy of up to 100 per cent of the market rental rate.
16. The City will sublease the Business Innovation Space to the preferred operator, who will be responsible for the running of the Business Innovation Space and associated programs supporting tech startups under a co-working model. Under this model, affordable desk space and office space will be sub-let to 'residents' - startup owners and staff - that operate within the Business Innovation Space.
17. Through the procurement process, the City considered the required quantum of annual rental subsidies to enable the provision of affordable space for startups, delivery of quality programming and events for resident startups and Sydney's startup ecosystem, and providing the relevant support to resident startups to grow into global markets.
18. The procurement process for the Business Innovation Space detailed that the City would support the preferred operator by way of an accommodation grant. A rental subsidy of up to 100 per cent of the market rental was offered for the first four years of a 10-year sublease, the remaining years capped at 50 per cent of market rental value.
19. The preferred operator has developed their model in direct response to maximising delivery of the City's outcomes. The model presented is in line with the subsidy opportunity identified by the City as part of the Expression of Interest and Request for Proposals process.
20. The selected operator will act as a subtenant over the three levels of the property. They will be responsible for the day-to-day operational management of the building, and sub-letting/licencing of space for aligned uses.

21. The sublease term will be ten (10) years and is subject to compliance against agreed critical performance criteria. The sublease will include specific performance criteria that align to the selected operator's proposed operating model and key performance indicators to ensure they meet the required City and Business Innovation Space community outcomes. These critical performance criteria will be assessed annually and the City will work with the operator to address any non-compliances. If not successfully resolved, a non-compliance may result in termination of the sub-lease.
22. The operator will be responsible for outgoings as per the details provided in the EOI and the RFP.
23. The selected operator will be required to undertake, manage and complete the fitout of the Business Innovation Space. The City will provide a monetary contribution capped at a maximum of \$7 million to the fitout costs. This monetary contribution comprises the funds received by the City from Lend Lease as part of the Voluntary Planning Agreement.
24. This report also recommends that authority be delegated to the Chief Executive Officer in order to make a 10 per cent upfront payment from the \$7 million allocation to offset design costs for the operator and then equal monthly progress payments during the construction of the fitout.
25. All grants are recommended on the condition that any required approvals, permits and development consents are obtained by the applicant.

Procurement Process

26. On 14 October 2019, the City called for Expressions of Interest for the lease of the Business Innovation Space at 180 George Street Sydney (EOI 1419).
27. A total of seven submissions were received in response to the Expression of Interest from the following organisations:
 - Stone & Chalk
 - Hub Australia
 - Tank Stream Labs
 - Cambridge Innovation
 - Innovillage Pty Ltd
 - The Studio
 - Creative Cubes
28. Following the Expression of Interest process, the City sought Proposals via a Request for Proposals (RFP 2038) process from four of the seven Expression of Interest Participants.

29. The Request for Proposals opened on 11 June 2020 and closed on 6 August 2020. Four participants were invited to make a submission:
 - Hub Australia
 - Innovillage Pty Ltd
 - Stone & Chalk
 - Cambridge Innovation
30. During this second stage, Cambridge Innovation advised the City of their withdrawal from the Request for Proposals process.
31. The submissions were assessed between 11 August 2020 and 22 October 2020 by an Evaluation Panel that was overseen by an independent Probity Advisor. An independent Probity Advisor was engaged to oversee the RFP process to ensure transparency and provide assurance of a fair and ethical selection process.
32. Applications were assessed against the following mandatory evaluation criteria:
 - (a) Financial and commercial trading integrity including insurances
 - (b) Proposed Operating Model including:
 - (i) Rental subsidy request over 10 years as a percentage taking into account the 4 per cent rental increase per annum and the market review at year 5;
 - (ii) Financially sustainable business plan for the 10 years of operation (including occupancy rate goals, desk and office rent income, the average rental subsidy to be provided to Residents event space hire, other revenue streams)
 - (iii) A statement outlining the core theme and focus industry/ies (if any) of the space;
 - (iv) An itemised cost breakdown and description of the benefits (desk space subsidy, subsidised programming, free events, etc) that the subsidy will allow the operator to offer. The breakdown is aligned with the level of subsidy requested and allows the City to understand how the subsidy will be used to deliver the proposed programming and benefits nominated in the operator's proposal. Note that the rental subsidy will be capped at 50 per cent in year 5 and the subsequent years (6 to 10) of the lease;
 - (v) Work Health and Safety planning;
 - (vi) A statement outlining how the Participant will market the Business Innovation Space to the startup industry to achieve occupancy goals;
 - (vii) Sustainability focused practices (i.e. in terms of water, energy, waste etc.);
 - (viii) Commitment to social inclusion practices (including detailed policy/programming that fulfils the commitment and measurable indicators); and

- (ix) An operating model in line with Sustainable Sydney 2030, the City's Tech Startup Action Plan and the City's overall Economic and Social Strategies.
- (c) Proposed Program and Outcomes including:
- (i) Delivery of outcomes in line with Sustainable Sydney 2030, the City's Tech Startup Action Plan and the City's overall Economic and Social Strategies;
 - (ii) Proposed programming and activities that build global connections, community, partnerships, skills, knowledge and capability within the startup ecosystem;
 - (iii) Support Residents to launch into global markets, with a focus on Asia;
 - (iv) Activation of the event space as well as engagement and contribution to the local startup community through the use of the building;
 - (v) Integration with the existing tech startup ecosystem in Sydney;
 - (vi) Complementarity to other tech startup hubs and details of any support from other government programs;
 - (vii) Tenant graduation policy that ensures healthy dynamics in the BIS and passes opportunities to new entrants; and
 - (viii) Measurable community benefits commensurate with the rental subsidy requested.
- (d) Relevant experience and capabilities including:
- (i) Organisational history, experience and objectives;
 - (ii) Professional experience and expertise of the team;
 - (iii) Connection and reputation within the entrepreneurial and startup ecosystem and in potential target sectors identified by the respondent (i.e. Deep Tech, AI and Clean Tech);
 - (iv) Strong connections to Asia and other parts of the world to enable strong pathways for startups to grow globally;
 - (v) Experience in working within agreed building management practices when considering undertaking or assigning works within Leased Premises, including any experience in accessible and inclusive building management;
 - (vi) Tenancy management capability; and
 - (vii) Demonstrated capacity to:
 - a. Support the commercialisation of startups based on Australian IP
 - b. Deliver a globally competitive proposition that will attract talent from all over the world
 - c. Provide startups with strong pathways to launch and grow into Asia and the world
 - d. Contribute to the international positioning of Sydney as an innovative city.

33. The terms and conditions of the sublease agreement between the City and the selected operator will set out specific Key Performance Indicators (KPIs) and performance measures that the operator's activity will be measured against.
34. A copy of the Expression of Interest and Request for Proposals Evaluation Summary is provided in Confidential Attachment B.
35. A summary of all applications received to the Expression of Interest and Request for Proposals is provided in Confidential Attachment C.
36. Following that evaluation process, one Participant was nominated as the preferred operator and negotiation meetings commenced.
37. A copy of the draft Heads of Agreement reached as a result of those negotiation meetings is provided in Confidential Attachment D.

The Recommended Operator: Innovillage Pty Ltd

38. Innovillage Pty Ltd is an incorporated for-profit company owned by Investible Pty Ltd, an early stage global investment group whose mission is to de-risk angel investment globally. Angel investors invest in early stage or startup companies usually in exchange for an equity ownership interest.
39. The City of Sydney has previously supported Investible Pty Ltd to deliver programs such as the Retail Innovation Program. Investible Pty Ltd has also acted as the auspice organisation for IndigiSpace, an Indigenous-led business, to deliver the 12-months Indigenous Business Development Program via a Knowledge Exchange Grant sponsorship.
40. Innovillage Pty Ltd are proposing to run the Business Innovation Space under the name of Greenhouse. Greenhouse will be a collaborative, purpose-built community that leverages the strengths of leading startup development, investment, talent, technology and social impact organisations to solve many of the key challenges climate tech scaleups face as they grow.
41. Greenhouse will be a unique coworking space for scaleups that combines capital investment, access to on-demand talent and other critical, scaleup-specific growth support. It is designed to accelerate and de-risk the commercialisation of emerging scaleup businesses.
42. Greenhouse will be a climate tech scaleup focussed on high-impact commercialisation to empower founders with the skills and talent they need to scale globally and connect investors, corporates and businesses with the next generation of technology leaders.
43. For the purposes of the Business Innovation Space, Innovillage Pty Ltd defines scaleups as businesses that have achieved and validated a product or service in market and that are ready to grow their revenue and scale into new markets.
44. With a strategy designed to support scaleups in critical areas and ensure a steady flow of top businesses moving in and graduating out of the community, Greenhouse expects to support 117 high-performing scaleups and support the creation of more than 1,500 jobs over ten years.

45. A summary of the proposed operating model developed by Innovillage Pty Ltd for the Business Innovation Space is provided in Confidential Attachment E.

Key Implications

Strategic Alignment - Sustainable Sydney 2030

46. Sustainable Sydney 2030 is a vision for the sustainable development of the City to 2030 and beyond. It includes 10 strategic directions to guide the future of the City, as well as 10 targets against which to measure progress. This grant is aligned with the following strategic directions and objectives:
 - (a) Direction 1 - A Globally Competitive and Innovative City - supporting entrepreneurs to start and to grow innovative businesses will potentially create more employment, boost Sydney's economy, strengthen global connections and make the City a more desirable place to live, work and visit.
 - (b) Direction 6 - Vibrant Local Communities and Economies - innovative businesses can grow into global businesses, resulting in swift economic and employment benefits locally.
 - (c) Direction 7 - A Cultural and Creative City - supporting entrepreneurs is supporting the expression of innovation and creativity, which in turn contributes to a cosmopolitan, vibrant and active city.
 - (d) Direction 10 - Implementation through Effective Governance and Partnerships - A key approach of the Innovillage model is to work in partnership with the City of Sydney as well as leading investors and venture capitalists, corporates, not-for-profit organisations, universities, subject-matter experts, coworking providers, established accelerators and diversity and talent leaders to build an ecosystem that supports scaleups in key areas of focus.

Financial Implications

47. The subsidy for the Business Innovation Space will be included in the Accommodation Grant Program that will be included in the City's operational plan and budget for the 2022/23 financial year (the first year of the allocation of the grant) and future year forward estimates.
48. The monetary contribution of \$7 million to the operator to offset the cost of the fitout has been included in the City's Capital Works budgets and future year forward estimates largely offset by the funding contribution from Lendlease under the terms of the Voluntary Planning Agreement.
49. The terms of the Voluntary Planning Agreement for the Business Innovation Space means that the space cannot be leased by the City for commercial purposes. The Voluntary Planning Agreement defines the use of the Business Innovation Space for "use by technology entrepreneurs and business promoting business innovation and economic development and any ancillary or supporting uses."
50. The sublease will be managed as part of the City's Community Property portfolio.

Relevant Legislation

51. The Expression of Interest and Request for Proposals process has been conducted in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2005 and the City's Contracts Policy and that an independent probity advisor has been involved for oversight of the process.
52. Attachments B, C, D and E contain confidential commercial information of the respondents and details of Council's evaluation which, if disclosed, would:
 - (a) confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business; and
 - (b) prejudice the commercial position of the person who supplied it; and
53. Discussion of the matters contained in Attachments B, C, D and E in an open meeting would, on balance, be contrary to the public interest because it would compromise Council's ability to negotiate fairly and commercially to achieve the best outcome for its ratepayers.
54. Section 356 of the Local Government Act 1993 provides that a council may, in accordance with a resolution of the Council, contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions.
55. Section 356(3)(a) - (d) is satisfied for the purpose of providing grant funding to for profit organisations because:
 - (a) the funding is part of the Accommodation Grant Program;
 - (b) the details of these programs will be included in Council's operational plan for financial year 2022/23 (being the first year of operation for the Business Innovation Space);
 - (c) the program's proposed budget does not exceed 5 per cent of Council's proposed income from ordinary rates for financial year 2020/21; and
 - (d) this program applies to a significant group of persons within the local government area.

Critical Dates and Public Consultation

56. In late 2018, the City undertook extensive engagement with the ecosystem to discuss how the City could best support them through the delivery of access to space. This engagement informed the preparation of the Expression of Interest documentation.
57. The engagement included interviews with nine operators of coworking spaces, accelerators and incubators, nine corporate/ industry/ government organisations, five startup founders, a venture capital firm and a leading university.
58. A copy of the engagement report is provided at Attachment A.
59. The Expression of Interest was open from 14 October to 19 November 2019. It was promoted on the City's website, via direct notification to stakeholders in the tech ecosystem and on the City's Tenderlink platform.

60. An industry briefing was held at Town Hall House on 24 October 2019 during the Expression of Interest process.
61. The sublease will commence 16 weeks after the practical completion of the building.
62. The main tower and associated public plaza are due for practical completion by 6 July 2022. The operator will commence fitout works for the Business Innovation Space immediately after that date and is estimated to take 16 weeks to complete.
63. The Business Innovation Space is expected to commence operating in November 2022.

AMIT CHANAN

Director City Projects and Property

Francesca O'Brien, City of Sydney Strategic Advisor - Colliers

Attachment A

**Consultation Report on Business
Innovation Space Theme and Priority Focus**

Business Innovation Space, Circular Quay

Consultation Report on BIS Theme and Priority Focus

Prepared by Victoria Moxey, Economic Programs Manager



Background

In October 2015, Lendlease submitted a proposal to the City of Sydney to amend the planning controls applying to land within the city block bound by Alfred, Pitt, Dalley and George Streets to facilitate a development proposal at 174-186 George Street and 33-35 Pitt Street, Sydney.

In conjunction with the planning proposal, Lendlease offered to enter into a Voluntary Planning Agreement (VPA) to secure public benefits including among others, a Business Innovation Space (BIS) consisting of 3,700sqm of nettable space across the first three floors of the proposed tower (aobed the Lobby) plus a monetary contribution of \$8,140,000 for the fit out of the Business Innovation Space.

Objectives

The City aims to increase the density of the startup ecosystem and provide space for startups by creating a Business Innovation Space.

Expected outcomes

- The Business Innovation Space will provide a focus for startup-related activities and a base for co-working spaces, tech startups, accelerators, incubators and investors.
- The community which works in the Business Innovation Space will be supported to connect, share ideas, mentor and partner with others through a curated program of events and projects, provided by the Business Innovation Space.

Consultation

Advice was sought from 25 members of the local startup ecosystem to inform City of Sydney's decision making around three key factors:

- **Define the focus and theme of the space**
- **Define the stage in the lifecycle of startups this space will cater for**
- **Define the operational model for the space**

The consultation included **9** co-working, accelerators and incubators, **9** corporate/ industry/ government organisations, **5** startup founders, **1** VC firm and **1** university.

Following are the findings from the consultation corresponding to the three questions posed above.

Interviewees

Following is the list of interviewees who participated in the BIS consultation. The individuals selected include a mix of stakeholders across accelerators, incubators, government, indigenous organisations, startups, venture capital firms and universities. They represent expertise across a variety of tech sectors and fields.

Co-working/Incubators/Accelerators

1. **Alex Scandurra**
CEO, Stone & Chalk
2. **Pandora Shelley**
CEO, Fishburners
3. **Wesley Fabb**
CEO, Berrins
4. **Yaron Rudman**
COO, Tank Stream Labs
5. **Michael Batko**
Head of Operations, Startmate
6. **Duco Van Breemen**
General Manager, Haymarket HQ
7. **Tobi Skovron**
CEO, Creative Cubes, Melbourne
8. **Brad Krauskopf**
CEO, Hub Australia
9. **Emily Rich**
Managing Director, Microsoft Accelerator

Government/organisations

10. **Michelle Long**
COO, Sydney Startup Hub
11. **Matthew Proft**
Manager Client Engagement, Jobs for NSW
12. **Bede Moore**
CEO, TechSydney
13. **Julie Demsey**
ex-CEO Springboard Australia

14. **Eitan Bienstock**
Founder, Everything IOT
15. **Delilah MacGillivray**
National Centre for Indigenous Excellence
16. **Saskia Sharp**
General Manager, Tranby
17. **Nicole Fitzgerald**
Director, Workplace Strategy, CBRE
18. **Alex McCauley**
CEO, StartupAus

Startup Founders

19. **Rebekah Campbell**
Founder, Zambesi (Edtech)
20. **Vincent Turner**
Founder, Uno Home Loans (Fintech)
21. **Charbel Zeaiter**
Co-Founder, Academy Xi (Edtech)
22. **Michael Biercuk**
Founder, Q-Ctrl (Quantum Computing)
23. **Nick Todd**
Head of Real Estate, Atlassian (B2B)

Venture Capital Firms

24. **Jeremy Colless**
Founder, Artesian VC Firm

Universities

25. **Murray Hurps**
Director UTS Entrepreneurship

Notes on respondents:
8 female /17 male
2 Indigenous organisations
1 Melbourne-based hub

Overview of Findings

The Business Innovation Space (BIS) will consist of 3,700sqm of nettable space across the first three levels of the Circular Quay Tower (a commercial office tower of up to 263m in height) a LendLease re-development at 182 George Street. The BIS will be ready in 2021.

This report focuses on findings from the consultation with 25 key members of our local tech ecosystem around the theme, purpose and operating model for the Business innovation Space.

The consultation uncovered **powerful, ambitious and truly aspirational theme** recommendations from the ecosystem; each with significant value not only to the startup ecosystem but also to Sydney's economy, community and identity as a **global innovative city**.

Most respondents agreed there should be a strong emphasis on the **premium** location and the potential for this space to have **global recognition**.

Many respondents highlighted City of Sydney's opportunity to deliver a Business Innovation Space with the potential to be:

- a space with a **state-of-the-art operational model** based on values of collaboration, sustainability, social responsibility and diversity
- a **future-focused hub** that cements Sydney as a global innovative city
- a **landing hub for international startups** - the first point of access for global startups entering our market
- a space that focuses on the **economic opportunities in Asia**

A well-thought through strategy to ensure effective engagement and connectivity between the BIS and the corporate tenants in the building was also identified as an important point of difference for this hub.



Following are the key findings of the consultation arranged in three sections:

Section 1: The stage in the lifecycle of startups this space should cater to

Section 2: Operational Model for BIS

Section 3: Theme & Focus for BIS

Section 1: Stage in the lifecycle of startups this space should cater for

Most respondents agreed that the Business Innovation Space should focus on growth stage startups (4-20 employees) and even scale-ups (20-40 employees).

One of the key reasons identified to move away from supporting early stage startups is that the marketplace of co-working is growing fast. There is an increasing number of local, national and international co-working spaces currently opening and planning to open new locations in Sydney in the coming years. These co working spaces cater to individuals, startups and corporates looking to offer their teams new and flexible modes of working.

Another reason stated is the high turnover of early stage startups due to the failure rates at this early stage, which in most cases approaches 90%.

Most potential operators would like the hub to focus on startups beyond MVP stage (Minimum Viable Product) and with a team of 4+. These startups would have a higher probability to be long term tenants, create jobs and experience high growth. The hub would also need to be flexible in its spatial arrangements in order to accommodate these teams as they grow.

The accelerated value for job creation comes when startups grow into the scale up phase. This is when they acquire funding and need to grow their teams and capabilities to deliver global competitiveness.

Growth-stage startups and scaleups are marked by constant and fast change. These startups must lead and manage their businesses, hire talent, grow sales and customers, create a scalable business and culture, expand solutions, create a successful financial model, and more. Currently, they have relatively limited support within the ecosystem.

The Sydney Startup Hub offers affordable space for early stage startups until they reach a team of 20. When startups reach this point they must leave and find space somewhere else.

Growth and scaleup founders interviewed mentioned there is a general misconception around startups that reach the 20+ size. Even though startups at this stage usually have received substantial funding they are no

Atlassian, Amazon or Facebook yet, and actually still very far from it. It is at this stage that they need (more than ever) to concentrate all funding on human capital in order to speed growth into international markets.

An international landing pad in this space would attract international startups entering the Australian market at a similar stage of growth. It would also help strengthen the global connections for local startups entering into new markets.



Xinja (Fintech startup) 12 staff and growing

Recommendation:

The Business Innovation Space should support growth-stage and scaleup stage startups. This will not only help our local startups compete globally but it will also help create new jobs and value for our local economy.

Section 2: The Operational Model

All potential operators consulted are interested in becoming **the sole operator** for the full 3,700 sqm of nettable space at the Business Innovation Space.

The consultation identified 9 potential operators:

- Fishburners
- Tank Stream Labs
- Stone & Chalk
- Artesian (VC firm & industry partnership)
- Startmate
- Eitan Bienstock (IOT)
- Hub Australia
- Creative Cubes (Melbourne-based)
- The Studio

Most respondents agreed that City of Sydney should aim to attract a state-of-the-art, results-driven world-class, operator for this space and that the search for a potential operator should not be limited to Sydney.

Respondents who identified themselves as potential operators pointed out that the local ecosystem is expected to continue growing into 2021, which means that demand for co-working space will increase. All operators currently located at the Sydney Startup Hub confirmed they expect to be at 100% capacity by end of 2018.

A space like BIS will allow the City to provide the ecosystem with more than just affordable space; it will also provide a premium location in the CBD and proximity to potential customers (corporates) and funding (VC firms/corporate funds).

The considerable size of the space also means that the BIS could maximize the benefits that derive from density and good design for all tenants: increase in collaboration, sharing of ideas, mentoring and peer-learning and a strong sense of community.

COS lease to a third party operator

City of Sydney would be able to lease the BIS to a third party operator either via a management agreement or under an accommodation grant.

The strengths and weaknesses of each leasing option are listed below:

Option 1: Lease via a Management Agreement

Strengths:

- Procurement can include EOIs to obtain feedback from industry
- City receives rent and does not pay salaries
- City can specify operational criteria and require reporting on whether these criteria are being met

Weaknesses:

- Does not align with strategy to provide affordable rental spaces for tech startups
- Commercial operator may be difficult to secure

Option 2: Lease via an Accommodation Grant

Strengths:

- Procurement can include EOIs to obtain feedback from industry (including not-for-profit, social enterprises and for-profit businesses)
- City receives rent and does not pay salaries
- City has flexibility in level of rent subsidy offered
- City has greatest control over operation through terms of lease agreement and annual KPI review

Weaknesses:

- Reduction in financial return to the City depending on level of subsidy proposed by applicants.

Recommendation

Given a) the strong interest from potential operators to take on the whole space, b) the expected growth of the ecosystem and hence demand for space by 2021, c) City of Sydney's focus on providing affordable space for the ecosystem, and d) the perceived benefits of the full space dedicated to one theme/operator, City of Sydney should lease the space through an **accommodation grant to a sole tenant-operator.**

Success Criteria

The success criteria for the Business Innovation Space will depend on the objectives across City of Sydney's strategic vision and Action Plans that this space will deliver against.

Following is an exploratory list of potential success measures to be considered that deliver against the key areas of focus under the Tech Startups Action Plan:

Tech Startups Action Plan Success Measures

- 1. Increase density of ecosystem**
 - # sqm of affordable space
 - # co-working desks/office space
 - # startups in the space
 - % occupancy rate
- 2. Support entrepreneurial community & culture**
- 3. Increase skills & networks**
 - # events per week/month
 - # of experts/ speakers (national/ international)
 - # participants per event
 - # of accelerator/incubator programs/year
 - # of startups per program
 - % female/male occupants/ participants
 - % indigenous entrepreneurs
- 4. Increase access to markets**
- 5. Increase access to investment**
 - \$ capital investment in startups
 - # jobs created by startups
 - # international experts in events/programs
 - # of investment pitch events
 - # of international programs/year
- 6. Increase Sydney's reputation as an innovative city**
 - Sydney's ranking in Global Innovation Index
 - Sydney's Ranking in Startup Genome Global Startup Ecosystem Report

Other measures of success suggested by interviewees:

- % cultural/ethnic background entrepreneurs
- # social impact initiatives
- # wellness programs/activities
- % of employees with disabilities

Section 3: Theme & Focus of the Business Innovation Space

The consultation uncovered 9 distinct recommendations around the theme and vision for the Business Innovation Space.

All 9 recommendations are described below (3.1 – 3.9).

3.1 Vertical Hub

‘To grow and accelerate Sydney’s existing tech clusters.’

A hub specifically catered to an established vertical sector in which Sydney is already globally competitive.

One of the recommended strategies for smaller ecosystems to increase their footprint in the global economy is to **focus on a vertical where they have existing strengths**. Only a few ecosystems can be the top performer in the world, but many smaller ecosystems have the potential to become a top cluster for specific sectors.

Sydney has globally recognised clusters in **Fintech** and **Mediatech**. By focusing on supporting and growing either of these established tech sectors, Sydney could increase its chances to become a top cluster globally for that sector into the future.

3.1.1 FINTECH HUB

The number of Fintech start-ups in Australia has increased from less than 100 in 2014 to +600 today with 60% of all Fintech companies based in Sydney.

Australian Fintech investment has remained strong and Sydney has been the major recipient of Fintech related VC investment at \$US171 million between 2014 & 2016.

Key local ecosystem players include not-for profit Fintech hub Stone & Chalk, the privately run Tyro Fintech Hub and Fintech Australia (a Fintech industry association).

Payments, Regtech and Blockchain are seen by the industry as key areas where Australia has potential to lead the world and a Fintech Hub would have the opportunity to focus on these as well as on developing Sydney’ opportunity as a Fintech leader in Asia.

3.1.2 MEDIATECH HUB

The MediaTech sector covers media, entertainment, communications, games, sound, design and creative industries. Sydney has a long history of competitiveness in this sector, with historic strengths in marketing, media, film and publishing and growing competitiveness in gaming, VR, AR and IOT.

These types of businesses don't grow everywhere, they are usually attracted to access to talent and skilled labour. Sydney has a critical mass that helps attract startups in the creative industries.

2018 saw the launch of The Studio, an independent not-for-profit organisation, focused on supporting Australian media-tech and creative tech startups and is already home to more than 20 startups at different stages.

A MediaTech Hub would provide even further support for Sydney to compete globally in this sector into the future.



MediaTech

A Vertical Hub that focuses on strengthening already existing and globally competitive clusters in Sydney.

3.2 CleanTech Hub

‘To accelerate Sydney’s opportunity to export clean technology.’

A Hub that takes advantage of the growth of the energy industry in Australia and develops connections to international markets for Sydney to export this technology.

The energy industry is changing rapidly providing a huge opportunity for research, new technologies, businesses and jobs in renewable, clean and advanced technology.

The International Renewable Energy Agency estimates jobs in the Cleantech sector could reach 24 million globally by 2030, up from 8.1 million currently.

According to VC Fund Artesian, CleanTech has the potential to become a key technology sector for Sydney’s export economy, specifically Asia. They are confident investment in Cleantech will grow exponentially in the next few years.

A hub focused on Cleantech and Renewable Energy would help provide density for startups in this sector, accelerate the overall growth of the sector in Sydney and place Sydney as a global innovator in this field.

The Hub would house both local and international startups (through a landing pad), for-profit and social enterprise startups and focus on the growing export opportunities into new markets.

A Cleantech Hub would also be able to work with City of Sydney towards achieving our green targets:

- 50% of electricity to be renewable by 2030
- 70% reduction of greenhouse gas emissions by 2030 and
- net zero emissions by 2050.

What is CleanTech?

Clean technology refers to any process, product, or service that reduces negative environmental impacts through significant energy efficiency improvements, sustainable use of resources, or environmental protection activities.

Clean technology includes a broad range of technology related to recycling, renewable energy (wind power, solar power, biomass, hydropower, biofuels), information technology, green transport, electric motors, green chemistry, lighting, and more.



CleanTech

CASE STUDY: CLEANTECH PARK

Clean Tech Park is Singapore's first eco-business park. It aims to gather companies and institutions engaged in green research and development under one roof. R&D and test-bedding site for early adoption of green technology and solutions. Under development in three phases with a proposed completion year of 2030.

https://en.wikipedia.org/wiki/CleanTech_Park

A hub that focuses on accelerating the growth of the Cleantech sector and connects startups to exporting opportunities in other markets, especially Asia.

3.3 AI Hub

'To accelerate Sydney's established global competitive advantage across all industries'

A hub that focuses on artificial intelligence - a horizontal technology that cuts across all industries.

The AI Hub would provide co-working space and programming for startups utilising AI as their main technology. This would allow for startups from all sectors to learn from each other's application of the technology and accelerate growth across industries.

Artificial intelligence, big data and machine learning are sweeping across all industry sectors.

AI-driven technologies are predicted to be the next disruption to the enterprise software. Currently, the penetration of AI has hit almost every industry sector.

What is artificial intelligence?

Artificial intelligence (AI) is an umbrella term for "smart" technologies that are aware of and can learn from their environments, enabling them to subsequently take autonomous action. Robotic process automation, machine learning, natural language processing, and neural networks all incorporate AI into their operations.

There are many estimates concerning the size of the artificial intelligence market. According to Bank of America Merrill Lynch, the global AI solutions market will grow to USD 70 billion by 2020 from USD 8.2 billion in 2013.

Growing availability to low-cost quality AI technologies will likely see many new start-ups entering the AI field, a trend that would further support the idea of creating a Hub dedicated to AI-related startups across all sectors.



Microsoft's AI factory program at Station F

New Lab is a home for advanced technology, growth-stage startups in robotics, artificial intelligence, connected devices, nano technology, med tech, and indoor agriculture. New Lab creates public-private partnerships to bring together innovators and cities in meaningful ways. Our inaugural New Lab City programs are taking place in New York, Copenhagen, and Barcelona. <https://newlab.com/>

A hub that focuses on **artificial intelligence** - a horizontal technology that will accelerate growth and global competitiveness across all industries.

3.4 World-Class Accelerator

‘To create the world’s best English-speaking accelerator to launch in Asia’

A purpose-based hub offering an ambitious, high-value proposition that is globally-focused and output-driven.

This hub, which could be an Australian/Asian partnership, would offer all the infrastructure, expertise, connections and strategic advice to help startups to launch and grow at super speed in Asia.

One of Sydney’s key advantages is its proximity and connection to Asia. Even though there are other strong players already offering similar services, they are not English-speaking (Hong Kong, Singapore, etc).

Asia’s resurgence and urbanisation are fuelling a growing demand for energy and resources, and an unstoppable quest by Asia’s new middle class for better lifestyles and services.

Asian-born migrants now make up a third of Australia’s overseas-born population. Over the past two decades, Australian education has been transformed by globally nomadic students – mainly from Asia – seeking education opportunities abroad. Australia now educates almost half a million international students, and almost 10 per cent of all Chinese students abroad.

Success for startups entering Asian countries is strongly linked to having an established and strong network in the country as well as learning from other companies that have already expanded into the region.

The Hub would aim to be the most coveted, English-speaking accelerator in the world for startups wanting to enter the Asian market (clean energy, edtech, healthtech, AI, agtech, etc).



CASE STUDY: HAX

A Hub for hardware startups

HAX is the world’s first and most prolific accelerator for hardware startups. HAX is unique in that it helps startups build, launch and ship products globally at super speed. Based in both Shenzhen and San Francisco, startups that are admitted to the program will spend four to eight months in Shenzhen co-developing technology, followed by two to three months in San Francisco, for business development, fundraising, and growth.

Startups from all over the world that participate in HAX receive dedicated resources to address the unique challenges faced by hardware startup founders.

More info: <https://hax.co/>

A hub that attracts startups from all over the world, defines Sydney as a global city and cements our proximity to and knowledge of Asia as a global competitive advantage.

3.5 The Future Hub

‘To support future-focused, deep-tech startups’

The Future Hub would serve deep technology entrepreneurs who are defining the future of cities the world and human experience.

Deep Tech is technology based on tangible engineering innovation or scientific advances and discoveries. Deep Tech is having profound impact on sectors including autonomous systems, AI, robotics, smart cities, medical devices, clean tech, energy efficiency and many more developing or emerging application areas.

Future-focused startups and entrepreneurs are working on emerging and new technologies that might need 10-30 years of development before they are ready for commercialisation, exponentially increasing their risk of failure.

These are the researchers, scientists, engineers and entrepreneurs working on scientific and technological breakthroughs that, if fostered, could make Sydney a globally competitive city into 2050.

By attracting those working on future technologies across fields, the focus of this hub will be on Sydney becoming a leader in innovation and commercialisation of research, something Sydney is already falling behind in. It would also allow for greater sharing of insights and breakthroughs across disciplines – entrepreneurs working in space tech, genetics, synthetic biology, med tech, quantum, neuroscience, AI, robotics – all sharing space and learning from each other.

The hub would empower deep-tech entrepreneurs and transfer their science & technology from the lab to the market. Deep-tech innovation knows no borders, it’s happening in every corner of the world, and it just needs to be discovered.

Deep tech innovations are built around unique, differentiated, often protected or hard to reproduce, technological or scientific advances.

Sydney is home to some of the best universities and research labs in the world, but there are currently very few incentives for entrepreneurs to commercialise in the field of deep tech.

The hub would be an enabler for universities and industry to tap into Sydney’s huge potential to become globally competitive by growing and accelerating our commercialisation of research.

Silicon Valley royalty backs Aussie quantum



Sydney start-up Q-Ctrl has global ambitions for its software, designed to help make quantum computers a possibility. Now the world’s biggest investors are paying attention.

A future-focused hub that supports and grows our commercialisation of research and propels Sydney to the global stage as a city of innovation.

DID YOU KNOW?

Sydney has one of the most impressive concentrations of quantum researchers in the world. Investment bank Goldman Sachs says quantum computing could be a \$US29 billion industry by 2021. Global tech companies, including Google and IBM, are investing heavily in quantum computing.

Q-Ctrl Pty Ltd, the first spin-off company from the University of Sydney’s Quantum Science Group, has recently received funding from Sequoia Capital and IBM.

<https://www.afr.com/technology/sequoia-capital-backs-australian-quantum-computing-startup-qctrl-20180706-h12cu8>

CASE STUDY: NEWLAB (NYC)

A home for growth-stage startups in robotics, AI, connected devices, nanotechnology, med tech, and indoor agriculture.
<https://newlab.com/>

3.6 The R&D Hub

‘To support startups that spur from corporate R&D’

An innovation lab to solve corporate-led problems. Sydney needs to attract more corporate R&D if it wants to be a creator of technology. The BIS would act as an Innovation Challenge Lab where corporates from Australia and all over the world pose scalable challenges. Startups would be invited to solve the challenges. The startups that succeed in these challenges would become part of the hub. The hub operator would provide programming to accelerate their growth and connect them to potential corporate customers all over the world.

The purpose of the hub would be two-fold:

- 1) To de-risk the success of startups. Each startup at the hub would be based on real challenges with an existing market of potential customers.
- 2) To attract and encourage more R&D spend in Sydney which will increase jobs, increase talent and make Sydney a creator of innovation (as opposed to a consumer of innovation)

The R&D Hub would help Sydney create an attractive environment for international R&D centres.

Innovation in classic industries such as pharmaceuticals, and medical devices companies often depends on scientific breakthroughs, scientific expertise, long timelines, and considerable investment in laboratory and specific equipment. But for other more unconventional industries – electronics, software, robotics – innovation is far less linear and sequential. For these industries, much of the innovation comes from creating better process methods and new ways of applying technology rather than creating scientific breakthroughs.

Moreover, there would be an opportunity to service small and medium sized firms as well given that they usually don't have R&D departments. The R&D Hub could provide R&D opportunities across all business sizes to accelerate innovation while also creating new startups with low risk of failure and proven scale opportunities.

CASE STUDY: TEL AVIV

From 35 R&D centres in 2012, Tel Aviv is now home to 73 R&D international centres which provide over 6,200 jobs, introduce new capital and knowledge to the City's tech ecosystem and, further elevate the City's global standing.

Visa, MasterCard, Google, Facebook, Amazon, Coca Cola, Microsoft, AOL, Telekom, Citibank, Intel, Yahoo, Barclays, IBM, Apple, Mercedes Benz and more. Tel Aviv's Global Economic Development unit, Tel Aviv Global, focuses on attracting big names to the city. A new municipal policy offers city-tax breaks and a "red carpet" package – assisting entrepreneurs in all aspects of setting up international activity in the city.



Mercedes Benz R&D centre, Tel Aviv

An R&D focused hub that supports startups to solve corporate-led challenges and creates an attractive environment for more international R&D centres in Sydney.

3.7 Entrepreneurship Hub

‘To support the next generation of entrepreneurs and the future of work’

With the rise of automation and AI, thousands of jobs will be lost. It is estimated that up to a full third of the workforce in the next ten years will not be in traditional full-time jobs.

This means individuals will need to create their own jobs, requiring entrepreneurial skills and aptitudes.

These changes to the workforce will give rise to a whole new sector of ‘solopreneurs’. There will be a high demand from this new sector of the workforce for entrepreneurial skills, office space, meeting rooms, a place to network, and keep learning.

The Hub would support for-profit, social enterprises and not-for-profit entrepreneurs. It would also have a strong focus on supporting female, indigenous and immigrant founders.

As more people choose entrepreneurship as a career, there will be an even bigger demand for a safe, welcoming and affordable space. A hub focused on entrepreneurs would help increase the number of startups at the bottom of the funnel, necessary for a healthy and globally competitive startup ecosystem.

Entrepreneurial skills are likely to be increasingly important for small business owners and employees within large organisations as well. With small business considered to be a key driver of the economy, the growth of the small business environment is of great importance to Sydney’s economy.

The Hub would support a new breed of workers, entrepreneurs and small businesses innovators navigate a changing and increasingly technological world.

The Entrepreneurship Hub would provide co-working space, run programming and allow visitors the use of specialised tools/spaces such as:

- Boardrooms and meeting rooms for hire
- Visualization room: to learn how to visualise data
- Drones Lab: flying drones behind a net area
- Dry Lab: basic hardware tools and facilities

- VR & AR dedicated rooms

This Hub would also have the opportunity to be the venue of choice for ‘Demo Days’ across all incubator and accelerator programs in Sydney – a true showcase of Sydney’s entrepreneurial community.



A hub that enables and supports the next generation of entrepreneurs and the future of work.

3.8 B2B Scale-up Hub

‘To support B2B scaleups as they grow into global tech companies’

A hub that provides B2B scaleups with expert programming, strategy and service providers for HR, finance, sales, marketing, executive coaching, investment banking, and growth.

The idea of a B2B scaleup Hub is strongly linked to its prime location in the CBD. The proximity to thousands of corporates is a strong reason why the BIS should focus on B2B startups. The BIS would accelerate their growth by connecting them to potential clients faster. This would be the Hub that corporates visit to discover new products and services that would help their own businesses grow.

All over the world, VC funding is increasingly going towards B2B companies rather than B2C companies.

The B2B Scaleup Hub would deliver programming and bring the right knowledge, resources, and support to help scaleups grow and ultimately create value for the local economy.

Scaleups create jobs, expand internationally and create economic value for both stakeholders and local economies.

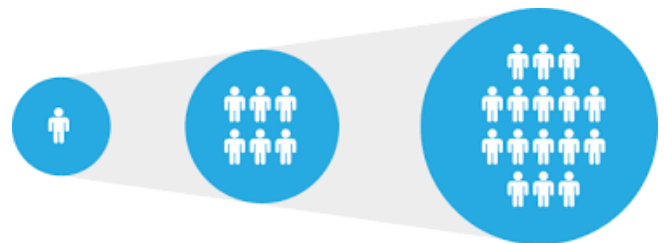
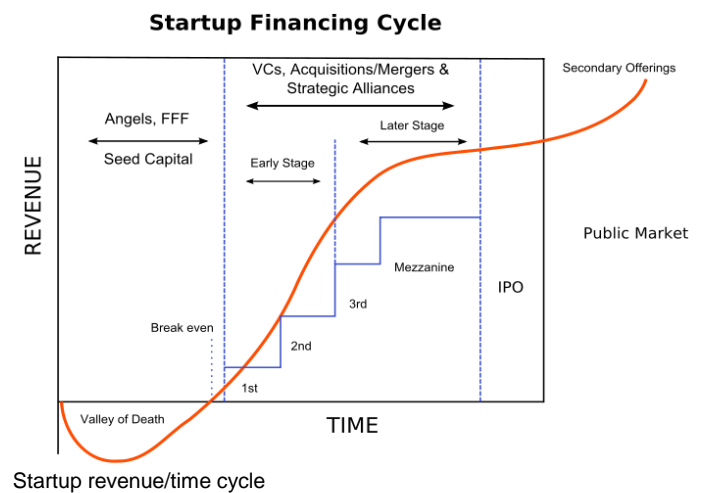
This hub would provide an opportunity to support B2B scaleups at a critical point at which they are becoming globally competitive.

The Sydney Startup Hub caters to early stage startups and growth startups until they reach a team size of 20 employees, at which time they are considered scaleups. These scaleups then need to find their own premises, which usually means moving out of the CBD due to the very high office rental rates.

Both accelerators and scaleup founders agree that, even though startups at these stage are perceived by the ecosystem as ‘successful’, the challenges at the scaleup stage are huge. There is a need to attract the best of the best; that is, to bring in local or international talent who can help drive the startup into the global stage. This means finding C-suite staff that has grown global companies before.

Affordable space within the CBD and proximity to potential customers are crucial for the success of those B2B scaleups that have the most potential to become the next Atlassian.

The B2B Scaleup Hub would support growing businesses with the potential to become global companies that create jobs and economic value for Sydney.



A hub that accelerates the growth of B2B scaleups as they grow into globally competitive companies, create jobs and value for our local economy.

3.9 Social Impact Hub

‘To support startups solving social and environmental problems.’

A hub that provides affordable space for social enterprise startups creating solutions for social and environmental problems. A hub to help social enterprises design, develop, launch, fund and grow their businesses.

Diversity, inclusivity and wellness would be the founding values of the hub. The space would promote initiatives like, for example, establishing an Indigenous hub as part of their operation, promote a 50/50 gender ratio as well as have clear goals around cultural and ethnic representation.

Circular Quay not only has great connectivity with the rest of Sydney and beyond, but also a rich history both as a place that was integral to the everyday lives of the Eora people as well as a place with a strong identity as a port of call for foreign trade. Moreover, Sydney has always been a city with a high proportion of immigrants; today, more than 50% of Sydney’s population was born overseas. A Social Impact Hub with a focus on inclusive and diverse entrepreneurs solving social and environmental problems would have a strong alignment to the historic identity of the BIS iconic location.

The operator of the BIS could also run specific social impact initiatives for the Sydney community as part of their programming (a program that goes beyond the BIS tenants and engages the wider Sydney community).

Why focus on social enterprise?

Social entrepreneurship has the power not only to provide a solution to a social or environmental problem, but to continue to do so by creating sustainable business models (irrespective of grant funding).

As the economic divide widens with the growth of a global tech economy, cities will need to ensure that the most vulnerable sectors of the population are not left behind.

Social enterprises find solutions to problems via sustainable business models driven by purpose and profit.

CASE STUDY: IMPACT HUB

A global network with more than 15,000 members and 90 locations (no locations in Australia). Each location offers co-working space, programming and events – a mix of innovation lab, startup incubators and community centre to help grow impact. The Social Impact Hub uses the Global Sustainable Development Goals (SDGs) as a lens through which to view their impact in the world. They support social enterprises tackling SDGs via entrepreneurial and innovative solutions. <https://impacthub.net/>



Impact Hub Birmingham, England

A hub that focuses on social entrepreneurs creating innovative solutions for social and environmental problems via purpose-driven, sustainable business models.

Strategic Alignment

Snapshot of the potential strategic alignment of the proposed BIS themes across City of Sydney's action plans and strategic vision, based on the objectives the BIS themes could deliver against:

3.1 A Vertical Sector Hub 9

A hub that focuses on an established or growing vertical sector (Fintech, MediaTech) to secure Sydney's competitiveness into the future.

Tech Startup Action Plan	● ● ●
Economic Development Strategy	● ● ●
Eora Journey Action Plan	● ● ●
Social Sustainability Action Plan	● ● ●
Cultural Policy	● ● ●
Environmental Action Plan	● ● ●

3.2 A CleanTech Hub 11

A hub that focuses on CleanTech, a growing industry with a global export market opportunity, especially Asia.

Tech Startup Action Plan	● ● ●
Economic Development Strategy	● ● ●
Eora Journey Action Plan	● ● ●
Social Sustainability Action Plan	● ● ●
Cultural Policy	● ● ●
Environmental Action Plan	● ● ●

3.3 The AI Hub 10

A hub that focuses on artificial intelligence, a horizontal technology that will accelerate growth & global competitiveness across all industries.

Tech Startup Action Plan	● ● ●
Economic Development Strategy	● ● ●
Eora Journey Action Plan	● ● ●
Social Sustainability Action Plan	● ● ●
Cultural Policy	● ● ●
Environmental Action Plan	● ● ●

3.4 Asia-focused Accelerator 11

A world-class accelerator for startups from all over the world to launch in Asia, cementing our proximity to Asia as a key competitive advantage for Sydney.

Tech Startup Action Plan	● ● ●
Economic Development Strategy	● ● ●
Eora Journey Action Plan	● ● ●
Social Sustainability Action Plan	● ● ●
Cultural Policy	● ● ●
Environmental Action Plan	● ● ●

3.5 The Future Hub 12

A future-focused hub that supports and grows commercialisation of research and propels Sydney to the global stage as a city of innovation.

Tech Startup Action Plan	● ● ●
Economic Development Strategy	● ● ●
Eora Journey Action Plan	● ● ●
Social Sustainability Action Plan	● ● ●
Cultural Policy	● ● ●
Environmental Action Plan	● ● ●

3.6 The R&D Hub 10

An R&D focused hub that supports startups that solve corporate-led challenges and attracts more global R&D centres to Sydney.

Tech Startup Action Plan	● ● ●
Economic Development Strategy	● ● ●
Eora Journey Action Plan	● ● ●
Social Sustainability Action Plan	● ● ●
Cultural Policy	● ● ●
Environmental Action Plan	● ● ●

3.7 The Entrepreneurship Hub 8

A hub that enables and supports the next generation of entrepreneurs and the changing landscape of the future of work.

Tech Startup Action Plan	● ● ●
Economic Development Strategy	● ● ●
Eora Journey Action Plan	● ● ●
Social Sustainability Action Plan	● ● ●
Cultural Policy	● ● ●
Environmental Action Plan	● ● ●

3.8 A B2B Scaleup Hub 10

A hub that accelerates B2B scaleups as they grow into globally competitive companies, create jobs and value for our local economy.

Tech Startup Action Plan	● ● ●
Economic Development Strategy	● ● ●
Eora Journey Action Plan	● ● ●
Social Sustainability Action Plan	● ● ●
Cultural Policy	● ● ●
Environmental Action Plan	● ● ●

3.9 Social Impact Hub 11

A hub that focuses on social enterprises creating innovative tech solutions for social and environmental problems via inclusive, purpose-driven, sustainable business models.

Tech Startup Action Plan	● ● ●
Economic Development Strategy	● ● ●
Eora Journey Action Plan	● ● ●
Social Sustainability Action Plan	● ● ●
Cultural Policy	● ● ●
Environmental Action Plan	● ● ●

Conclusion

The consultation with key members of the ecosystem revealed a shared vision for an innovation space that truly raises the bar in Sydney and has the potential to achieve global recognition.

All interviewees expressed overwhelming interest and excitement about this space - the premium location, the proximity to corporates (which means proximity to potential customers and funding) – and the potential this space has to become a globally recognised hub for innovation.

It is worth noting that the majority of recommendations focused on what is currently lacking in Sydney, rather than duplicating what already exists in the market.

From an economic impact perspective, the consultation uncovered the following key considerations that should inform the future use of this space:

- The new era of innovation will be focused on **deep tech**, that is, startups built on technological and scientific breakthroughs (distributed ledgers, AI, biotech, robotics)
- The foundation for globally competitive startups in this new era of tech comes through R&D, patent applications and **commercialisation of research**
- Sydney is falling behind in commercialising research, even though we produce world-leading research at our universities.
- As **Asia's** ascendancy in the global economy continues, we should leverage Australia's competitive advantage as a close neighbour.

Recent conversations with UTS have also revealed the untapped opportunity for a space like BIS to access and leverage the state-of-the-art facilities available through our universities. For example, UTS has recently launched Tech Lab in Botany, 9,000sqm of world-class labs and specialised equipment. Tech Lab has been deliberately designed to create, enable and leverage intersections between academia, industry and government and achieve bigger impacts and increased returns on research dollars.

Other university facilities that could also be leveraged include: the Quantum Nanoscience Laboratory at the University of Sydney and the makerspace at Michael Crouch Innovation Centre at UNSW, among many others.

Recommendation

Based on the information gathered from the 25 interviews conducted, we recommend that City of Sydney conduct an EOI for potential operators to pitch a BIS **state-of-the-art model** (based on values of diversity, inclusion, sustainability and social responsibility) that aligns with at least 4 out of the 5 key criteria:

- A globally competitive proposition that will attract startups from all over the world;
- Focus on deep-tech, emerging and future technologies;
- Promotes the commercialisation of Sydney's world-class research;
- Provides startups with strong pathways to launch and export into Asia
- Positions Sydney internationally as an innovative city

Given the overlap of some of the recommended themes in this report, below are the three top recommendations for the BIS theme that follow the criteria above and strongly align with COS 2050 strategy:

A Future Hub: A hub that supports **deep tech** innovation with a focus on **AI** and **cleantech** and attracts the best talent from all over the world. A hub that works closely with industry and university research labs and encourages **commercialisation** of research for Sydney's competitiveness into the future (think Sydney 2050).

A Social Impact Energy Hub: A hub that caters to both for-profit and social enterprises using technology to solve environmental and social problems, especially around energy efficiency and renewables and its potential export market. A hub that would also focus on working with the City to reach the net zero emissions target by 2050.

An Asia-focused / B2B Accelerator: A world-class accelerator for B2B startups from all over the world to speed their launch in Asia, cementing our connection to Asia as a key global competitive advantage, and becoming a global destination for businesses entering the Asian market.

A world-class business innovation space of this calibre would play a major role in supporting the local tech startup sector.

It would also drive Sydney's economic competitiveness into the future and cement Sydney as a global, innovative city.

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Item 12

Questions on Notice

1. Black Lives Matter Mural

By Councillor Scott

Question

Recent media reports detail phone calls made by NSW Police to the City of Sydney requesting the removal of a Black Lives Matter mural on a private property in Redfern. The mural was painted over within 24 hours.

Can the Chief Executive Officer advise the following:

1. How many calls were made by NSW Police in relation to the mural and to which section of Council were the calls referred?
2. Under which Policy was this mural removed? As Council's Graffiti Management Policy allows for 'legitimate avenues for the expression and dissemination of community information and street art' and this was clearly art, not graffiti.
3. Does Council have the power to remove art from private property?
4. Were any political representatives consulted? Is so, who?

S129275

2. Cloud Arch Sculpture

By Councillor Scott

Question

1. How much has the Cloud Arch sculpture, planned for George Street, cost the City of Sydney?
2. Now that the Light Rail is complete, and the City only deferred the project, when will it be revisited?
3. How much is planned to be spent on the project if it is to proceed?

S129275

3. The Minerva Theatre

By Councillor Scott

Question

There has been calls and a campaign launched for the City of Sydney to buy the historic Metro Theatre Kings Cross (formerly Minerva Theatre) and turn it back into a working theatre.

Can the Chief Executive Officer advise:

1. Has the City formally investigated purchasing this site? If so, for how much?
2. If no purchase is on the table what assistance can and has the City provided for the restoration, use and ongoing operations of the Metro as a live theatre or cultural facility?

S129275

4. Staffing in Lord Mayor's Office

By Councillor Scott

Question

1. How many staff currently work in the Lord Mayor's Office and what is the annual cost?
2. How many staff and what budget is planned for the 2021/22 financial year?

S129275

5. Support Sydney's Homeless

By Councillor Scott

Question

In July 2020, the City of Sydney released a Homelessness Action Plan to help the vulnerable during the Covid-19 pandemic.

Can the Chief Executive Officer advise:

1. How many initiatives have been completed under this Plan?
2. How many homeless have been helped under this Plan?
3. Which projects have begun but not been completed under this Plan?

4. Is this Plan continuing in the 2021/22 Financial Year? If so, how much is in the Budget to complete the Plan?

S129275

6. Hollis Park Rainbow Crossing

By Councillor Scott

Question

What is the timeframe for completion of the rainbow crossing in Hollis Park?

S129275

7. Milk Crate Sculpture

By Councillor Scott

Question

1. How much has the City spent on the milk crate sculpture planned for Belmore Park in total?
2. How much has been or continues to be paid to the artist for the creation of the sculpture?
3. Has the project been axed? If so, who made the decision and when?
4. Are any further art installations planned for Belmore Park?

S129275

8. Emergency Services Levy

By Councillor Scott

Question

1. How much did the City pay in the Emergency Services Levy in 2020/21?
2. How much is the City expected to pay for the upcoming 2021/22 Financial Year?
3. If the City no longer had to pay for this Levy what would the funding be diverted to instead?

S129275

9. 2021/22 Budget

By Councillor Chung

Question

Commercial Properties

1. Could the Chief Executive Officer please provide a short narrative on the modelling and thinking of staff regarding the expected return from rentals from commercial properties post Covid-19 under the scenarios reported?

Footway Licenses

2. Why do footway licenses return to \$1.5 million in the 2022/23 year and then double to \$3 million in 2023/24?

Childcare Fee Income

3. Could the Chief Executive Officer please provide an expenditure report on how much the City of Sydney spends on childcare including, but not limited to, centres, staff, grants and internal staff?

Consultancies

4. Could the Chief Executive Officer please provide a list of the known consultancies for the forthcoming year and the expected expenditure on each consultancy?

Staffing

5. Could the Chief Executive Officer please provide a list of the roles and number of staff employed and costs related to general communications, media relations and other communications staff?

General Contingencies

6. The source of funds for unplanned funding is often referred to as "General Contingency". Can the Chief Executive Officer please identify where that funds sits and how much is contained in it?

City Business and Safety

7. Could the Chief Executive Officer please detail the programs and activities contained under City Business and Safety. How many staff are employed?

The Office of the Lord Mayor is budgeted for \$41.6 million over the next 10 years.

8. How many staff are employed?
9. How much of the budget is dedicated to employment costs?
10. Please advise the cost centre for the driver and vehicle for the Lord Mayor.
11. Please advise the cost centre for audio visual equipment used by the Office of the Lord Mayor.
12. Please advise the cost centre for catering and hospitality for the Office of the Lord Mayor.

13. How many staff outside the Office of the Lord Mayor provide support to the Office of the Lord Mayor?
14. Please detail any other resources afforded to the Lord Mayor and Office of the Lord Mayor which are not contained within the Office of the Lord Mayor budget.

Public Art Budget

15. Over the 10-year \$19 million public art budget, what projects are sitting on the books for consideration?
16. Has the Cloud Arch been permanently abandoned as a potential future project?
17. How much has been spent so far on Cloud Arch?
18. How much is it expected to cost to build?
19. Has the Pavillion been permanently abandoned as a potential future project?
20. How much is expected to be spent on the Pavillion should it proceed?
21. How much has been spent to date on the Pavillion project?

Public Domain

22. How much money for asset renewal and enhancement has been slated for Chinatown over the next 10 years?
23. Please detail by year and detail project description.

Stormwater Drainage

Over the past two years internal reports showed that many of our gross pollutant traps had failed due to lack of maintenance and renewal.

24. Will the \$15m/\$3.3m budget in 2021/22 render all GPTs working at full capacity?
25. Under the budget being considered will the City of Sydney expect to meet its Zero Waste to Ocean target by 30 June 2030?

Long Term Financial Plan

26. How much is in the accumulated reserves?
27. Can Councillors be provided with a copy of the Council resolutions relating to the plan to reduce the reserves to \$200 million?
28. Can Councillors be provided with a copy of any internal policy documents relating to Council's accumulated reserves and long-term financial plan?

Balance Sheet

29. Why does the cash position reduce by \$100 million over the next 10 years?

S129268

10. Legal Matters Costs and Progress Quarterly Update

By Councillor Chung

Question

Could the Chief Executive Officer please provide an update since the last advice in December 2020:

1. An update of all court proceedings that Council is currently engaged in broken down by Court and type of matter (eg but not limited to class 1-5 appeals, local court prosecutions, NCAT proceedings, Supreme Court proceedings, IRC proceedings).
2. In table form, a summary of each court matter, costs to date, proceedings number and parties to the matter and status of each matter.
3. Year to date costs for each type of matter broken down by costs for consultants, external lawyers and other costs.
4. 2020/21 and year to date summary of matters finalised by matter including outcome and costs for each matter.

S129268

11. Sydney Town Hall Trigeneration Plant

By Councillor Phelps

Question

On July 2020, the City of Sydney announced that all of the City's operations "are now run on 100 per cent renewable electricity."

However, a 1 June 2021 article in the Australian Financial Review (AFR) reported that, according to the City's energy reports, natural gas usage has increased fourfold from 21,894 GJ to 84,811 GJ between 2006 and 2020.

The Sydney Town Hall trigeneration plant is responsible for a significant increase in natural gas usage by the City of Sydney.

The same AFR article claims that this plant is, in fact, fit to be powered by biogas.

Natural gas now supplies 45.2 per cent of the energy used in the City's operations.

Could the Chief Executive Officer please advise:

1. Why is the trigeneration plant still powered by natural gas?
2. What is the feasibility of transitioning the trigeneration plant to biogas?
3. What steps need to be undertaken before the City is able to transition the trigeneration plant on top of Sydney Town Hall to biogas?

S129272

12. Park Refurbishment Plaques

By Councillor Phelps

Question

Bronze plaques are frequently used around the City of Sydney to commemorate events, people or organisations that have had a significant impact on the local and wider communities.

Could the Chief Executive Officer please advise:

1. In the last financial year, how many bronze plaques have been produced or planned for park refurbishments in the City of Sydney?
2. How many of these plaques mention the current Lord Mayor, Clover Moore?

S129272

13. Natural Gas Use by the City of Sydney

By Councillor Phelps

Question

In July 2020, the City of Sydney announced on its website that all of the City's operations "are now run on 100 per cent renewable electricity."

However, a 1 June 2021 article in the Australian Financial Review reported that, according to the City's energy reports, natural gas usage has increased fourfold from 21,894 GJ to 84,811 GJ between 2006 and 2020.

Gas now supplies 45.2 per cent of the energy used in the City's operations.

Could the Chief Executive Officer please advise:

1. Why has the City included gas as a "renewable energy" in their statements?
2. How have the City's aquatic centres contributed to the increase in gas usage each year since their establishment?
3. Has the City identified any sources of renewable gas that could power our co- and trigeneration systems?
4. If not, will the City commit to converting these systems to electric power so that can be truly 100 per cent renewably powered?

S129272

Item 13

Supplementary Answers to Previous Questions

There are no Supplementary Answers to Previous Questions on Notice for this meeting of Council.

Item 14.1**Notices of Motion****Lighting Assessment for Pirrama Park, Pyrmont**

By Councillor Phelps

It is resolved that:

(A) Council note:

- (i) in March and April 2021, two violent incidents occurred in Pirrama Park, Pyrmont, relating to the disembarkation of party boat revellers and minimal lighting infrastructure in the area;
- (ii) community members have also contacted Councillors regarding a concerning lack of lighting infrastructure along Mount Street from John Street to Miller Street; and
- (iii) lighting can make public spaces more inviting, as well as helping to reduce crime and the fear of crime, improving the safety and amenity of these spaces; and

(B) the Chief Executive Officer be requested to:

- (i) initiate a streetlight assessment along Mount Street, Pyrmont;
- (ii) initiate a light assessment in Pirrama Park, Pyrmont; and
- (iii) report findings back to Councillors via the CEO update.

S129263

Item 14.2

Notices of Motion

State Government Changes to Bus Routes

By Councillor Scott

It is resolved that:

- (A) Council note:
- (i) the NSW Government has released details on an integrated network plan for Sydney's South East that will affect key bus routes for the City of Sydney;
 - (ii) residents in the City of Sydney suburbs of Alexandria, Botany, Redfern, Rosebery, Surry Hills, Waterloo and Zetland will be directly impacted by the proposed changes;
 - (iii) a number of routes will be changed or lost altogether significantly impacting vulnerable City of Sydney residents including:
 - (a) 301, 302 and 303 services will be lost completely affecting Redfern, Waterloo, Zetland and Rosebery residents;
 - (b) 309 will no longer operate between Redfern and Central;
 - (c) Surry Hills residents will lose a number of bus services including routes 309, 338, 372, 376, 391, 393 and 395;
 - (d) 370 route – used to run from Coogee to Leichardt via the University of Sydney – will no longer operate from University of Sydney to Leichardt, impacting residents who used to travel to Coogee from Glebe and Newtown and residents who also want to travel between Glebe and Newtown easily; and
 - (e) 418 – will no longer operate between Sydenham and Kingsford impacting residents in Alexandria;
 - (iv) these changes to bus routes will drastically decrease accessibility in the local area, leaving many people, including the most vulnerable, increasingly isolated and disconnected;
 - (v) an integrated transport network, including regular bus services, is crucial to creating a sustainable city and accommodate the high growth in residents, workers and visitors to the local area in the future; and
 - (vi) a key role for the City is to make representations on behalf of residents to other levels of government;

- (B) the Chief Executive Officer be requested to submit feedback, detailing concerns about the impact of proposed changes to bus routes, to the NSW Government by the 30 June 2021 deadline specifically requesting:
- (i) all 'lost' services to be reinstated;
 - (ii) bus route 370 to continue to Glebe, Newtown and all the way to Leichardt;
 - (iii) bus route 418 to continue through Alexandria all the way to Kingsford; and
 - (iv) bus frequency on all routes be increased to provide a better level of service for City of Sydney residents; and
- (C) the Lord Mayor be requested to write to the NSW Premier Gladys Berejiklian and Minister for Transport Andrew Constance:
- (i) reiterating Council's support for stronger public transport links in the City of Sydney;
 - (ii) requesting funding for Green Square Light Rail, that an additional Green Square rail stop be committed to and key bus routes preserved;
 - (iii) detailing concerns about the impact the changes to the bus routes will have on City of Sydney residents and visitors;
 - (iv) calling on the NSW Government to extend the community consultation period for the changes due the significant impact on the community; and
 - (v) asking the Government to listen to the community and reconsider the proposed changes.

S129266

Item 14.3

Notices of Motion

Meanwhile Use of Student Housing for Transitional Housing and Crisis Accommodation

By Councillor Scully

It is resolved that:

(A) Council note:

- (i) under normal circumstances, more than 178,000 international students study in Sydney each year, enhancing global connections in our local communities, contributing to the life and vibrancy of the city and increasing the diversity of our city. They contribute \$5.8 billion per year to the Australian economy, with significant spend by students in our local City of Sydney economy in addition to their contributions as workers in local businesses;
- (ii) as a result of the Covid-19 pandemic, many international students returned home in 2020 and fewer have arrived this year due to continued border closures. Student housing in the City of Sydney has been dramatically impacted, with four out of the top five areas with the greatest reduction in international students in NSW being in our Local Government Area. It may be some time before international student numbers return to pre-pandemic levels, with impacts for our education sector, student housing providers, and the many businesses connected to the international education sector;
- (iii) there is evidence that domestic and family violence increases post disaster, as discussed at the City of Sydney's Domestic and Family Violence Forum in May. In the Sydney Local Government Area, there are on average three incidents of reported abuse per day. Services are reporting that there is an increased need for affordable transitional housing for women experiencing domestic violence or at risk of homelessness as a stepping stone to permanent, safe and affordable housing;
- (iv) vacant student accommodation in our Local Government Area presents one potential solution to this increased need for transitional and affordable housing, however, some barriers exist to the "meanwhile use" of student housing to meet this need, such as the need for new models to ensure commercial viability and planning approval conditions which limit use in some cases; and
- (v) discussions with members of the Student Accommodation Association, Women's Community Shelters and City West Housing have led to a proposal for an innovative arrangement to trial the "meanwhile use" of a property in the Local Government Area, for women in need of transitional affordable housing. This may be the prototype of a new model to unlock more student housing for transitional housing and crisis accommodation; and

- (B) the Chief Executive Officer be requested to:
- (i) consider how the City may be able to support this proposed “meanwhile use” of student housing for transitional housing and crisis accommodation, and to assess whether this project is appropriate to be supported with seed funding from the City of Sydney’s Affordable and Diverse Housing Fund;
 - (ii) work with partners to evaluate the viability and impact of this transitional “meanwhile use” housing model and investigate how this model might be replicated, to support the student housing sector while also providing affordable housing for people in need; and
 - (iii) consider whether planning changes or exemptions may be required and desirable to enable “meanwhile use” for other student accommodation sites in our Local Government Area.

S129264

Item 14.4

Notices of Motion

Closing the Gap

By Councillor Scott

It is resolved that:

- (A) Council note:
- (i) the City of Sydney is keenly committed to Reconciliation and addressing the disproportionate disadvantage experienced by Aboriginal and Torres Strait Islander peoples;
 - (ii) a National Agreement of Closing the Gap has been developed to enable Aboriginal and Torres Strait Islander people and governments to work together to overcome the inequality experienced by Aboriginal and Torres Strait Islander people, and achieve life outcomes equal to all Australians;
 - (iii) the National Agreement requires each jurisdiction (state and territory) to have an implementation plan in place to close the gap by July 2021;
 - (iv) the NSW Coalition of Aboriginal Peak Organisations and NSW Government have been developing a NSW Implementation Plan for Closing the Gap which is currently Cabinet-in-confidence and not publicly available;
 - (v) Councils across the Australia are highly engaged in the priority reform areas and socio-economic targets referred to throughout the National Agreement on Closing the Gap including early childhood care and development; social and emotional wellbeing initiatives; housing, health, disability inclusion, social cohesion, inclusion and anti-racism initiatives; prevention of family and domestic violence and community infrastructures;
 - (vi) Local Government engagement will be crucial to ensuring the success of Closing the Gap initiatives; and
 - (vii) all Councils have a role to play and should develop their own strategies to close the gap; and
- (B) the Chief Executive Officer be requested to develop a Closing the Gap Strategy for Council endorsement at the first Council meeting following the September 2021 Local Government election that:
- (i) is developed in partnership with local Aboriginal stakeholders and organisations;
 - (ii) builds on and links to the existing City Reconciliation Action Plan, outlining how Council can contribute and is contributing to the priority reform areas and socio-economic targets in the National Agreement for Closing the Gap; and

- (iii) considers how Closing the Gap reform areas and targets could be considered as part of the review of the Community Strategic Plan (which has to be endorsed by Council by 30 June 2022).

S129266

Item 14.5**Notices of Motion****Disability Access Hollis Park**

By Councillor Scott

It is resolved that:

(A) Council note:

- (i) the City of Sydney's ongoing commitment to making Sydney truly inclusive and welcoming as embodied in the A City for All: Inclusion (Disability) Action Plan;
- (ii) key actions in the A City for All: Inclusion (Disability) Action Plan include:
 - (a) continue to improve the accessibility of the public domain for people with a disability and older people, through renewal programs, upgrades and new capital projects; and
 - (b) continue to deliver inclusive sport and recreation activities through the City's recreation facilities and open spaces; and
- (iii) concerns have been raised in relation to the turning angle on the disabled access at Hollis Park on the corner of Fitzroy and Wilson Streets; and

(B) the Chief Executive Officer be requested to:

- (i) investigate the concerns in relation to Hollis Park and report back to Council with a proposal and solution to improve disability access including timeframe and budget; and
- (ii) include an audit on accessibility of Council open spaces as part of the review of the Inclusion (Disability) Action Plan.

S129266

Item 14.6**Notices of Motion****Save Laurel Tree House**

By Councillor Scott

It is resolved that:

- (A) Council note:
- (i) the City of Sydney needs and supports quality and affordable childcare services for the community;
 - (ii) KU Laurel Tree House provides quality childcare services to the Glebe community;
 - (iii) KU Laurel Tree is much loved by the Glebe community as detailed in the Love Letter to KU Laurel Tree House detailing the experiences of generations of children and parents who have used the Centre;
 - (iv) the Glebe community want to see the KU Laurel Tree House continue to operate in Glebe; and
 - (v) KU Laurel Tree House have advised parents they are closing their doors at the end of the year as the NSW Government is selling the building they are operating in; and
- (B) the Lord Mayor is requested to write to the NSW Minister for Water, Property and Housing, the Hon Melinda Pavey:
- (i) confirming the City's support for retaining the State-owned buildings in Glebe in public hands; and
 - (ii) requesting the NSW Department of Housing undertake the necessary repairs to the Laurel Tree House building so that it can continue to operate as a childcare centre.

S129266

Item 14.7

Notices of Motion

Illegal Dumping in Darlinghurst

By Councillor Forster

It is resolved that:

(A) Council note:

- (i) Cleansing Operations is among the City's largest and most complex frontline services with approximately 230 staff operating across three depots, servicing more than 700,000 runs across the local government area each year;
- (ii) the service includes servicing city streets and civic spaces, street litter bins and removing illegal dumps (non-booked) and hazardous waste;
- (iii) service levels across the local government area are designed to balance service outcomes against available resources, however, these service levels are flexible and can be adjusted based on factors including spikes or changes in demand, for example, the ongoing Covid-19 pandemic;
- (iv) between January and November 2019, the City received 15,740 reports of illegal dumping, which increased 62 per cent to 25,537 reports between January and November 2020;
- (v) a further breakdown of the City's data by village shows illegal dumping in areas with more transient populations in east Sydney, Redfern and Glebe accounting for the majority of complaints;
- (vi) to combat illegal dumping, the City's Waste Education team works and engages with the community on more responsible and sustainable waste practices;
- (vii) the City also offers a free 'book a pick-up' service, which provides residents with an unlimited number of pick-ups and removal of bulky household waste items. Demand for this service increased by 31 per cent in 2020;
- (viii) the City also has multiple rapid response crews operating in each area to immediately respond to high priority or urgent requests. These requests are generally closed off within 24 hours;
- (ix) over the past few weeks my office has received an increasing number of complaints about illegal dumping in the Darlinghurst area with some reports of waste remaining on the street for multiple weeks; and
- (x) my office has also received feedback that illegally dumped rubbish is only dealt with once it has been reported by residents and that the City could be more proactive in addressing this issue; and

- (B) the Chief Executive Officer be requested to:
- (i) increase illegal dumping patrols in the Darlinghurst area and identify illegal dumping hotspots; and
 - (ii) investigate and identify additional proactive actions that the City can implement to ensure illegal dumping across the local government area can be minimised and is dealt with in a timely manner.

S129260

Item 14.8**Notices of Motion****Fenced Off-Leash Dog Exercise Area**

By Councillor Forster

It is resolved that:

(A) Council note:

- (i) taking pets outdoors to a dog-friendly space is important, especially in inner-city areas with high-density dwellings where dogs do not as have much space to exercise;
- (ii) regular off-leash training and exercise in designated off-leash parks helps dogs relieve boredom and release pent-up energy and may also reduce unwanted behaviour such as excessive barking;
- (iii) outdoor exercise also benefits pet owners and builds a sense of community by bringing people together in dog-friendly parks;
- (iv) the City of Sydney has a large number of off-leash parks located throughout the local government area, however there are no fenced off-leash dog exercise areas;
- (v) neighbouring local government areas including Inner West, Burwood and Canterbury-Bankstown, have several popular designated fenced off-leash dog exercise areas; and
- (vi) fenced off-leash dog exercise areas provide a safe environment for not only dogs, but other park users including families with small children; and

(B) the Chief Executive Officer be requested to:

- (i) investigate the installation of a fenced off-leash dog exercise area located in an appropriate location within the local government area as soon as practicable; and
- (ii) consult with the community over the next 12 months about the possibility of the installation of additional fenced off-leash dog exercise areas in locations with the greatest demand.

S129260

Item 14.9

Notices of Motion

Legal Matters Quarterly Update

By Councillor Chung

It is resolved that:

- (A) Council note:
- (i) Council spends approximately \$3.3 million per year on legal services and legal consultancies. The complexity of legal matters ranges at breadth from prosecutions through to civil litigation; and
 - (ii) Councillors need to be aware of matters afoot recognising the complex and confidential nature of the material; and
- (B) the Chief Executive Officer be requested to provide Councillors an ongoing quarterly update of legal matters provided via the CEO Update. This update will include:
- (i) an update of all court proceedings that Council is currently engaged in broken down by Court and type of matter (for example but not limited to class 1-5 appeals, local court prosecutions, NCAT proceedings, Supreme Court proceedings, IRC proceedings);
 - (ii) in table form, a summary of each court matter, costs to date, proceedings number, parties to the matter and status of each matter;
 - (iii) year to date costs for each type of matter broken down by costs for consultants, external lawyers and other costs; and
 - (iv) the current and year to date summary of matters finalised by matter including outcome and costs for each matter.

S129259

Item 14.10**Notices of Motion****Parking Assessment for Hansard Street, Zetland**

By Councillor Phelps

It is resolved that:

- (A) Council note:
- (i) the requests of residents detailed in two petitions tabled at Council on 28 June 2021, including:
 - (a) that the existing and currently approved proposal for unrestricted parking on the Northern side of Hansard Street, Zetland, between Portman Street and Joynton Avenue, be maintained and not be revised to 2P from 8am to 10pm; and
 - (b) that the revised proposal for all two-hour metered parking on both sides of Hansard Street, Zetland, between Dunning Avenue and Portman Street, revert from 2P 8am to 10pm back to the currently approved time of 2P 8am to 6pm;
 - (ii) residents who have signed the petition oppose the proposed changes listed in (A)(i)(a) and (b) due to:
 - (a) these changes resulting in a net loss of 32 parking spaces on Portman Street for residents; and
 - (b) residents of City West Housing community housing development located at 50 Hansard Street, and 130-132 Portman Street, Zetland, being ineligible for resident parking permits, and not having the same access to visitor parking vouchers;
 - (iii) the Neighbourhood Parking Policy should benefit all residents equally and not result in a disadvantage to residents who are not entitled to parking exemptions through a residents parking permit scheme; and
- (B) the Chief Executive Officer be requested to:
- (i) reconsider the proposed parking changes in Hansard Street, Zetland;
 - (ii) meet with residents to hear their concerns; and
 - (iii) report findings back to Councillors via the CEO Update.

S129263

Item 14.11

Notices of Motion

City Architect and Landscape Architect Works Heritage Study

By Councillor Thalís

It is resolved that:

(A) Council note:

- (i) the importance of the work of City Architect Albert Smillie and City Landscape Architect Ilmar Berzins in the design of post-war Sydney;
- (ii) Albert Smillie joined the Sydney Municipal Council as an architectural draftsman in 1924, was appointed Chief Architect in 1949 and became the Council's Principal Architect in 1953, a position held to 1969;
- (iii) the period following World War Two was characterised by economic prosperity and a full job market. Albert Smillie's appointment as Council's head architect in 1949 coincided with a period of intense post-war reconstruction, which was accompanied by a boom in the construction of community facilities including baby health centres, libraries and welfare centres;
- (iv) Albert Smillie oversaw many public projects while at Council such as: sports facilities including Victoria Park Pool, welfare centres, kindergartens, baby health centres, Council housing including in Pyrmont and Glebe and libraries including Anthony Doherty in Surry Hills, Catherine Sloss in Woollahooloo and Florence Bartley in Kings Cross (awarded the Sulman Medal and now demolished);
- (v) Ilmar Berzins was the first qualified landscape architect to be employed in local government in Australia when he was employed by the City in 1951 and became Director of Parks and Gardens in 1984;
- (vi) in 1946, the City Engineer A H Garnsey and Alderman Ernest Marks had produced a major report to Council which recommended a program of increasing the City's parks, open spaces, children's playgrounds and street tree planting. The scheme was adopted by Council as a 'master plan to prevent haphazard development' for the next 30 years. Ilmar Berzins was recruited to this team;
- (vii) Ilmar Berzins designed many existing public spaces while at Council including: Arthur McElhone Reserve in Elizabeth Bay, Sandringham Gardens in Hyde Park, Fitzroy Gardens in Kings Cross (much altered), Chessboard Garden in Hyde Park and others which have been demolished, including Fragrance Garden in Cook and Phillip Park;
- (viii) there is a risk that other public works by Albert Smillie and Ilmar Berzins could be lost if they are not identified and, if necessary, protected;
- (ix) the City commissioned a Heritage Study Review in 2019 into Modern Movement Architecture in Central Sydney;

- (x) Council endorsed the planning proposal for the Modern Movement Heritage Items in June 2020. The report told Council that:

"Central Sydney contains one of the greatest concentrations of post-war Modern Movement buildings in New South Wales. The Modern Movement represents one of the most significant and far-reaching twentieth century design aesthetics. For Sydney, 1945 to 1975 was an exciting and challenging architectural period that determined much of the present physical form of the city centre. The dominance of modern office buildings from this period records the changing role of Australia in an international context and Sydney's new-found role as a major world financial centre during the 'Long Boom'; and

- (xi) a further heritage study could be expanded to include important works under Albert Smillie and Ilmar Berzins in the City of Sydney Local Government Area; and

- (B) the Chief Executive Officer be requested to:

- (i) investigate the commissioning of a heritage study of City projects under Albert Smillie and Ilmar Berzins in the Local Government Area; and
- (ii) report back to Council via the CEO Update on which items could be considered for heritage listing.

S129265

Item 14.12**Notices of Motion****Local Health District Representative on the Local Pedestrian, Cycling and Traffic Calming Committee**

By Councillor Thalís

It is resolved that:

(A) Council note:

- (i) the Local Pedestrian, Cycling and Traffic Calming Committee (LPCTCC) considers the needs of pedestrians, cyclists and motorists in the City of Sydney;
- (ii) Transport for NSW is responsible for the control of vehicular traffic on all roads in NSW. However, in order to deal with the large number and range of traffic-related matters effectively, they have delegated certain aspects of traffic control on local roads to councils;
- (iii) there are four formal voting members of the Local Pedestrian, Cycling and Traffic Calming Committee:
 - (a) City of Sydney;
 - (b) NSW Police;
 - (c) Transport for NSW; and
 - (d) Local State Members of Parliament;
- (iv) there are also informal (non-voting) members of the Local Pedestrian, Cycling and Traffic Calming Committee who provide advice from State Transit Authority, Transport Workers Union, a cycling representative and a pedestrian representative;
- (v) the Heart Foundation has called on local governments to ensure all Australian have safe streets for walking and cycling;
- (vi) Transport for NSW are reviewing their Road Safety Action Plan 2026 which aims to:
 - (a) reduce drink and drug driving;
 - (b) increase speed compliance and safer speed choice;
 - (c) create safer urban roads; and
 - (d) reduce other unsafe road behaviour (such as driver fatigue);

- (vii) one of the priorities in the City's Community Safety Action Plan 2019-2023 and the Walking Strategy and Action Plan 2015-2030 is to improve road and pedestrian safety;
 - (viii) the City has developed an internal Speed Reduction Implementation Plan to reduce the speed limit on all local roads in the Local Government Area to 40km/h. The Plan also includes investigation for 30km/h opportunities;
 - (ix) as a result of the Lord Mayor's advocacy to the NSW Government to reduce roads speeds, around 75 per cent of all streets in the City of Sydney are now proposed to be 40km/h or less;
 - (x) traffic movement, noise and barriers to active mobility are serious and costly population health issues;
 - (xi) in 2021 alone (at 21 June 2021), 139 lives have been lost on NSW roads;
 - (xii) in the past 12 months (at 9 April 2021), there have been 10,029 serious injuries on NSW roads; and
 - (xiii) Local Pedestrian, Cycling and Traffic Calming Committee members would benefit from obtaining advice from health professionals; and
- (B) the Chief Executive Officer be requested to:
- (i) commence the process of recruiting a health care representative from the Sydney or South Eastern Local Health District as a non-voting member of the Local Pedestrian, Cycling and Traffic Calming Committee; and
 - (ii) report back to Council the outcome of the recruitment process via CEO Update.

S129265

Item 14.13

Notices of Motion

Signing on to the Better Futures Australia Declaration

By Councillor Scully

It is resolved that:

(A) Council note:

- (i) Australia has not adopted a net zero emissions by 2050 target. Australia is out of step with other advanced economies on this point: at the recent G7 meeting, leaders committed to achieving net zero “by 2050 at the latest” as well as more ambitious targets for 2030;
- (ii) the Better Futures Australia initiative is part of a global action supported by Climate Action Network Australia and the Global Alliances for Climate Action (an accelerator partner to the UN Race to Zero campaign). It is the work of a network of partners who are amplifying climate work already underway by bringing together private and public sector leaders to scale success stories and demonstrate Australia’s readiness for an ambitious national response to climate change;
- (iii) Better Futures Australia is inviting all Australians, including local governments, to join a growing community of climate champions in advocating for a national response that will reach zero emissions by 2050 or sooner;
- (iv) Better Futures Australia have invited local governments around the country, including the City of Sydney, to become a signatory to the call for Australia to reach net zero emissions by 2050. The declaration currently has 61 signatories including the City of Adelaide, City of Mitcham, Moreland City Council and the Town of Gawler;
- (v) the City of Sydney is far advanced in our commitment to climate action, and we are leading by example when it comes to our ambitious and bold net zero goal by 2035; and
- (vi) this commitment and action puts the City of Sydney in a good position to show other local governments and businesses that climate action can be delivered from the bottom up to support the delivery of the Paris Agreement;

(B) the Lord Mayor be requested to sign on to the Better Futures Australia Declaration for net zero emissions by 2050 on behalf of the City of Sydney, to encourage other governments across Australia to follow suit.

S129264